MANDENI MUNICIPALITY

BUDGET & IDP
2009/2010

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1. MAYORAL BUDGET SPEECH

SPEECH BY THE MAYOR OF MANDENI MUNICIPALITY COUNCILLOR B L MAGWAZA PRESENTED TO THE MUNICIPAL COUNCIL ON THE 28 May 2009, 2009/2010 BUDGET APPROVAL IN THE COMMUNITY HALL, MANDENI

Mr. Speaker,
Madam Deputy Mayor,
Councillors,
Municipal Manager,
Directors,
Staff,
Members of the Media and Public,
Ladies and Gentlemen

I am indeed humbled as the Mayor of Mandeni Municipality to be afforded the opportunity of presenting a Budget for 2009/2010 in terms of Section 24 (1) of the Municipal Finance Management Act (MFMA).

In terms of the MFMA No 56/2003 Section 16, a Council of a Municipality must for each financial year approve an annual budget before the commencement of that particular financial year.

The implementation of the budget policy must be well understood against the legislative background as the entire process and final budget acceptance plays a critical and influential role in an attempt to realize diverse community needs. Central to this, is the formulation of a municipal budget which must take into account the government's macro-economic and fiscal policy fundamentals.

The Medium Term Revenue and Expenditure Framework (MTREF) budget, must at all times be within the framework of the Municipal Integrated Development Plan (IDP).

All endeavors were made during this Budget process to comply with legislation, particularly the Local Government Municipal Systems Act and the Municipal Finance Management Act (MFMA) with regards to Public Participation and prescribed deadlines or due dates for production of the Integrated Development Plan and the Budget. Ours is an approach that is about carrying out our duty guided by the spirit of the law and not by minimal compliance.

Against this background, we are pleased to present this Budget because we know that it is true and accurate reflection of aspirations and desires of the people of our municipality. Although there is still room for improvement in terms of extending the level and quality of Public Participation, we want to salute those in our municipality that took time to participate in this process, the youth, business, religious groupings and other community structures and forums initiated by you Mr Speaker. We urge you, Mr Speaker to continue in this direction so that you ensure that both as politicians and administrators we are kept on our toes. You give real meaning to the spirit of togetherness to do more.

Let us now turn to the Budget for 2009/2010 Financial Year:

Our expenditure has been aligned to the five key strategic areas:

* Economically sound Municipality;
* Effective infrastructure;
* People empowerment;
* Integrated environment and
* Leadership excellence.

The entire Multi Year Budget for 2009/2010 to 2011/2012 is encapsulated on Pages 34 to 35 of the Agenda and following are some material features embodied therein:

- Operating Revenue by source is depicted on Page 41 and totals to R76,173 million for the ensuing year increasing to R83,857 million and R94,769 million in the proceeding two financial years.

- Operating Expenditure by Vote is depicted on Page 42 and Operating Expenditure by type classification is depicted on Page 43.

- Capital Expenditure by Vote is depicted on Page 44 and totals to R80,773 million for the ensuing year comprising of the following projects:

Sundumbili Road Phase 4	3 000 000
Quartz/ Daffodils Road Tukela	600 000
Tukela Mouth Village Road	6 000 000
Hlomendlini Bus Route	6 000 000
KwaMathonsi Bus/Taxi Route	200 000

■ Commuter Facilities	3 000 000
■ Housing	45 000 000

The Council also supports investment projects within the municipality's boundaries that are totally funded by the District on water reticulation and upgrade.

In trying to balance this budget the Council has reviewed its tariff increase by 6% which is less than the CPIX inflation index of 8.13%.

- Property rates tariff has been increased by 6% in all categories.
- Electricity tariff has been capped at 34% as per the recommendation of National Treasury pending the Eskom/ NERSA agreement.
- All other charges are maintained at 6%

Mr Speaker as we accelerate towards the achievement of 12 years of developmental local government, we table this Budget and IDP fully mindful that it concerns itself with the aspirations and desires of the municipality's people as a whole.

This would not have been achieved Mr Speaker, without proper management and I should particularly thank the Municipal Manager, the Chief Financial Officer, Directors and their Managers for doing extremely well in the way that the Municipality is being managed. Despite extreme pressure due to the lack of financial resources, the municipality and its finances have been well managed.

Mr Speaker in conclusion I wish to state that this Budget Speech represents an executive summary of our Municipality's budget 2009/2010 to 2011/2012 Financial Years and captures only key factors. Details are distributed with the Budget Report and it is presumed that all members of this Council have acquainted themselves with details thereof.

Mr. Speaker, it is now my privilege and honour to propose to Council the 2009/2010, 2010/2011 and 2011/2012 Operating and Capital multi-year Budget together with the IDP for adoption as per the budget resolutions set on page 31 of the agenda.

I thank you.

2. BUDGET RELATED RESOLUTIONS

1. The Council resolves that the Annual Budget of the Municipality for the 2009/10 and indicative for the two projected outer years 2010/11 and 2011/12 be approved as set out in the following schedules:
    - 1.1 Operating revenue by source reflected in Schedule 1;
    - 1.2 Operating expenditure by Vote reflected in Schedule 2;
    - 1.3 Operating expenditure by GFS classification reflected in Schedule 2A;
    - 1.4 Capital Expenditure By Vote reflected in Schedule 3;
    - 1.5 Capital funding by source reflected in Schedule 4
2. Council resolves that the measurable performance objectives for revenue from each source reflected in Annexure (iii) are approved for the budget year 2009/10;
3. Council resolves that measurable performance objective for expenditure from each vote reflected in Annexure (iv) are approved for the budget year 2009/10;
4. The IDP and any amendments thereto are linked to the budget and are approved.

5. The budget related policies and its amendments accompanying this budget document is approved

6. The schedule of tariffs is approved as set out on Annexure (xi) of the budget documents
7. The grants be accepted and approved with appreciation

8. The expenditure be proceeded with in terms of the municipal finance management act, supply chain management system and financial regulations.

9. That the Executive Committee be authorized to finalize changes that may be recommended by National Treasury

10 That the staff structure as budgeted for be approved

3 THE BUDGET

3.1 EXECUTIVE SUMMARY

3.1.1 INTRODUCTION

The 2009/10 budget has been prepared in accordance with the government Finance Statistics (GFS) standard as recommended by National Treasury. In terms of these guidelines a multi-year budget is prepared spanning over three (3) years.

The budget is further guided by Circular 48 provided by National Treasury informed by the 2009/10 Medium Term Revenue and Expenditure Framework (MTERF) policy statement on the following issues:

- The Local response to the global economic crisis
- Headline inflation forecast
- Revising rates tariff and other charges
- The municipal Budget and Reporting Regulations
- Transfers to Municipalities
- Guidance on specific issues
- National Treasury special focus areas
- Budget process and submission for 2009/10 MTREF

The following headline inflation forecasts underpin the national 2009 Budget:

Fiscal year	**2007/08**	**2008/09**	**2009/10**	**2010/11**	**2011/12**
	Actual	**Estimate**	**Forecast**		
Headline CPI Inflation	8.1	10.8	5.4	5.1	4.6

Municipalities are expected to prepare a three year budgets that are sustainable in terms of being funded from realistically anticipated revenue to be collected. As a result this budget has been prepared taking into account the current economic crisis and the economic outlook going forward.

3.1.2 BUDGET PROCESSES

After adoption of the tabled budget the public was invited for comments through the press media. The Mayor through formally constituted forums consulted the communities. He went through the review state of all comments made by public and he feathered those comments on the final budget.

The three days strategic workshop dealt with budget in depth to ensure alignment with National, provincial and district priorities. As result of the strategic workshop the Council adopted its resolutions that ensure the budget implementation inline with the current running integrated development plan (IDP).

3.1.3 BUDGET ASSUMPTIONS

In preparing the draft budget the following assumptions were adopted:

- **11% Salary increase**

  The maximum percentage increase has been adopted as per the guide by Circular 48 from National Treasury. However the negotiations at the Bargaining Council are the reason to budget for 11%.

- **Departmental proposals**

  Management has been consulted and played a participatory role in inform the budget inputs where zero based budgeting principle was used.

- **Integrated Development Plan**

  Integrated Development Pan is the source of all the activities by the Municipality.

- **Actual expenditure 2008/2009**

  Prior year's activity was used as a basis for future plan of action.

- **Circular 48**

  National Treasury issued Circular 48 as a guide in terms of National priorities, indicative macro economic forecast and requirements for 2009/10 MTERF timeline and submissions

- **Division of Revenue Act and Provincial Gazette**

  Division of Revenue Act gives allocations that are given by National Treasury in a form of Equitable Share to Municipalities.

- **Global economic crisis**

  The economic meltdown demands the review of the revenue streams and ensures realistic collections. As a result the income foregone has been enforced.

- **Generally Recognized Accounting Practice**

  It is also assumed that the municipality will be fully compliant with the reporting standards. It is therefore imperative that the allocation be provided for depreciation.

- **Bulk Purchases**

  Pending the approval of electricity tariff to ESKOM by NERSA it has been advised that for budget purposes the increase should be capped at 34%.

3.1.4 INTEGRETED DEVELOPMENT PLAN

The IDP review process is finalized based on the community consultation process as is required by legislation. The IDP includes specific deliverables that forms the basis for the Budget and SDBIP.

3.1.5 ALIGNMENT OF BUDGET WITH IDP

KEY OBJECTIVES	2008/2009	2009/2010	2010/2011	2011/2012
Good governance and community participation	30 455 153	53 138 800	90 583 019	110 607 430
Financial viability and financial management	25 653 388	28 278 201	28 443 658	28 996 799
Local Economic Development	2 002 556	1 223 781	1 297 866	1 368 807
Basic service delivery and Infrastructure investment	81 341 750	64 822 138	70 348 042	90 231 070
Municipal Transformation and institutional development	14 054 083	9 484 096	5 376 620	5 732 701
Total Budget	**153 506 930**	**156,947,016**	**196,049,205**	**236,936,867**

3.1.6 BUDGET OVEVIEW

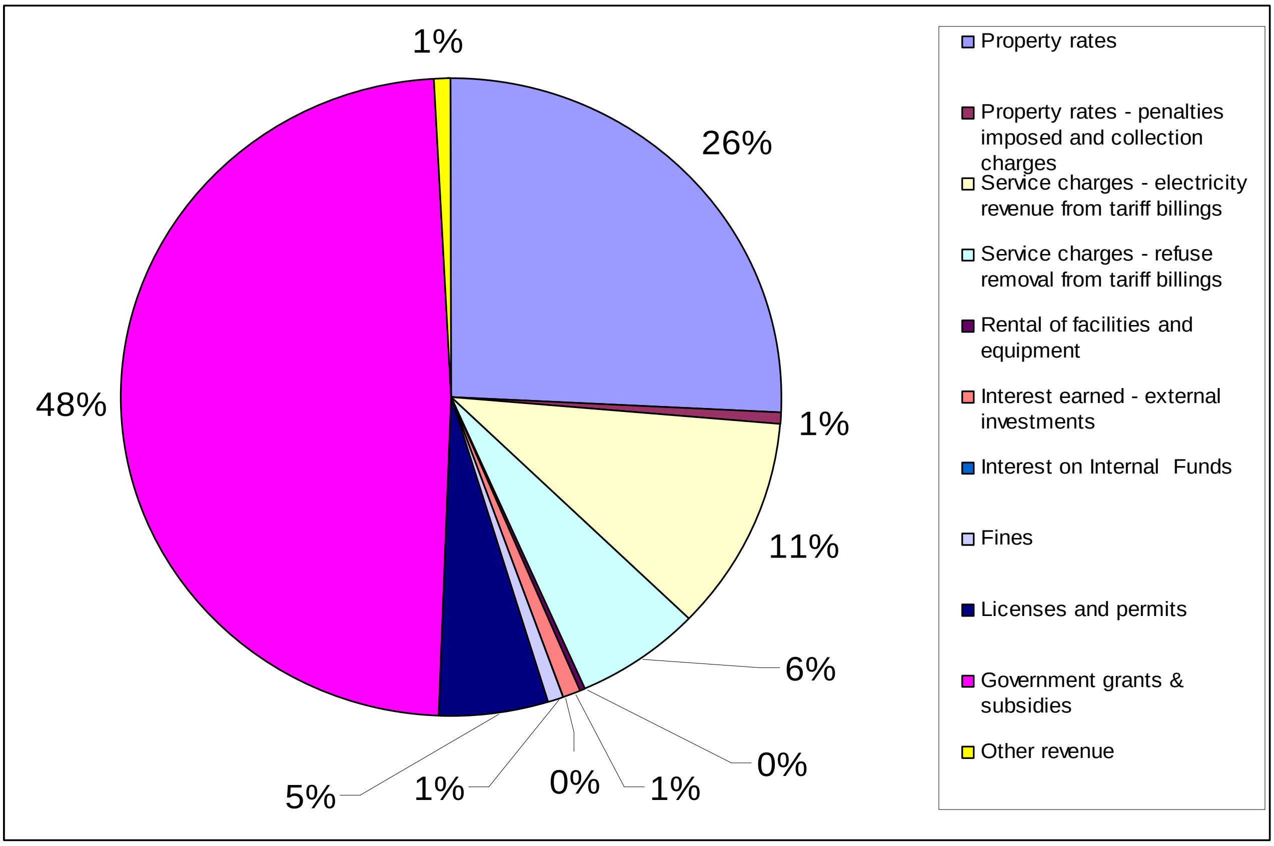
Capital and operating budget 2008/2009 to 2011/2012

	2008/2009	2009/2010	2010/2011	2011/2012
Operating Budget	66 553 820	76,173,516	83,857,098	94,769,997
Capital Budget	65 040 884	80 773 500	112,192,107	142,166,870
Total Budget	**131 594 704**	**156,947,016**	**196,049,205**	**236,936,867**

Operating budget of all departments by category

	2008/09 BUDGET	2009/10 BUDGET	2010/2011 BUDGET	2011/2012 BUDGET
Revenue per Source				
Property rates	18,646,580	19,653,495	20,714,784	21,667,664
penalties and collection charges	500,000	500,000	527,000	551,242
Service charges - electricity	6,119,000	8,199,460	8,642,231	9,039,773
Service charges - refuse	4,503,00	4,746,162	5,002,455	5,232,568
Rental of facilities and equipment	117,000	152,000	160,208	167,578
Interest earned - external	825,000	500,000	527,000	551,242
Fines	501,740	745,500	785,757	821,902
Licenses and permits	1,000,000	4,000,000	4,216,000	4,409,936
Government grants & subsidies	34,153,950	37,096,447	42,631,943	51,596,549
Other revenue	187,550	580,452	649,720	731,544
Total Revenue By Source	**66,553,820**	**76,173,516**	**83,857,098**	**94,769,997**
Expenditure per Category				
Employee related costs	21,836,427	23,951,334	25,872,965	27,942,803
Remuneration of Councillors	5,572,871	6,539,763	7,062,944	7,627,980
Bad debts	747,566			
Depreciation		2,030,767	2,140,428	2,238,888
Repairs and maintenance	2,621,000	3,907,956	4,118,985	4,308,458
Interest paid	1,430,223	422,056	444,847	465,310
Redemption	1,163,971	254,276	268,007	280,335
Bulk purchases - Electricity	3,825,000	5,125,500	5,402,277	5,650,782
Contracted services	5,802,110	7,769,200	8,188,737	8,565,419
Grants and subsidies paid	8,243,500	8,497,500	8,614,553	9,214,464
General Expenses	10,820,993	15,351,664	16,180,654	16,924,964
Contributions to Capital Outlay	4,329,100	2,323,500	5,562,700	11,550,594
Interest internal	38,431			
Redemption Internal	122,627			
Total expenditure	**66,553,820**	**76,173,516**	**83,857,098**	**94,769,997**
Surplus /Deficit				

FIGURE 1: 2009/10 Operating Revenue

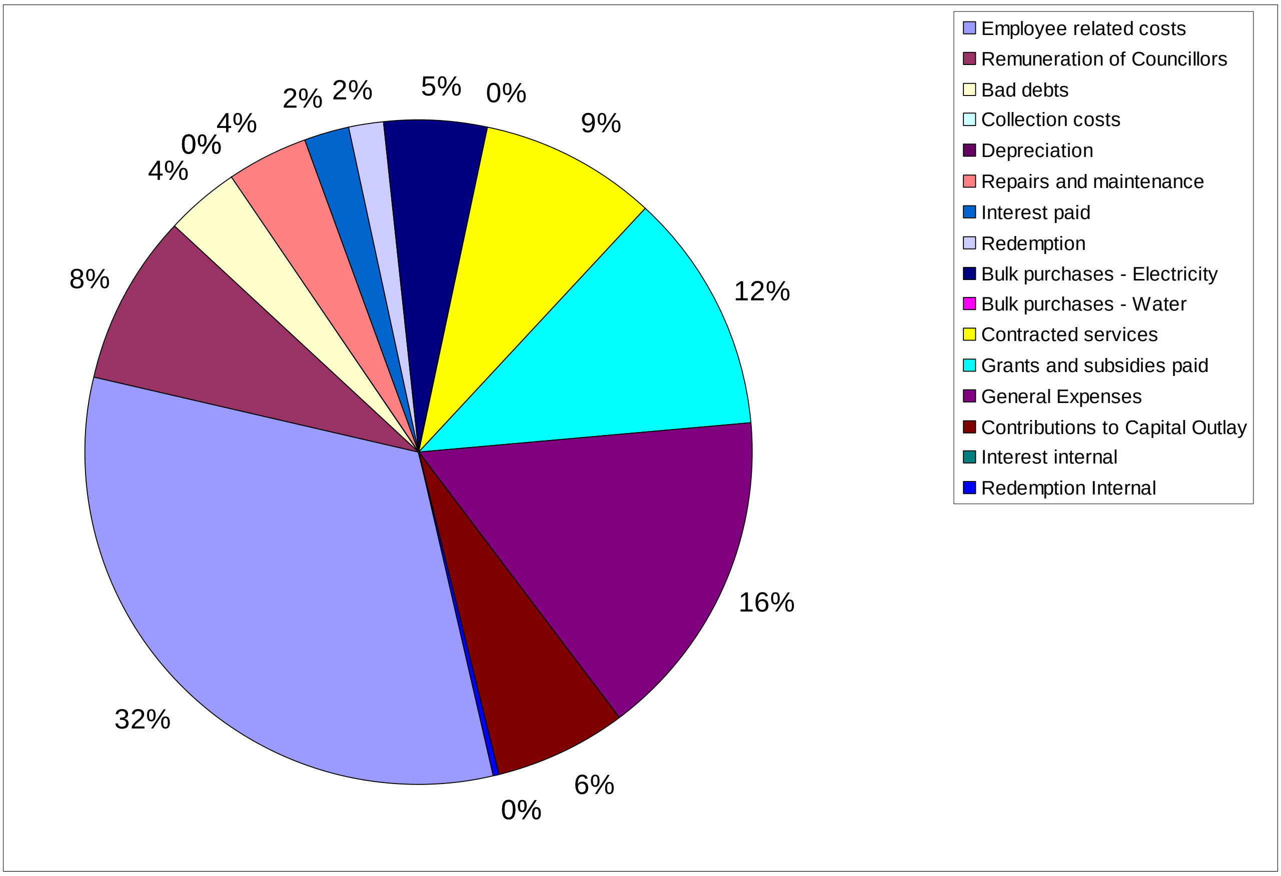


One major source of revenue is the Property rates contributing R 20.0 million (R18.6 million: 2008/09).

Grants and Subsidies in the form of equitable share R29.2 m (R28.6 m: 2008/09) is the largest contributor , Municipal Systems Improvement Grant R 500 000 (R400 000: 2008/09), Municipal Assistance Programme R700 000 have increased to R36.2 million.

FIGURE 2: 2009/10 Operating Expenditure

The operating expenditure is shown as Schedule 2 of the budget. The major categories can be summarized as follows:



Employee related costs account for a major share on the total expenditure amounting to R23.9 m (R21.8m: 2008/09).

General Expenses consist of the following expenses amongst others:

Audit fees	R 1 000 000;
Leases –Vehicles	R 750 000;
Printing and Stationery	R 631 845;

Telephones	R 1 090 500;
Fuel and Oil	R1160 000;
Zibambele Programe:	R 1 000 000.

Contracted services are the outsourced activities consisting of refuse removal R6,9m (R4.8m : 2008/09)and security of offices.

Grants and subsidies paid: These are the expenditure towards the purposes for which the grants were granted for. The expenditures to be incurred are:

Free Basic electricity	R 350 000;
Free Basic Refuse	R 909 000;
Municipal Assistance Programme	R 700 000;
Local Economic Development	R 500 000.

Capital Budget

Funding Source

CAPITAL BUDGET 2008/09

Total Ex Revenue	2,273,500
Total Ex MIG	15,800,000
Total Ex NDPG	14,700,000
Total Ex Sports	
Total Ex DoT	3,000,000
TOTAL Ex DoH	45,000,000
	80,773,500

Summary of projects

■ Sundumbili road Phase 4	3 000 000
■ Quartz/ Daffodils road Tukela	600 000
■ Tukela Mouth Village road	6 000 000
■ Hlomendlini Bus route	6 000 000
■ KwaMathonsi Bus/Taxi route	200 000
■ Commuter Facilities	3 000 000
■ Housing	45 000 000

3.2 BUDGET SCHEDULES

As Annexure 1 to 4

4. SUPPORTING DOCUMENTS

As annexure 1 to 10

4.1 Alignment of budget with Integrated Development Plan (Annexure 1 & 2)

4.2 Funding the Capital Budget (Annexure 3)

4.3 Disclosure of investment particulars and borrowings (Annexure4 & 6)

4.4 Disclosure on allocations made to the Municipality (Annexure 5)

4.5 Disclosure on salaries, allowances and benefits (Annexure 7,8 & 9)

4.6 Monthly cash flows by source (annexure 10)

4.7 BUDGET PROCESS OVERVIEW AND ITS OUTCOMES

In preparing the budget the key deadline activities as recommended by National Treasury has been relied upon.

TIME SCHEDULE OF KEY DEADLINES

Mayor to Table in Council 10 Months Prior to Start of Budget Year

Month	**Municipality __Mandeni ___________**	**Budget Year _2009/2020________________**
	Mayor and Council / Entity Board	**Administration - Municipality and Entity**
July	Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process **MFMA s 53** Planning includes review of the previous years budget process and completion of the Budget Evaluation Checklist	Accounting officers and senior officials of municipality and entities begin planning for next three-year budget **MFMA s 68, 77** Accounting officers and senior officials of municipality and entities review options and contracts for service delivery **MSA s 76-81**
August	Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year. **MFMA s 21,22, 23;** **MSA s 34, Ch 4 as amended** Mayor establishes committees and consultation forums for the budget process	
September	Council through the IDP review process determines strategic objectives for service delivery and development for next three-year budgets including review of provincial and national government sector and strategic plans	Budget offices of municipality and entities determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives Engages with Provincial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc)
October		Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials **MFMA s 35, 36, 42; MTBPS**
November		Accounting officer reviews and drafts initial changes to IDP **MSA s 34**
December	Council finalises tariff (rates and service charges) policies for next financial year **MSA s 74, 75**	Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements
January	Entity board of directors must approve and submit proposed budget and plans for next three-year budgets to parent municipality at least 150 days before the start of the budget year **MFMA s 87(1)**	Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January) **MFMA s 36**
February	Council considers municipal entity proposed budget and service delivery plan and accepts or makes recommendations to the entity **MFMA s 87(2)**	Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report Accounting officer to notify relevant municipalities of projected allocations for next three budget years 120 days prior to start of budget year **MFMA s 37(2)**
March	Entity board of directors considers recommendations of parent municipality and submit revised budget by 22nd of month **MFMA s 87(2)** Mayor tables municipality budget, budgets of entities, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year **MFMA s 16, 22, 23, 87; MSA s 34**	Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed **MFMA s 22 & 37; MSA Ch 4 as amended** Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March **MFMA s 42**
April	Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc **MFMA s 21**	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year

May	Public hearings on the budget, and council debate. Council consider views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration. Council to consider approval of budget and plans at least 30 days before start of budget year. **MFMA s 23, 24; MSA Ch 4 as amended** Entity board of directors to approve the budget of the entity not later than 30 days before the start of the financial year, taking into account any hearings or recommendations of the council of the parent municipality **MFMA s 87**	Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature
June	Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year **MFMA s 16, 24, 26, 53** Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with s 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval. **MFMA s 53; MSA s 38-45, 57(2)** Council must finalise a system of delegations. **MFMA s 59, 79, 82; MSA s 59-65**	Accounting officer submits to the mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA. **MFMA s 69; MSA s 57** Accounting officers of municipality and entities publishes adopted budget and plans **MFMA s 75, 87**

Abbreviations: **IDP** - Integrated Development Plan; **MFMA** - Local Government: Municipal Finance Management Act, No. 56 of 2003; **MSA -** Local Government: Municipal Systems Act, No. 32 of 2000, as amended; **MTBPS** - National Treasury annual publication, Medium Term Budget and Policy Statement; **NT** - National Treasury; **PT** - Provincial Treasuries; **SDBIP** - Service Delivery and Budget Implementation Plan

The Mandeni Municipality is confident that the public participation has been the cornerstone of the preparation of the 2008/2010 Budget. With the preparation of the 2009 budget the Municipality consulted a number of community based structures and use mechanism, processes and procedures which are used to encourage public participation in matters of Local Government.

Participation and consultation took place at different levels. Through these public meetings in forums and ward committees comments were received and reviewed by the Mayor before finalizing the budget. Some of these comments includes the following:

- All pensioners regardless of the source of pension must benefit on rates rebates
- The gazette on rates ratio for Residents vs Agriculture
- Tukela Mouth residents be considered for discount as a result of property value increase last year
- Budget for the youth is not enough to cover all youth needs
- What is the budget and the role of the municipality regarding the Hlomendlini clinic
- Concerns about the accessibility of the municipal rebates to needy people
- Agricultural community court case for rates tariff.

4.8 BUDGET RELATED POLICIES AND AMENDMENTS

In terms of Section 21 of the MFMA the Mayor of the Municipality must co-ordinate the processes for preparing the Annual Budget and for reviewing the Municipality’s integrated development plan and budget related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget related policies are mutually consistent and credible.

The budget related policies are tabled below:

Budget Related Policies	Approved	Draft	Amendments
Accounting Policy	√		
Supply Chain Management Policy	√		
Insurance Policy	√		
Banking and Investment Policy	√		
IT Policy	√		
Tariff Policy	√		
Indigent Policy	√		
Credit Control and Debt Management Policy	√		
Rates Policy			√
Budget Policy	√		
Fixed Asset Management Policy	√		
Risk Management Policy	√		

PURPOSE

The submission of this item is to request the approval of the draft policy and adoption of the amendments to the policy for implementation together with the budget in 2009/10

DISCUSSION

In this report the policies that need amendments are discussed first followed by the Draft Policies for approval.

(1) AMENDMENTS

RATES POLICY

Only rates policy is bought forward for amendments by deleting the clause underlined.

Clause:

48 Retired and disabled persons qualify for property rates rebates in accordance with their monthly household income.

To qualify for the rebate a retired/ disabled property owner must:

- occupy the property as his/her residence be at least 60 years of age on July of the Financial Year concerned or be in receipt of a disability person/ grant from any other source.

- be in receipt of the total income (including the income of the spouse of the owner) not exceeding R 4 500.00 per month and not be in receipt of an indigent subsidy

- 49 The rebate to the elderly and the disabled is set out in the table hereunder:

4.9 INTEGRATED DEVELOPMENT PLAN (IDP)

The key over-aching six key objectives and how they are linked with the 5 year Local Government Strategic objectives are reflected in the table below:

KEY OBJECTIVES	KEY ISSUE
Good governance and community participation	The strategy is aimed at ensuring that effective mechanisms and procedures for vibrant governance are the corner stone of the development. And therefore in all our efforts as we advance with our mission to eradicate poverty, strengthen Economy and delivery of basic services continued participation of the masses shall govern.
Financial viability and financial management	The strategy aims to ensure that the Municipality increases its revenue base by strengthening debt collection and putting in place sound financial managements practices.
Local Economic Development	A strategy has been developed to stimulate economic growth and development, with particular focus on Tourism & Property development, Agriculture Development, Industrial Development. The focus shall remain in contributing in poverty eradication and job creation for woman and youth.
Basic service delivery and Infrastructure investment	Strategies have been formulated to ensure integrated and holistic service delivery and infrastructure development over the next two years by reducing the current backlog of households without access to basic service.
Municipal Transformation and institutional development	The strategy aims at ensuring that the development of transformation of the organisation by developing and implementing all human resource policies that will advance the Municipality in service delivery.

4.10 SCHEDULE OF TARIFFS

As Annexure 11

4.11 SERVICE DELIVERY AND IMPLIMEMTATION PLAN (Draft)

As Annexure 12

(a) **Community services**

(b) **Protection and safety**

(c) **Corporate Services**

(d) **Finance**

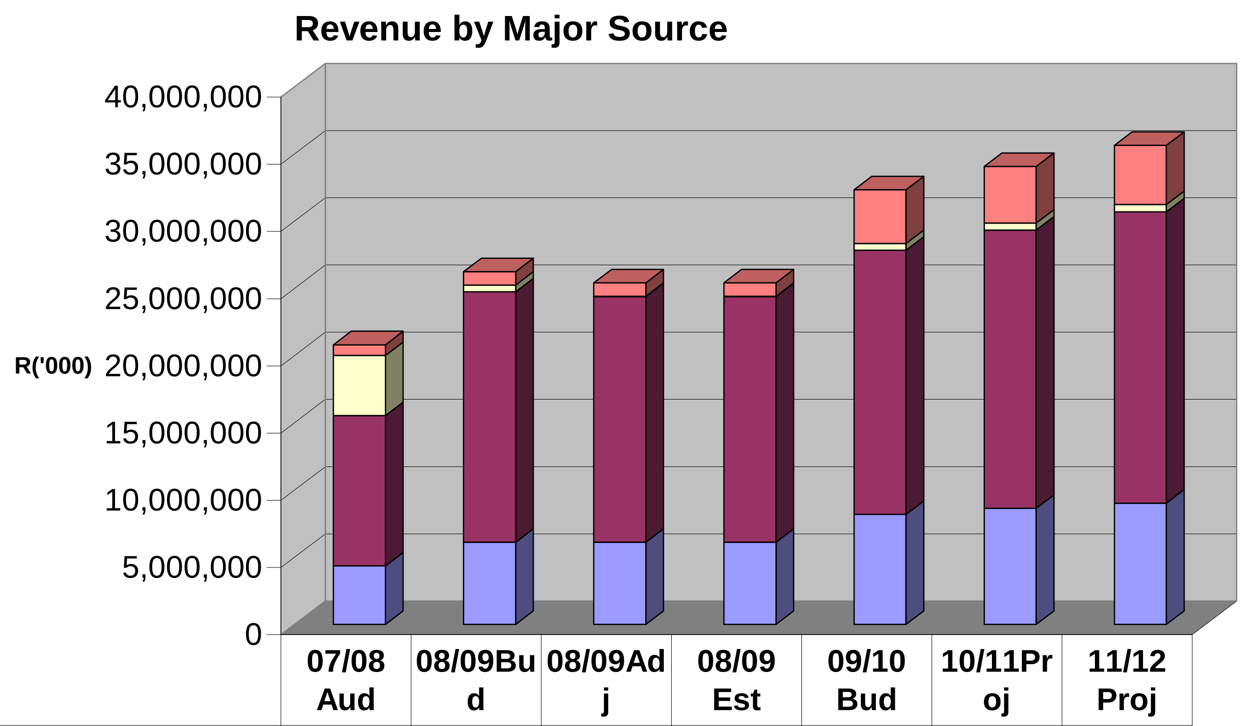
(e) **Technical Services**

SCHEDULE (I)

	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
REVENUE BY SOURCE	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Property rates	11,076,449	18,646,580	18,274,014	18,274,014	19,653,495	20,714,784	21,667,664
Property rates - penalties imposed and collection charges	107,277	500,000	25,000	25,000	500,000	527,000	551,242
Service charges - electricity revenue from tariff billings	4,371,102	6,119,000	6,119,000	6,119,000	8,199,460	8,642,231	9,039,773
Service charges - refuse removal from tariff billings	4,101,421	4,503,000	4,103,000	4,103,000	4,746,162	5,002,455	5,232,568
Rental of facilities and equipment	115,202	117,000	116,998	116,998	152,000	160,208	167,578
Interest earned - external investments	730,811	400,000	399,999	399,999	500,000	527,000	551,242
Interest on Internal Funds	-	425,000	-	-	-	-	-
Fines	818,337	501,740	501,739	501,739	745,500	785,757	821,902
Licenses and permits	786,475	1,000,000	1,000,000	1,000,000	4,000,000	4,216,000	4,409,936
Government grants & subsidies	67,655,485	34,153,950	34,953,950	34,953,950	37,096,447	42,631,943	51,596,549
Other revenue	336,964	187,550	187,550	187,550	580,452	649,720	731,544
Total Revenue By Source	**90,099,523**	**66,553,820**	**65,681,250**	**65,681,250**	**76,173,516**	**83,857,098**	**94,769,997**

Column Definitions:

A. The audited actual for 2006/07 as per the audited financial statements. If audit figures are not available for 2007/08, pre audit figures must be provided with a note stating these are pre audit.
B. The original budget approved by council for the 2006/07 budget year.
C. The budget for 2007/08 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
D. An estimate of final actual figures (pre audit) for the 2007/08 budget year at the point in time of preparing the budget for the 2008/09 budget year. This may differ from C.
E. The amount to be appropriated for the 2008/09budget year.
F. The indicative projection for 2009/10
G. The indicative projection for 2010/11


Revenue by Major Source

	07/08 Aud	08/09Bud	08/09Adj	08/09 Est	09/10 Bud	10/11Proj	11/12 Proj
🟦 **Other**							
🟥 **Licenses and permits**	**786475**	**1000000**	**1000000**	**1000000**	**4000000**	**4216000**	**4409936**
🟪 **Refuse tariffs**							
⬜ **Grants & subsidies**							
🟨 **Penalties & Collection charges**	**4478378**	**500000**	**25000**	**25000**	**500000**	**527000**	**551242**
🟫 **Property rates**	**1.1E+07**	**1.9E+07**	**1.8E+07**	**1.8E+07**	**2E+07**	**2.1E+07**	**2.2E+07**
🟦 **Electricity tariffs**	**4371102**	**6119000**	**6119000**	**6119000**	**8199460**	**8642231**	**9039773**

SCHEDULE (II)

	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
OPERATING EXPENDITURE BY VOTE	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Executive & Council	8,481,808	9,451,851	9,391,851	9,391,851	12,062,348	12,916,101	13,833,287
Finance & Admin	15,364,699	20,452,678	20,217,372	20,217,372	24,859,227	26,097,439	27,837,164
Planning & Development	-	-	-	-	-	-	-
Health	859,526	1,032,082	984,056	984,056	1,385,928	1,484,834	1,587,124
Community & Social Services	50,517,664	12,154,824	11,570,196	11,570,196	12,769,759	13,502,920	13,842,743
Housing	5,000	-	-	-	-	-	-
Public Safety	3,472,171	5,607,583	5,699,928	5,699,928	5,756,096	5,376,620	5,732,701
Sport and Recreation	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-
Waste Management	3,794,314	5,937,361	6,287,363	6,287,363	8,124,880	8,563,624	8,957,551
Waste Water Management	-	-	-	-	-	-	-
Road Transport	2,235,465	5,044,237	4,755,682	4,755,682	3,182,704	8,399,998	15,091,444
Water	-	-	-	-	-	-	-
Electricity	4,084,387	6,873,204	6,774,804	6,774,804	8,032,574	7,515,562	7,887,983
OPERATING EXPENDITURE BY VOTE	**88,815,034**	**66,553,820**	**65,681,251**	**65,681,251**	**76,173,516**	**83,857,098**	**94,769,997**

Column Definitions:
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E. The amount to be appropriated for the 2008/09budget year.
F. The indicative projection for 2009/10
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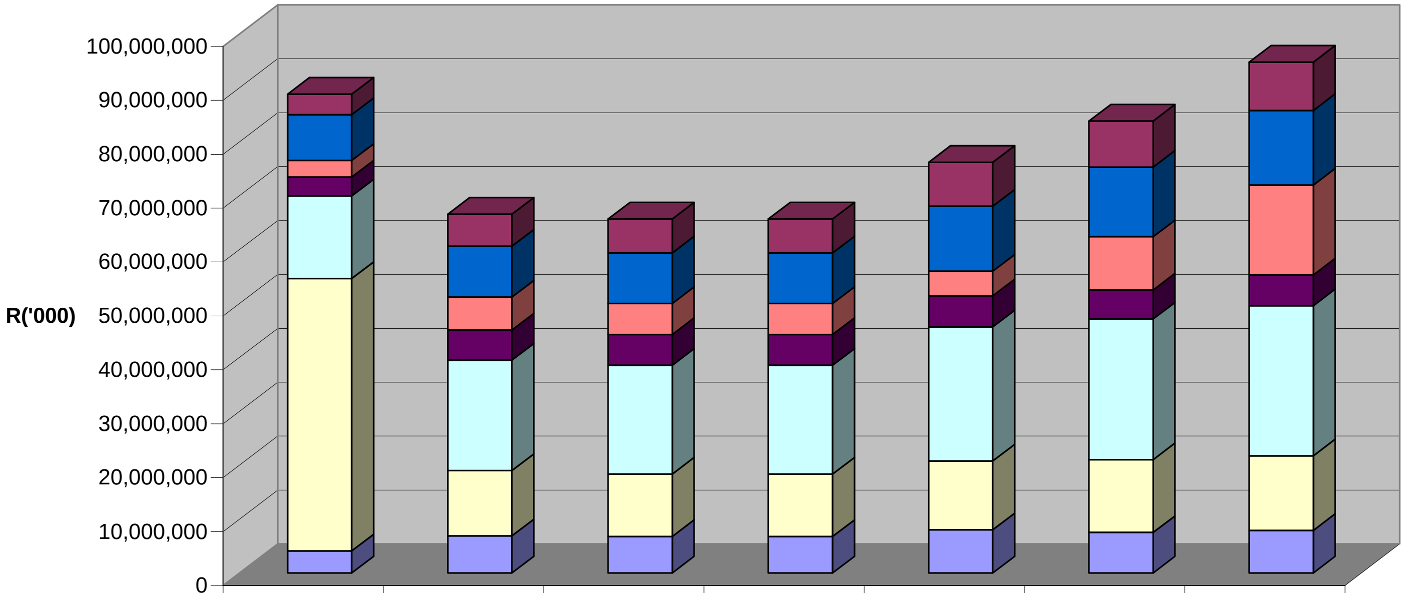
Operating Expenditure by Major Vote



	07/08 Aud	08/09Bud	08/09Adj	08/09 Est	09/10 Bud	10/11Proj	11/12 Proj
■ Waste Management	3794313.9	5937360.66	6287362.66	6287362.66	8124880.32	8563623.857	8957550.555
■ Executive & Council	8481808.31	9451851.419	9391851.419	9391851.419	12062348.25	12916100.87	13833286.86
■ Other	3099991	6076319.401	5739737.591	5739737.591	4568632.327	9884832.271	16678568.1
■ Public Safety	3472170.86	5607582.543	5699927.963	5699927.963	5756095.532	5376619.517	5732701.347
■ Finance & Admin	15364698.86	20452677.69	20217371.69	20217371.69	24859226.57	26097438.9	27837164.27
■ Community & Social Services	50517663.63	12154823.95	11570195.57	11570195.57	12769758.59	13502920.4	13842743.05
■ Electricity	4084387.09	6873203.899	6774803.899	6774803.899	8032574.114	7515562.038	7887983.106

Schedule (iii)

	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
CAPITAL EXPENDITURE BY VOTE	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Executive & Council	709,508	-	1,000	-1,000	14,725,000	50,000,000	67,300,000
Finance & Admin	383,336	589,350	581,350	8,000	-	-	-
Planning & Development	-	55,200	-	55,200	-	-	-
Health	59,643	-	-	-	-	-	-
Community & Social Services	106,317	8,177,560	320,800	7,856,760	600,500	500,000	-
Housing	17,809,375	67,500,000	27,000,000	40,500,000	45,000,000	35,000,000	35,000,000
Public Safety	116,786	8,355,000	8,250,000	105,000	3,728,000	-	-
Sport and Recreation	8,991	53,000	-3,100,000	3,153,000	-	-	-
Environmental Protection	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-
Road Transport	13,544,695	199,000	96,369	102,631	15,800,000	26,692,107	39,866,870
Water	-	-	-	-	-	-	-
Electricity	130,900	1,872,000	1,622,000	250,000	920,000	-	-
CAPITAL EXPENDITURE BY VOTE	**32,869,551**	**86,801,110**	**34,771,519**	**52,029,591**	**80,773,500**	**112,192,107**	**142,166,870**
					76,173,515.70	83,857,097.86	94,769,997.29
					156,947,016	196,049,205	236,936,867

Column Definitions:

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B. The original budget approved by council for the 2006/07 budget year.

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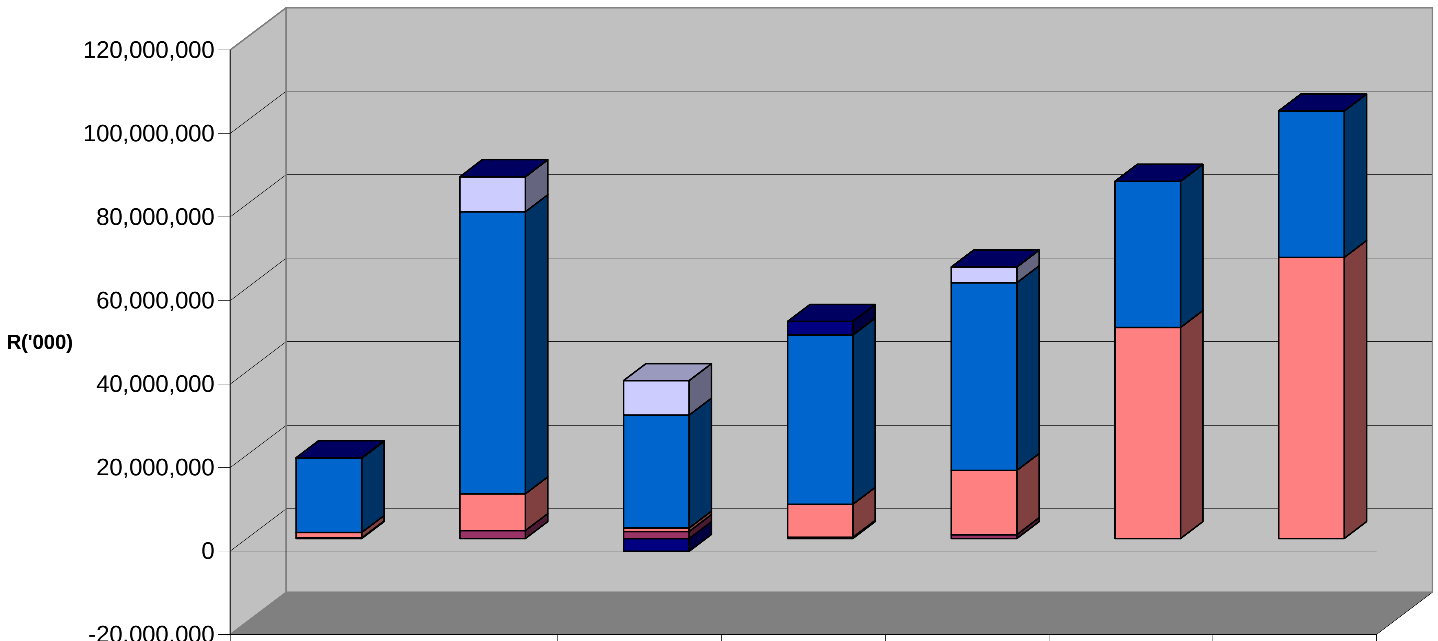
F. The indicative projection for 2009/10

G. The indicative projection for 2010/11

Capital Expenditure by Major Vote



	07/08 Aud	08/09Bud	08/09Adj	08/09 Est	09/10 Bud	10/11Proj	11/12 Proj
■ **Sport and Recreation**	**8991.06**	**53000**	**-3100000**	**3153000**	**0**	**0**	**0**
□ **Public Safety**	**116785.71**	**8355000**	**8250000**	**105000**	**3728000**	**0**	**0**
■ **Housing**	**17809375.4**	**67500000**	**27000000**	**40500000**	**45000000**	**35000000**	**35000000**
■ **Other**	**1258804.14**	**8822110**	**903150**	**7918960**	**15325500**	**50500000**	**67300000**
■ **Electricity**	**130899.92**	**1872000**	**1622000**	**250000**	**920000**	**0**	**0**

SCHEDULE (IV)

	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
CAPITAL FUNDING BY SOURCE	**Audited Actual R'0 A**	**Approved Budget R'0 B**	**Adjusted Budget R'0 C**	**Full Year Forecast R'0 D**	**Budget R'0 E**	**Budget R'0 F**	**Budget R'0 G**
National Government							
Amounts allocated / gazetted for that year	13,544,695	76,763,960	28,597,367	48,166,593	75,500,000	106,682,107	130,671,400
				0			
Amounts carried over from previous years	0	0	0	0	0	0	0
Total Grants & Subsidies - National Government	13,544,695	76,763,960	28,597,367	48,166,593	75,500,000	106,682,107	130,671,400
Provincial Government							
Amounts allocated / gazetted for that year	17,809,375		-3,100,000	3,100,000	3,000,000	0	0
Amounts carried over from previous years	0	0	0	0	0	0	0
Total Grants & Subsidies - Provincial Government	17,809,375	0	-3,100,000	3,100,000	3,000,000	0	0
District Municipality							
Amounts allocated for that year	0	0	0	0	0	0	0
Amounts carried over from previous years	0	0	0	0	0	0	0
Total Grants & Subsidies - District Municipalities	0	0	0	0	0	0	0
Total Government Grants & Subsidies	31,354,070	76,763,960	25,497,367	51,266,593	78,500,000	106,682,107	130,671,400
Public Contributions & Donations	605,057			0		0	0
Accumulated Surplus (Own Funds)	910,424	2,037,150	1,274,150	763,000	2,273,500	5,510,000	11,495,470
External Loans	0	8,000,000	8,000,000	0	0	0	0
TOTAL FUNDING OF CAPITAL EXPENDITURE	**32,869,551**	**86,801,110**	**34,771,517**	**52,029,593**	**80,773,500**	**112,192,107**	**142,166,870**

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F. The indicative projection for 2009/10

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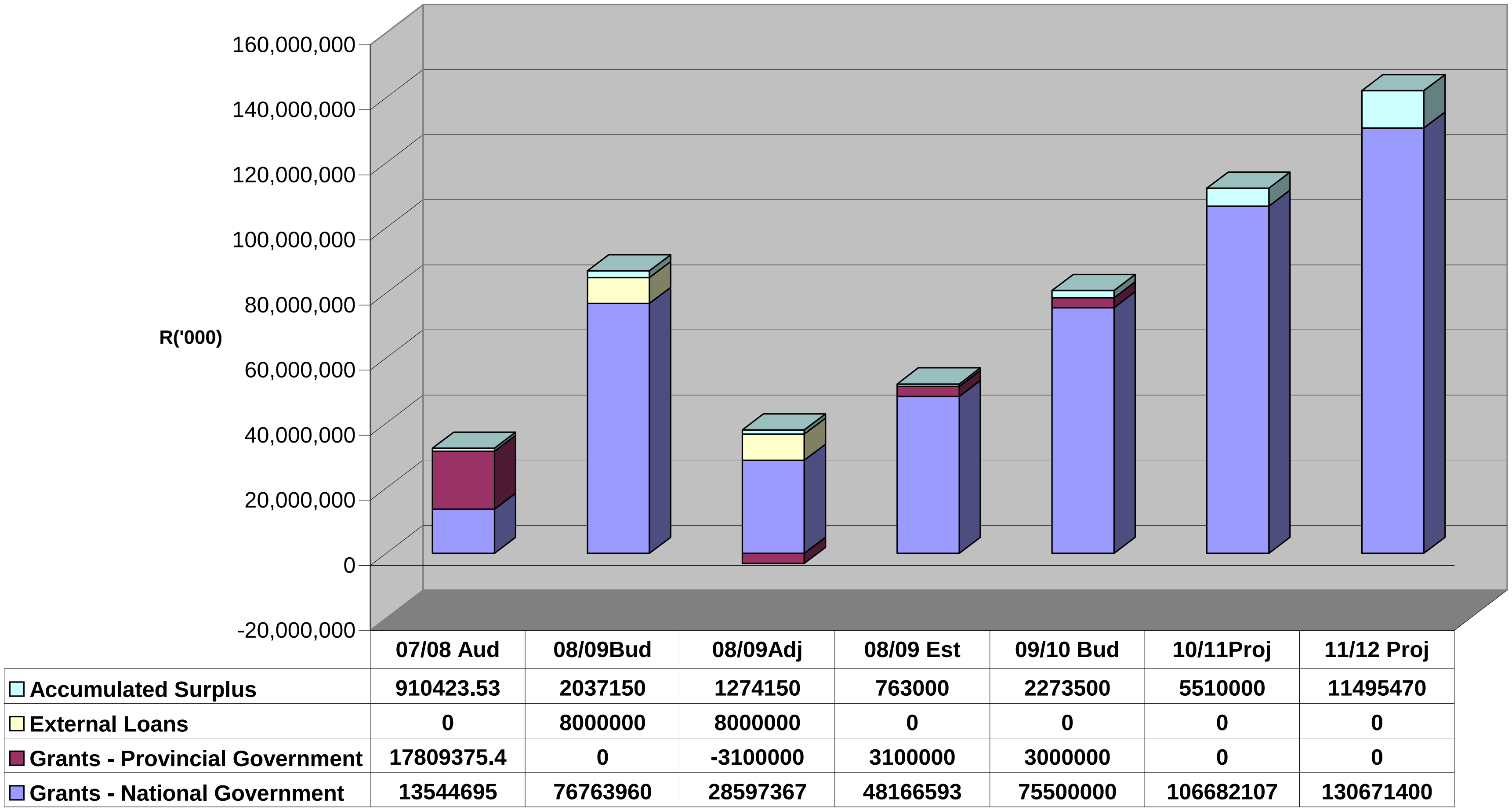
Capital Funding by Source



	07/08 Aud	08/09Bud	08/09Adj	08/09 Est	09/10 Bud	10/11Proj	11/12 Proj
☐ Accumulated Surplus	910423.53	2037150	1274150	763000	2273500	5510000	11495470
☐ External Loans	0	8000000	8000000	0	0	0	0
■ Grants - Provincial Government	17809375.4	0	-3100000	3100000	3000000	0	0
■ Grants - National Government	13544695	76763960	28597367	48166593	75500000	106682107	130671400

ANNEXURE (ii) (a)

OPERATING EXPENDITURE BY TYPE	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/08	2008/09			Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
	R	R	R	R	R	R	R
	A	B	C	D	E	F	G
Operating Expenditure by Type							
Employee related costs	19,685,761	21,836,427	21,889,489	21,889,489	23,951,334	25,872,965	27,942,803
Remuneration of Councillors	4,939,940	5,572,871	5,572,871	5,572,871	6,539,763	7,062,944	7,627,980
Bad debts	-	747,566	-	-	-	-	-
Collection costs	38,531	-	-	-	-	-	-
Depreciation	-	-	-	-	2,030,767	2,140,428	2,238,888
Repairs and maintenance	1,098,604	2,621,000	2,971,002	2,971,002	3,907,956	4,118,985	4,308,458
Interest paid	1,189,601	1,430,223	1,430,226	1,430,226	422,056	444,847	465,310
Redemption	345,010	1,163,971	1,163,972	1,163,972	254,276	268,007	280,335
Bulk purchases - Electricity	2,575,398	3,825,000	3,825,000	3,825,000	5,125,500	5,402,277	5,650,782
Bulk purchases - Water	-	-	-	-	-	-	-
Contracted services	4,453,739	5,802,110	5,802,110	5,802,110	7,769,200	8,188,737	8,565,419
Grants and subsidies paid	3,867,288	8,243,500	9,043,500	9,043,500	8,497,500	8,614,553	9,214,464
General Expenses	7,439,304	10,820,993	10,593,893	10,593,893	15,351,664	16,180,654	16,924,964
Contributions to Capital Outlay	43,029,141	4,329,100	3,229,109	3,229,109	2,323,500	5,562,700	11,550,594
Interest internal	36,474	38,431	38,198	38,198	-	-	-
Redemption Internal	116,243	122,627	121,870	121,870	-	-	-
Total Operating Expenditure By Type	**88,815,034**	**66,553,820**	**65,681,241**	**65,681,241**	**76,173,516**	**83,857,098**	**94,769,997**

Column Definitions:

A. The audited actual for 2004/05 as per the audited financial statements. If audit figures are not available for 2004/05, pre audit figures must be provided with a note stating these are pre audit.

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C. The budget for 2005/06 budget year as adjusted by council resolution in terms of section 28 of the MFMA.

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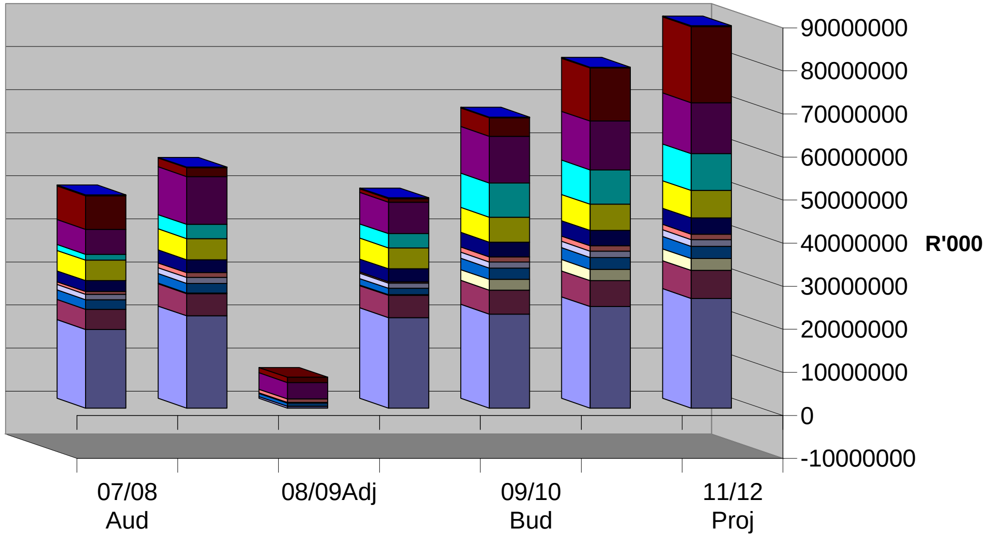
F. The indicative projection for 2007/08

G. The indicative projection for 2008/09

Operating Expenditure by Major Type



	07/08 Aud	08/09Bud	08/09Adj	08/09 Est	09/10 Bud	10/11Proj	11/12 Proj
■ Redemption Internal	50720.75	116380		116380	121849.86	127576.8034	133445.3364
■ Interest internal	137307.9	36520	-33760	70280	38236.44	40032.6732	41875.0961
■ Contributions to Capital Outlay	7795475	2037150	1229150	808000	4329100	12340513	17655417
■ General Expenses	5803881.85	11106860.16	3813204	7293656.16	10820992.6	11329579.25	11850739.9
■ Grants and subsidies paid	1366332.4	3301000		3301000	7943500	7988878.5	8560008.911
■ Contracted services	4777303	4895240.2		4895240.2	5802110	6074809.17	6354250.392
■ Bulk purchases - Water		0		0	0	1	2
■ Bulk purchases - Electricity	2527772.57	3000000		3000000	3420000	3580740	3745454.04
■ Redemption	609217.56	1111720	805000	306720	1163970.84	1218677.469	1274736.633
■ Interest paid	1259375.85	1366020	143680	1222340	1430222.94	1497443.418	1566325.815
■ Repairs and maintenance	2229723.73	2220559.8	759430	1461129.8	2621000	2744187	2870419.602

ANNEXURE 1

SUPPORTING TABLE RECONCILIATION OF IDP & BUDGET - REV		Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
						Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Strategic Objective	**Action Plan**	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Sustainable Services	Water	-	-	-	-	-	-	-
Sustainable Services	Electricity	5,200,175	7,040,000	7,040,000	7,040,000	9,166,684	9,661,685	10,106,122
Sustainable Services	Sanitation	-	-	-	-	-	-	-
Sustainable Services	Waste Management	4,872,261	4,503,000	4,453,000	-	4,746,162	5,002,455	5,232,568
Sustainable Services	Health	1,178,750	25,000	25,000	25,000	825,000	869,200	909,987
Sustainable Services	Community	42,303,183	217,000	216,998	216,998	265,000	279,310	292,158
Infrastructure	Roads & Stormwater	-	-	-	-	-	-	-
Infrastructure	Cemeteries	4,635	-	-	-	-	-	-
Infrastructure	Housing	-	425,000	-	-	-	-	-
Infrastructure	Sport Stadium 2010	-	-	-	-	-	-	-
Infrastructure	Open Space	-	-	-	-	-	-	-
Infrastructure	Public Amenities	-	-	-	-	-	-	-
Good Governance	Support Services / Fleet	-	-	-	-	-	-	-
Good Governance	Integrated Planning	-	-	-	-	-		-
Good Governance	Financial Management	30,806,378	49,807,080	49,609,513	49,609,513	53,076,440	59,354,140	69,141,349
Good Governance	Human Resources Managem	68,486	-	-	-	100,000	105,400	110,248
Good Governance	Executive and Council	2,435,186	1,675,000	1,675,000	1,675,000	2,115,000	2,388,200	2,495,807
Environmental Management	Land Management	-	-	-	-	-	-	-
Economic Development	Local Economic Development	1,600,000	1,300,000	1,100,000	1,100,000	1,100,000	1,159,400	1,212,732
Social Development	Culture & Sport	-	-	-	-	-	-	-
Social Development	Public Participation	-	-	-	-	-	-	-
Safety & Security	Security	-	-	-	-	-	-	-
Safety & Security	Fire & Rescue	-	-	-	-	-	-	-
Safety & Security	Disaster Management	-	-	-	-	-	-	-
Safety & Security	Road Safety	1,630,469	1,561,740	1,561,739	1,561,739	4,779,230	5,037,308	5,269,025
TOTAL OPERATING REVENUE		**90,099,523**	**66,553,820**	**65,681,250**	**61,228,250**	**76,173,516**	**83,857,098**	**94,769,997**

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F. The indicative projection for 2009/10
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ANNEXURE 2

SUPPORTING TABLE RECONCILIATION OF IDP & BUDGET - EXP		Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
						Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Strategic Objective	Action Plan	Audited Actual R A	Approved Budget R B	Adjusted Budget R C	Full Year Forecast R D	Budget R E	Budget R F	Budget R G
Sustainable Services	Water	-	-	-	-	-	-	-
Sustainable Services	Electricity	4,084,387	6,873,204	6,774,804	6,774,804	8,032,574	7,515,562	7,887,983
Sustainable Services	Sanitation	-	-	-	-	-	-	-
Sustainable Services	Waste Management	3,794,314	5,937,361	6,287,363	6,287,363	8,124,880	8,563,624	8,957,551
Sustainable Services	Health	859,526	1,032,082	984,056	984,056	1,385,928	1,484,834	1,587,124
Sustainable Services	Community	48,991,608	9,668,642	8,505,711	8,505,711	9,514,319	10,379,639	10,564,142
Infrastructure	Roads & Stormwater	2,235,465	5,044,237	4,755,682	4,755,682	3,182,704	8,399,998	15,091,444
Infrastructure	Cemeteries	147,694	575,353	503,353	503,353	539,434	255,937	272,756
Infrastructure	Housing	5,000	-	-	-	-	-	-
Infrastructure	Sport Stadium 2010	-	-	-	-	-	-	-
Infrastructure	Open Space	-	-	-	-	-	-	-
Infrastructure	Public Amenities	-	-	-	-	-	-	-
Good Governance	Support Services / Fleet	1,378,362	1,910,829	2,561,131	2,561,131	2,716,006	2,867,345	3,005,845
Good Governance	Integrated Planning	-	-	-	-	-	-	-
Good Governance	Financial Management	10,561,023	13,262,853	13,165,290	13,165,290	17,663,535	18,404,049	19,635,753
Good Governance	Human Resources Manage	4,547,107	5,687,269	5,749,524	5,749,524	5,971,911	6,395,524	6,832,545
Good Governance	Executive and Council	8,481,808	9,451,851	9,391,851	9,391,851	12,062,348	12,916,101	13,833,287
Environmental Management	Land Management	-	-	-	-	-	-	-
Economic Development	Local Economic Developme	256,569	1,502,556	1,302,558	1,302,558	1,223,781	1,297,866	1,368,867
Social Development	Culture & Sport	-	-	-	-	-	-	-
Social Development	Public Participation	-	-	-	-	-	-	-
Safety & Security	Security	-	-	-	-	-	-	-
Safety & Security	Fire & Rescue	-	-	-	-	-	-	-
Safety & Security	Disaster Management	-	-	-	-	-	-	-
Safety & Security	Road Safety	3,472,171	5,607,583	5,699,928	5,699,928	5,756,096	5,376,620	5,732,701
TOTAL OPERATING EXPENDITURE		**88,815,034**	**66,553,820**	**65,681,251**	**65,681,251**	**76,173,516**	**83,857,098**	**94,769,997**

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D. An estimate of final actual figures (pre audit) for the 2007/08 budget year at the point in time of preparing the budget for the 2008/09 budget year. This may differ from C.
E. The amount to be appropriated for the 2008/09budget year.
F. The indicative projection for 2009/10
G. The indicative projection for 2010/11

ANNEXURE 3

SUPPORTING TABLE RECONCILIATION OF IDP & BUDGET -CAPEX		Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
						Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Strategic Objective	**Action Plan**	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Sustainable Services	Water	-	-	-	-	-	-	-
Sustainable Services	Electricity	-	1,872,000	1,300,000	572,000	920,000	-	-
Sustainable Services	Sanitation	-	-	-	-	-	-	-
Sustainable Services	Waste Management	-	-	-	-	-	-	-
Sustainable Services	Health	-	140,000	-	140,000	-	-	-
Sustainable Services	Community	181,491	130,100	-1,673,850	1,803,950	300,500	500,000	-
Infrastructure	Roads & Stormwater	13,544,695	8,162,960	297,369	7,865,591	15,800,000	26,692,107	39,866,870
Infrastructure	Cemeteries	-	-	-	-	300,000	-	-
Infrastructure	Housing	17,809,375	67,500,000	27,000,000	40,500,000	45,000,000	35,000,000	35,000,000
Infrastructure	Sport Stadium 2010	-	-	-	-	-	-	-
Infrastructure	Open Space	-	45,000	-	45,000	-	-	-
Infrastructure	Public Amenities	-	14,200	-	14,200	-	-	-
Good Governance	Support Services / Fleet	-	41,000	-	41,000	-	-	-
Good Governance	Integrated Planning	-	-	-	-	-	-	-
Good Governance	Financial Management	-	52,750	-	52,750	-	-	-
Good Governance	Human Resources Management	-	48,600	-	48,600	-	-	-
Good Governance	Executive and Council	-	-	-	-	14,725,000	50,000,000	67,300,000
Environmental Management	Land Management	-	-	-	-	-	-	-
Economic Development	Local Economic Development	-	500,000	-	500,000	-	-	-
Social Development	Culture & Sport	-	91,500	-	91,500	-	-	-
Social Development	Public Participation	-	-	-	-	-	-	-
Safety & Security	Road Safety	-	-	-	-	-	-	-
Safety & Security	Fire & Rescue	-	-	-	-	-	-	-
Safety & Security	Disaster Management	-	-	-	-	-	-	-
Safety & Security	Security	37,890	8,355,000	8,000,000	355,000	3,728,000	-	-
TOTAL CAPITAL EXPENDITURE		**31,573,452**	**86,953,110**	**34,923,519**	**52,029,591**	**80,773,500**	**112,192,107**	**142,166,870**
			66,553,820					

Column Definitions:
A. The audited actual for 2006/07 as per the audited financial statements. If audit figures are not available for 2007/08, pre audit figures must be provided with a note stating these are pre audit.
B. The original budget approved by council for the 2006/07 budget year.
C. The budget for 2007/08 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
D. An estimate of final actual figures (pre audit) for the 2007/08 budget year at the point in time of preparing the budget for the 2008/09 budget year. This may differ from C.
E. The amount to be appropriated for the 2008/09budget year.
F. The indicative projection for 2009/10
G. The indicative projection for 2010/11

ANNEXURE 4

SUPPORTING TABLE 4	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
INVESTMENT PARTICULARS BY TYPE	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Investment Type							
Securities - National Government							
Listed Corporate Bonds							
Deposits - Banks	1,491,214	3,433,260	0	3,433,260	3,300,000	3,300,000	3,300,000
Deposits - Public Investment Commissioners							
Deposits - Corporation for Public Deposits							
Bankers Acceptance Certificates							
Negotiable Certificate of Deposit - Banks							
Guaranteed Endowment Policies (sinking funds)							
Repurchase Agreements - Banks							
Municipal Bonds							
TOTAL INVESTMENTS	**1,491,214**	**3,433,260**	**0**	**3,433,260**	**3,300,000**	**3,300,000**	**3,300,000**

Column Definitions:

A. The audited actual for 2006/07 as per the audited financial statements. If audit figures are not available for 2007/08, pre audit figures must be provided with a note stating these are pre audit.

B. The original budget approved by council for the 2006/07 budget year.

C. The budget for 2007/08 budget year as adjusted by council resolution in terms of section 28 of the MFMA.

D. An estimate of final actual figures (pre audit) for the 2007/08 budget year at the point in time of preparing the budget for the 2008/09 budget year. This may differ from C.

E. The amount to be appropriated for the 2008/09budget year.

F. The indicative projection for 2009/10

G. The indicative projection for 2010/11

ANNEXURE 5

SUPPORTING TABLE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS[1]	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
National Grant Allocations[2]							
1. Integrated Development Plan							
2. Land Use Management System							
3. Housing							
4. Equitable Share	20,834,261	23,331,000		23,331,000	27,884,724	35,368,097	43,796,370
5. Financial Management Grant	500,000	500,000		500,000	500,000	750,000	1,000,000
6. Councillors Salary Grant		1,143,000		1,143,000			
7. Municipal Systems Improvement Programme		150,000		150,000			
8. Municipal Development Information Systems Support Grant				-	400,000	400,000	400,000
9. Spatial Planning Grant				-			
10. Good Governance.Org Structure,HR Syst,Pub Part				-			
11. Municipal Infrastructure Grant	13,786,409	7,724,000		7,724,000	15,800,000	21,682,107	28,371,400
12. Special Councillors Salary Grant					1,315,000	1,375,000	1,436,000
Sub Total - National Grant Allocations	35,120,670	32,848,000	-	32,848,000	45,899,724	59,575,204	75,003,770
Provincial Grant Allocations[2]							
1. Development Plannng/Capacity Building					-	170,000	177,820
2. Municipal Support Programme	500,000				700,000	737,800	771,739
Intergrated Development Plan					-	-	-
4. Agriculture Grant	492,399						
Land Use Management System					-		
6. Seta	132,946						
7. Property Rates Grant	100,000				-	423,000	449,000
8Public Participation Grant	250,000						
9. Sport and recreation grant	700,000				-	-	-
10. Gijima Grant	57,960						
11. REDS Electricity	150,000						
12. Department of Transport					3,000,000	-	-
LED Cultural Village					-		
14. Department of Health - Clinic	1,136,851	943,000		943,000	800,000	843,200	881,987
15. Department of Health - Environmental health		23,000		23,000	25,000	26,000	28,000
16. Housing	18,803,840				45,000,000	35,000,000	35,000,000
Sub Total - Provincial Grant Allocations	22,323,996	966,000	-	966,000	49,525,000	37,200,000	37,308,546
Municipal Grant Allocations[3]							
1. Ilembe District Municipality							
2. Ilembe DC - Tourism Grant			-	-			
Sub Total - Municipal Grant Allocations	-	-	-	-	-	-	-
TOTAL GRANT ALLOCATIONS	**57,444,666**	**33,814,000**	**-**	**33,814,000**	**95,424,724**	**96,775,204**	**112,312,316**

Column Definitions:
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C. The budget for 2007/08 budget year as adjusted by council resolution in terms of section 28 of the MFMA.
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ANNEXURE 6

SUPPORTING TABLE 6	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
NEW BORROWING	Audited Actual R A	Approved Budget R B	Adjusted Budget R C	Full Year Forecast R D	Budget R E	Budget R F	Budget R G
Development Bank of S A	0	0	0	0	0	0	0
NEW BORROWING	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Column Definitions:
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G. The indicative projection for 2010/11

ANNEXURE 7

SUPPORTING TABLE DISCLOSURE OF SALARIES, ALLOWANCES & BENEFITS	Salary Rand ('000) pa	Social Contributions[4] Rand ('000) pa	Allowances Rand ('000) pa	Performance Bonuses Rand ('000) pa	Total Package Rand ('000) pa
Councillors					
Mayor	331			0	331
Deputy Mayor	263			0	263
Speaker	483			0	483
Executive Committee	695			0	695
Other Councillors	4,766			0	4,766
Officials of the Municipality					
Municipal Manager (MM)	826	11	0	116	952
Chief Finance Officer	570	8	9	80	667
Director: Corporate Services and LED	570	8	9	80	667
Director: Technical Services	570	8	9	80	667
A Heading for Each Entity[5]					
List each member of board by designation	0	0	0	0	0
Chief Executive Officer (CEO)					
List each senior manager reporting to CEO by designation					
TOTAL COST OF REMUNERATION TO MUNICIPALITY	9,075	36	27	355	9,493

ANNEXURE 8

SUPPORTING TABLE 8a	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
SUMMARY OF TOTAL SALARIES, WAGES, ALLOWANCES etc	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Councillors (Political Office Bearers plus Other)							
Basic Salaries	3,376	3,764	3,764	3,764	4,342	4,690	5,650
Pension Contributions							
Medical Aid Contributions							
Allowances	1,564	1,808	1,808	1,808	2,197	2,370	2,470
Sub Total - Councillors	**4,940**	**5,573**	**5,573**	**5,573**	**6,540**	**7,060**	**8,120**
Senior Managers of the Municipality (s 57 of Systems Act)							
Basic Salaries	190	-	-	-	2,536	2,740	2,960
Pension Contributions							
Medical Aid Contributions						-	-
Allowances						-	-
Performance Bonus	75	317	212	212	355	380	410
Sub Total - Senior Managers of Municipality	**265**	**317**	**212**	**212**	**2,890**	**3,120**	**3,370**
Other Municipal Staff							
Basic Salaries	14,196	16,471	16,411	16,411	15,216	14,312	15,182
Pension Contributions	2,024	1,997	1,997	1,997	2,131	2,367	2,506
Medical Aid Contributions	910	985	985	985	1,192	954	1,010
Allowances	2,113	2,026	2,027	2,027	2,341	1,737	1,846
Overtime	180	40	257	257	181	463	490
Performance Bonus							
Sub Total - Other Municipal Staff	**19,421**	**21,519**	**21,677**	**21,677**	**21,061**	**19,833**	**21,034**
Board Members of Entities							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Board Fees							
Sub Total - Board Members of Entities							
Senior Managers of Entities							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Performance Bonus							
Sub Total - Senior Managers of Entities							
Other Staff of Entities							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Overtime							
Performance Bonus							
Sub Total - Other Staff of Entities							
TOTAL EMPLOYEE COSTS	**24,626**	**27,409**	**27,462**	**27,462**	**30,491**	**30,013**	**32,524**

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ANNEXURE 9

SUPPORTING TABLE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
SUMMARY OF PERSONNEL NUMBERS (Full Time Equivalent)	**Audited Actual R A**	**Approved Budget R B**	**Adjusted Budget R C**	**Full Year Forecast R D**	**Budget R E**	**Budget R F**	**Budget R G**
Municipality							
Councillors (Political Office Bearers plus Other)	32	32		32	32	32	32
Senior Managers including Municipal Manager (s 57 of	4	4		4	4	4	4
Other Managers	4	4		4	4	4	4
Technical / Professional Staff	146	157		157	162	162	162
Other Staff (clerical, labourers etc)							
Sub Total - Municipality	**186**	**197**	**0**	**197**	**202**	**202**	**202**
Entities							
Board Members							
Senior Managers including CEO							
Other Managers							
Technical / Professional Staff							
Other Staff (clerical, labourers etc)							
Sub Total - Entities							
TOTAL PERSONNEL NUMBERS	**186**	**197**	**0**	**197**	**202**	**202**	**202**

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ANNEXURE 10

SUPPORTING TABLE MONTHLY CASH FLOWS	Budget July 2009 R	Budget August 2009 R	Budget September 2009 R	Budget October 2009 R	Budget November 2009 R	Budget December 2009 R	Budget January 2010 R	Budget February 2010 R	Budget March 2010 R	Budget April 2010 R	Budget May 2010 R	Budget June 2010 R	Budget Full Year 2009/10 R	Budget Full Year 2010/11 R	Budget Full Year 2011/12 R
Cash Operating Receipts by Source															
Property rates			1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	1,864,658	18,646,580	12,278,490	12,831,020
Property rates - penalties imposed and collection charges	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	500,000	3,441,900	3,596,790
Service charges - electricity	476,167	476,167	476,167	476,167	476,167	476,167	476,167	476,167	476,167	476,167	476,167	476,167	5,714,000	5,319,300	5,558,670
Service charges - refuse	375,250	375,250	375,250	375,250	375,250	375,250	375,250	375,250	375,250	375,250	375,250	375,250	4,503,000	4,420,230	4,619,140
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-			
Rental of facilities and equipment	9,750	9,750	9,750	9,750	9,750	9,750	9,750	9,750	9,750	9,750	9,750	9,750	117,000	166,880	174,390
Interest earned - external investments	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	400,000	187,740	196,190
Interest earned - outstanding debtors	35,417	35,417	35,417	35,417	35,417	35,417	35,417	35,417	35,417	35,417	35,417	35,417			
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-			
Fines	41,812	41,812	41,812	41,812	41,812	41,812	41,812	41,812	41,812	41,812	41,812	41,812	501,740	1,568,670	1,639,260
Licenses and permits	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	1,000,000	6,000,000	6,258,000
Income for agency services	-	-	-	-	-	-	-	-	-	-	-	-			
Grants - operating (incl. grants from other municipalities)	9,993,900	463,583	463,583	463,583	9,993,900	463,583	463,583	463,583	10,002,900	463,583	463,583	463,583	34,162,951	28,868,130	37,894,210
Grants - capital (incl. grants from other municipalities)	-	-	-	-	-	-	-	-	-	-	-	-	65,040,884	139,335,319	65,945,950
Etc (list each source)	15,629	15,629	15,629	15,629	15,629	15,629	15,629	15,629	15,629	15,629	15,629	15,629	187,550	472,530	493,760
Cash Operating Receipts by Source	**11,106,258**	**1,575,941**	**3,440,599**	**3,440,599**	**12,970,916**	**3,440,599**	**3,440,599**	**3,440,599**	**12,979,916**	**3,440,599**	**3,440,599**	**3,440,599**	**130,773,705**	**202,059,189**	**139,207,380**
Other Cash Receipts by Source															
New Loans Raised													-		
Receipts from old outstanding debtors	600,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	11,400,000	8,000,000	5,000,000
Etc (list each source)															
Total Cash Receipts by Source	**11,706,258**	**2,375,941**	**4,440,599**	**4,440,599**	**13,970,916**	**4,440,599**	**4,440,599**	**4,440,599**	**13,979,916**	**4,440,599**	**4,440,599**	**4,440,599**	**142,173,705**	**210,059,189**	**144,207,380**
Cash Operating Payments by Type															
Employee related costs	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	1,819,783	21,837,400	23,256,831	24,768,525
Remuneration of Councillors	464,406	464,406	464,406	464,406	464,406	464,406	464,406	464,406	464,406	464,406	464,406	464,406	5,572,871	5,935,108	6,320,890
Bad debts	62,297	62,297	62,297	62,297	62,297	62,297	62,297	62,297	62,297	62,297	62,297	62,297	747,566	796,158	847,908
Collection costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs and maintenance	218,417	218,417	218,417	218,417	218,417	218,417	218,417	218,417	218,417	218,417	218,417	218,417	2,621,000	2,791,365	2,972,804
Interest paid	119,185	119,185	119,185	119,185	119,185	119,185	119,185	119,185	119,185	119,185	119,185	119,185	1,430,223	1,523,187	1,622,195
Redemption	96,998	96,998	96,998	96,998	96,998	96,998	96,998	96,998	96,998	96,998	96,998	96,998	1,163,971	1,239,629	1,320,205
Bulk purchases - Electricity	285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000	3,420,000	3,642,300	3,879,050
Bulk purchases - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	483,509	483,509	483,509	483,509	483,509	483,509	483,509	483,509	483,509	483,509	483,509	483,509	5,802,110	6,179,247	6,580,898
Grants and subsidies paid - other municipalities	686,958	686,958	686,958	686,958	686,958	686,958	686,958	686,958	686,958	686,958	686,958	686,958	8,243,500	8,779,328	9,349,984
Grants and subsidies paid - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Expenses	915,090	915,090	915,090	915,090	915,090	915,090	915,090	915,090	915,090	915,090	915,090	915,090	10,981,079	11,694,849	12,455,014
Cash Operating Payments by Type	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**5,151,643**	**61,819,720**	**65,838,002**	**70,117,472**
Other Cash Payments by Type															
Capital Expenditure	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	3,213,875	65,040,884	139,335,319	65,945,950
Loans repaid															1,099,990
Provision for leave pay															
Total Cash Payments by Type	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**65,040,884**	**139,335,319**	**67,045,940**
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	**6,554,614**	**-2,775,703**	**-711,045**	**-711,045**	**8,819,272**	**-711,045**	**-711,045**	**-711,045**	**8,828,272**	**-711,045**	**-711,045**	**-711,045**	**15,313,101**	**4,885,868**	**7,043,968**

MANDENI MUNICIPALITY

SCHEDULE OF TARIFF 2009/20010

The Executive committee of the Mandeni Municipality, acting under the authority of section 75 of the Municipal Systems Act (No. 32 of 2000) hereby published the subjoined tariffs of charges as made by the municipality of the said Township at its meeting held on 28 May 2009 , which tariffs shall come into operation on 01 July 2009

Dr M B Ngubane
Municipal Manager

MANDENI MUNICIPALITY

TARIFFS OF CHARGES

All tariffs shown hereunder are net, and any taxes, such as Value Added Tax will be added on.

Unless otherwise indicated, these tariffs shall apply to all areas in Mandeni

1	**ADVERTISING**	**2008/2009**	**2009/2010**
		1.065	**1.060**
	Licence fees for advertising signs		
	(a) Temporary signs		
	General advertisement of events, meetings		
	(i) 0 - 20 or part thereof per poster ……………….....………………………R	**22.68**	**24.05**
	(ii) 30 - 50 or part thereof per poster……………………….....……………………...R	**11.34**	**12.02**
	Refundable deposit……………………………………………………………R	**130.44**	**138.26**
	(b) Signs other than temporary signs:		
	(i) For each sign, or each block of signs Regulation18(6) for 12 months..R	**192.82**	**204.39**
	(ii) For each sign, or each block of signs Regulation 18(6) for 6 months….R	**112.29**	**119.03**
2	**BUILDING PLAN TARIFFS**		
2.1.	Every application for the approval of any building plan shall be accompanied by the following fees:		
	(a) New buildings - first 20 square meters of floor space……….……….R	**226.85**	**240.46**
	Every m^2 thereafter... …………………………….. ……………………..R	**4.20**	**4.45**
	(b) Industrial Buidlings - first 300 square meters of floor space…..……….R	**340.27**	**360.68**
	Every m^2 thereafter………………………………………………………...R	**4.20**	**4.45**
	(c) Minor works in terms of the National Building Regulations Or other work not listed ..……………………………..............................R	**113.42**	**120.23**
	(d) Alterations and additions, per square meter of additional Floor space……………………………… ……………………..…………….R	**3.97**	**4.21**
	With a minimum fee where there is no increasing floor area…………R	**113.42**	**120.23**
	(e) Amended plans with no increase in floor area………..………………...R	**113.42**	**120.23**
	(f) Plans which have lapsed and are resubmitted without alteration	**25% of original fees**	**25% of original fees**
	(g) Swimming pools, (additional to other building fees)……………………..R	**113.42**	**120.23**
	(h) Boundary walls or retaining walls over one meter high (additional to other building plan fees)……………………………………………………R	**113.42**	**120.23**
	(i) Pre-scrutiny of plans for comment………………………………………..R	**113.42**	**120.23**
	(j) Sidewalk deposit (Verge fees)……………………………………………..R	**340.27**	**360.68**
2.2.	**TOWNSHIP LAYOUT PLANS**		
2.2.1	**A4**		
	Media - Full Colour		
	Paper	**14.29**	**15.15**
	Film	**17.92**	**19.00**
	Media - Line Map		
	Paper	**6.01**	**6.37**
	Film	**8.39**	**8.90**
2.2.2	**A3**		
	Media - Full Colour		
	Paper	**23.82**	**25.25**
	Film	**29.83**	**31.62**
	Media - Line Map		
	Paper	**11.91**	**12.62**
	Film	**15.54**	**16.47**
2.2.3	**A2**		
	Media - Full Colour		
	Paper	**47.64**	**50.50**
	Film	**53.65**	**56.87**
	Media - Line Map		
	Paper	**29.83**	**31.62**
	Film	**35.73**	**37.87**

2.2.4	**A1**		
	Media - Full Colour		
	Paper	**53.65**	**56.87**
	Film	**71.46**	**75.74**
	Media - Line Map		
	Paper	**47.64**	**50.50**
	Film	**53.65**	**56.87**
2.2.5	**A0**		
	Media - Full Colour		
	Paper	**107.18**	**113.62**
	Film	**119.09**	**126.24**
	Media - Line Map		
	Paper	**59.55**	**63.12**
	Film	**65.56**	**69.49**
3	**ELECTRICITY SUPPLY TARIFFS**		
3.1	**Domestic Consumers ,churches and old age homes**	**1.33**	**1.34**
3.1.1	Domestic low /pre paid		
	For a single-phase connection per month	**R0.49c/Kwh**	**R0.49c/Kwh**
3.1.2	Domestic high		
	Monthly service charge(which excludes any kilowatt hour of electricity consumed		
	For a single-phase connection per month	**81.68**	**109.45**
	For a three-phase connection per month	**99.91**	**133.88**
	Indigent user	Nil	Nil
3.1.3	Consumption charge		
	Irrespective of Kwh used	**R0.45 / Kwh**	**R0.45 / Kwh**
	Indigent users 50 kwh	Nil	Nil
3.2.	**Businesses, clubs, boarding houses, hotels, schools and hostels, Government/Provincial**		
3.2.1.	Monthly service charge(which charge excludes any kilowatt hour of electricity consumed		
	For a single-phase connection per month	**99.91**	**133.88**
	For a three-phase connection per month	**275.81**	**369.58**
3.2.2.	Consumption Charge	**/Kwh**	**/Kwh**
	Irrespective of kwh used	**0.46**	**0.62**
3.2.3	Commercial Prepaid		
	For single -phase connection per month	**0.60**	**0.80**
3.3.	**Large Consumers**		
3.3.1.	Monthly service charge (which charge excluded any kilowatt hour of electricity consumed)		
		325.53	**436.21**
3.3.2.	Consumption charge for KVA	**74.43**	**99.73**
3.3.3.	Consumption charges	**/Kwh**	**/Kwh**
	Irrespective of kwh used	**0.19**	**0.20**
3.4.	**Bulk supply at 11 000 V**		
3.4.1.	Monthly supply at 11 000 V		
	Monthly service charge (which charge excludes any kilowatt)	**344.76**	**461.98**
	Where 50 KVA or more is installed	**79.29**	**106.26**
3.4.2.	Consumption charge	**/Kwh**	**/Kwh**
	Irrespective of kwh used	**0.21**	**0.28**
3.5.	**Testing Fee**		
3.5.1	Special fee for testing installation at consumers request, including Compliance tests	**449.78**	**602.70**
3.5.2	Meter test		
	Single phase conventional meter	**236.13**	**316.42**
	400V Three phase conventional meter	**511.62**	**685.58**
	11 kv meter	Cost + 10%	Cost + 10%
3.5.3	Inspection fee: after failure upon first test	**112.44**	**150.68**
3.5.4	Fee for checking meter reading		
	(which fee will be refunded should the reading be found to be incorrect)	**56.22**	**75.34**
3.6	**Disconnection Charge**		
	Final notice of demand		
3.6.1	Properties within the municipal boundaries	**112.44**	**150.68**
3.6.2	Properties outside the municipal boundaries(plus R2.00/km)	**112.44**	**150.68**
3.7	**Reconnection Charge (penalties for services that may be disconnected if not paid on due**		
	Properties within municipality		
3.7.1	For non-payment of account	**133.53**	**178.93**
3.7.2	For other reasons, per each occasion	**133.53**	**178.93**
	Properties outside municipal boundary		
3.7.3	For non-payment of account	**133.53**	**178.93**
3.7.4	For other reasons, per each occasion (plus R2.00/km)	**133.53**	**178.93**
3.7.5	Connection charge – after office hours	**267.06**	**357.86**
3.8	**Disconnection**		
	Where disconnection is performed by a private contractor at the request of the		
	Chief Financial Officer	**210.83**	**282.52**
3.9	**Connection Charge**		
3.9.1	**60 A single-phase**		
	From the nearest point of supply not exceeding 40 m to the boundary of the property requiring	**1,300.14**	**1,742.19**
3.9.2	**60 A Three-phase**		
	From the nearest point of supply not exceeding 40 m to the boundary of the property requiring connection	**4,708.63**	**6,309.56**
3.9.3	In addition to the charges prescribed in sub-paragraphs 1 and 2 hereof, there shall be		
	paid a charge representing the cost of material and labour plus 10% of such cost in		
	respect of the connection from the boundary of the property requiring connection to the		
	meter on the said property and in the event of the distance from the nearest point of		
	supply to such boundary exceeding 40m in respect of such additional distance		
3.9.4	In the above, costs include the cost of the meter equipment and cables and service		
	apparatus, all of which shall remain the property of the Council		
3.9.5	When overhead service connection to any property has to be reconstructed as to	**105.42**	**141.26**
	comply with the Machinery Occupational Safety Act a fee shall be paid in advance		

	3.10	**Connection fees for the supply of Electricity to Building Contractors**			
	3.10.1	**Connections other than 3 phase**			
		Connection fees (including disconnection)		**1,226.55**	**1,643.58**
		Minimum monthly charge		**99.91**	**133.88**
		Plus all kilowatt hours consumed at Maximum period of supply 6 months		**R0.49 / kwh**	**R0.49 / kwh**
	3.10.2	**3 phase connections**			
		Connection fees (including disconnection)		**4,442.10**	**5,952.41**
		Minimum monthly charge		**275.81**	**369.58**
		Plus all kilowatt hours consumed at Maximum period of supply 6 months		**R0.49 / kwh**	**R0.49 / kwh**
	3.11	**Supply of electricity to Signboards**			
		Irrespective of kwh used per month		**154.61**	**207.18**
	3.12	**Availability charge**			
		An availability charge is payable in respect of all properties, which can be yet or not			
		served by the electricity reticulation network		**Nil**	**Nil**
	3.13	**Tampering fee**		**1,222.84**	**1,638.60**
	3.14	**Special Meter reading (on request)**		**224.89**	**301.35**
	3.15	**Certificate of Compliance – revisit fee**		**253.00**	**339.02**
	3.16	**Inspection of Installation (on request)**		**491.95**	**659.21**
	3.17	**DEPOSITS**			
		Deposits referred to in bylaw 7(1) of the bylaws, are calculated at three times the			
		estimated monthly consumption of electricity, or at the Municipality's discretion, but shall			
		be at least the following:			
		Domestic consumer……………………………………………………………………R		**1,697.21**	**2,274.27**
		Small Scale consumer ……………………………………………………………………..R		**1,697.21**	**2,274.27**
		Bulk consumer……………………………………………………………………………R		**3,903.66**	**5,230.91**
	4	**HIRE OF PLANT AND EQUIPMENT**			
		Digger / loader per hour……………………………………………………………………R		**246.10**	**260.87**
		Subject to the conditions as laid down by the Council from time to time.			
		All charges are for the period stated or part thereof.			
	5	**HIRE OF PUBLIC HALLS**			
		A. For meetings and other functions where promotion of culture is involved, or other			
		functions approved by the Council:			
		(i) TUGELA HALL MEETING ROOMS			
		(a) Conducted for personal gain (per session)………………………………..R		**52.17**	**55.30**
		(b) Not conducted for personal gain (per session)……………………………..R		**21.21**	**22.48**
		A session will be:			
		Morning 09h00 - 13h30			
		Afternoon 14h30 - 18h30			
		Evening 19h30 - 24h00			
		B. (i) HIRE OF SUNDUMBILI HALL (INCLUDING KITCHEN)			
		The hours of use for the above will be 07h00-24h00 (or part thereof) and a session will			
		be three hours or part thereof.			
		Per function:			
		For personal gain (including political meetings)………………………………………..R		**1,032.26**	**1,094.19**
		Not for personal gain …………………………………………………………………..R		**671.46**	**711.75**
		Rehearsals (to include stage and dressing room lights and main hall) per session……R		**61.93**	**65.64**
		Educational activities (ballet, aerobics, etc) per session…………………………………R		**40.72**	**43.16**
		Religious Services: funerals, sacred concerts per session………………………………R		**40.72**	**43.16**
		Public meetings and lectures per session………………………………………………R		**104.12**	**110.37**
		Hire of Town Hall and facilities by non-residents…………………………………………R		Normal Rate + 20%	Normal Rate + 20%
		(ii) HIRE OF MANDINI HALL (INCLUDING KITCHEN)			
		The hours of use for the above will be 07h00-24h00 (or part thereof) and a session will			
		be three hours or part thereof.			
		Per function:			
		For personal gain (including political meetings)………………………………………..R		**675.09**	**715.60**
		Not for personal gain …………………………………………………………………..R		**471.84**	**500.15**
		Rehearsals (to include stage and dressing room lights and main hall) per session……R		**61.93**	**65.64**
		Educational activities (ballet, aerobics, etc) per session…………………………………R		**40.72**	**43.16**
		Religious Services: funerals, sacred concerts per session………………………………R		**40.72**	**43.16**
		Public meetings and lectures per session………………………………………………R		**104.12**	**110.37**
		Hire of Town Hall and facilities by non-residents…………………………………………R		Normal Rate + 20%	Normal Rate + 20%
		(iii) HIRE OF TUGELA HALL (EXCLUDING MEETING ROOMS)			
		The hours of use for the above will be 07h00-24h00 (or part thereof) and a session will			
		be three hours or part thereof.			
		Per function:			
		For personal gain (including political meetings)………………………………………..R		**878.46**	**931.16**
		Not for personal gain …………………………………………………………………..R		**618.27**	**655.36**
		Rehearsals (to include stage and dressing room lights and main hall) per session……R		**61.93**	**65.64**
		Educational activities (ballet, aerobics, etc) per session……………………………… R		**40.72**	**43.16**
		Religious Services: funerals, sacred concerts per session………………………………R		**40.72**	**43.16**
		Public meetings and lectures per session……………………………………………… R		**104.12**	**110.37**

	Hire of Town Hall and facilities by non-residents…………………………………………R	Normal Rate + 20%	Normal Rate + 20%
	C. DEPOSITS		
	Deposits to be paid in advance in cash. Temporary bookings will be accepted subject to 50% of the required deposit being paid in advance and the balance payable 24 hours prior to the event.		
	Deposit Charges		
	(i) Twice the hire charge		
	(ii) Hire by non-residents……………………………………..……………………R	**2,809.48**	**2,978.04**
	D. (i) The charges for the use of public halls shall be payable by the hirer to the Municipality at the time of making the reservation.		
	(ii) The hirer shall be responsible for all damages, breakages, or losses in respect of the Council's property during the hire of the public hall and may be required to lodge a deposit at the discretion of the Municipal Manager.		
	(iii) The Council shall not be responsible for the property of the hirer, spectator, or any other person, and the hirer shall make all the necessary arrangements for the safety of the public halls and kitchen during the period of lease		
	E. Rebates		
	Any welfare, school or other non-profit organization may apply for a rebate, to the Municipality , on any of the above tariffs.		
6	**JOBBING AND TARIFFS NOT PROVIDED FOR**		
	Any work undertaken or tariffs for which no specific provision exists in the Tariffs of Charges, subject to –		
	(i) the prior approval of the Municipal Manager;		
	(ii) prepayment of the estimated costs as calculated by the CFO, and there shall be payable a sum calculated at cost plus 10% thereof.		
7	**MISCELLANEOUS**		
	(1) Search fees – per plan, document or file produced for the Council's voters lists, minutes, valuation roll or………………………………………R	**18.83**	**19.96**
	Copy per page - building/site plans…………………………………….……R	**2.27**	**2.40**
	(2) Valuation roll – per copy ……………………………………………….……R	**136.11**	**144.27**
	(3) Voters list – per copy ………………………………………………………..R	Cost + 25%	Cost + 25%
	(4) Certificates – per each certificate/affidavit …………………………………………..R	**17.01**	**18.03**
	(5) Bylaws – per page……………………………………………… ……………..R	**2.27**	**2.40**
	(6) Extracts and minutes of meetings		
	(a) per page ……………………………………………...……………………R	**2.27**	**2.40**
	(b) per inspection ………………………………………………………….…R	**2.27**	**2.40**
	(7) Photo copy charges		
	(a) A4 – per page ……………………………………………….…….………R	**0.91**	**0.96**
	(b) A3 - per page …………………………………..…………….….………R	**1.25**	**1.32**
	(8) Valuation appeals………………………………………………...………………R	**107.75**	**114.22**
	(9) Township plan - per plan …………………………………………………..…R	Cost + 10%	Cost + 10%
	(10) Rates clearance- per certificate ……………………………………..…..R	**96.98**	**102.79**
	(11) Clearing of lots:		
	(a) for the first 1400m^2……………………………………………………………R	**527.41**	**559.06**
	(b) for each subsequent m^2……..………………………………………….…R	**0.40**	**0.42**
	(12) Deposits for the use of sidewalks by any person requiring using the same for whatever purpose shall be determined by the responsible officer.		
	(13) Tender deposit - non refundable - per tender document…………………..…..R	**200.00**	**200.00**
8	**PUBLIC LIBRARY**		
	(1) Penalties on overdue items: As prescribed in terms of provincial notice no.87 of 1953, as amended from time to time.		
	(2) Photocopy charges		
	(a) A4 - per page……………………………………………………..……..…R	**0.57**	**0.60**
	(b) A3 - per page…………………………………………………...……………R	**0.79**	**0.84**
	(3) Hire of Activities Room - Sundumbili - per hour……………………………..…..R	**56.71**	**60.11**
	(4) Deposit - Hire of Activities Room - double hire fee……..…………………….…R	**Double hire fee**	**Double hire fee**

	9	**REFUSE REMOVAL SERVICE**			
		(1) Business Refuse:			
		All areas in Mandeni			
		(i) Where refuse is accumulated for collection in approved receptacles -			
		per bag……………………………………………………………………R		**12.78**	**13.55**
		per bin/receptacle…………………………………………………………………R		**23.43**	**24.84**
		per drum……………………………………………………………………………R		**53.25**	**56.45**
		per load……………………………………………………………………………R		**Volume of waste collected to b**	**Volume of waste collected to be equated to number of bags and the rate per bag shall be applied as determined by the Council**
		(ii) Where refuse is other wise accumulated for collection - per load or part thereof…………………………………………………………………………R		**Same as above**	**Same as above**
		(iii) Hospitals, schools, benevolent societies and institutions:			
		(i) per bag, per collection ………………………………………………………R		**10.65**	**11.29**
		(ii) per bin/receptacle, per collection………………………………………………R		**21.30**	**22.58**
		(iv) other-		**Volume of waste collected to be equated to number of bags and the rate per bag shall be applied as determined by the Council**	**Volume of waste collected to be equated to number of bags and the rate per bag shall be applied as determined by the Council**
		(i) per 5 receptacles or part thereof, per collection…………………………R			
		(ii) per load or part thereof………………………………………………………R			
		(2) Garden or other bulky refuse from other than trade and manufacturing premises			
		(i) per load of 4 cubic meters or part thereof……………………………………R		**357.84**	**379.31**
		(ii) per load of 1 cubic meter or part thereof…………………………………R		**89.46**	**94.83**
		(3) Removal other refuse			
		(i) Building rubble- per load or part thereof……………………………………R		**553.42**	**586.63**
		(ii) Removal of scrap vehicles………………………………………………………R		**1,122.83**	**1,190.20**
		(iii) Removal and disposal of carcasses…………………………………………R		**368.58**	**390.69**
		(4) Domestic refuse (for the amount of services deemed necessary by the (council) in all areas -			
		(a) per dwelling house including churches per month,per 5 bags or part thereof……………………………………………………………………R		**75.19**	**79.70**
		(b) per flat per month, per 5 bags or part thereof……………………………R		**75.19**	**79.70**
		(5) The municipality shall collect from the owner or occupier of the premises concerned a deposit sufficient to cover charges for the services for two months, expect where otherwise resolved by Council.		**nil**	**nil**
	11	**TOWN PLANNING MATTERS**			
		(1) Town planning scheme clauses, per page……………………………… R		**2.24**	**2.37**
		(2) Applications for Council's authority in terms of scheme clauses……….R		**129.16**	**136.91**
		(3) Application for councils special consent…………………………………..R		**350.46**	**371.49**
		(4) Applications for rezoning			
		Area of land to be rezoned:			
		One tariff for 0- 10 ha ………………………………………………………R		**3,688.88**	**3,910.22**
		Plus for each additional ha or part thereof………………………………R		**453.69**	**480.91**
		Provided that a deposit equal to the estimated costs of consultant's fees be made at the time of application, which deposit will be forfeited should the applicant be withdrawn.			
		(5) Applications for subdivision of land (the remainder to be counted as a subdivision)			
		Basic fee…………………………………………………………………………R		**935.74**	**991.88**
		Plus fee for each intended subdivision ……………………………………R		**96.41**	**102.19**
		Amendment of existing subdivision…………………………………………R		**140.64**	**149.08**
		(6) Applications for relaxing of building line (excluding advertising costs…………………………………………………………………………R		**464.07**	**491.92**
		(7) Consolidation of land - per application…………………………………R		**935.74**	**991.88**
	12	**CEMETERY TARIFFS**			
		(1) Tariff for resident of Mandeni		Self Prepared Prepared	Self Prepared Prepared
		(a) Burial of a stillborn infant		**15.90 275.98**	**15.90 275.98**
		(b) Burial of a person under the age of twelve years		**20.92 553.43**	**20.92 553.43**
		(c) Burial of a person over the age of twelve years		**27.29 830.86**	**27.29 830.86**
		(2) Tariff for non-residents of Mandeni			
		(a) Burial of stillborn infant		**n/a 922.33**	**n/a 922.33**
		(b) Burial of a person under the age of twelve years		**n/a 1571.93**	**n/a 1571.93**
		(c) Burial of a person over the age of twelve years		**n/a 2213.46**	**n/a 2213.46**

	13	**HIRE OF SPORTS FIELDS**			
		Soccer and athletics fields or any other sport facility not expressly listed.			
		Local clubs and schools			
		(i) Rent per month or part thereof for training on one day a week excluding competitions……………………………………………………………R		**36.90**	**39.12**
		(ii) Rent per month or part thereof for training on two days per wook excluding competitions……………………………………………………………R		**92.26**	**97.80**
		(iii) Competitions (per occasion)……………………………………………R		175.01 of which R58.34 is refundable if the grounds are found to be in order after the competition	175.01 of which R58.34 is refundable if the grounds are found to be in order after the competition
		(a) Provincial competitions (per occasion)……………………………………..R		435.59 of which R87.12 is refundable if the grounds are found to be in order after the competition	435.59 of which R87.12 is refundable if the grounds are found to be in order after the competition
		(b) International competitions (per occasion)……………………………………R		931.17 of which R155.19 is refundable if the grounds are found to be in order after the competition	931.17 of which R155.19 is refundable if the grounds are found to be in order after the competition
		Tennis, softball and netball courts			
		Local clubs and schools			
		(i) Rent per month or part thereof for training on one day a week excluding competitions…...………………………………………..R		**18.58**	**19.70**
		(ii) Rent per month or part thereof for training on two days per week excluding competitions………………………………………….R			
		(iii) Competitions (per occasion)……………………………………R		88.34 of which R27.69 is refundable if the courts are found to be in order after the competition	88.34 of which R27.69 is refundable if the courts are found to be in order after the competition
		(a) Provincial competitions (per occasion)………………………………………R		260.44 of which R137.39 is refundable if the courts are found to be in order after the competition	260.44 of which R137.39 is refundable if the courts are found to be in order after the competition
		(b) International competitions (per occasion)……………………….…………R		346.13 of which R219.39 is refundable if the courts are found to be in order after the competition	346.13 of which R219.39 is refundable if the courts are found to be in order after the competition
	14	**TRAFFIC AND SECURITY**			
		(1) The Removal of Light Motor Vehicles from Public Roads and Public Spaces			
		(2) Release of Impounded Vehicles		**289.23**	**306.58**
		(3) Impounding Fees per day		**28.36**	**30.06**
		(4) Escort Fee (per hour per officer)		**113.42**	**120.23**
		(5) Escort Fee (per vehicle)		**113.42**	**120.23**
		(6) Service of Summons:			
		Personal		**28.36**	**30.06**
		Non-personal			
		(7) Taxi Stand Permits		**113.42**	**120.23**
		(8) Permit Application		**28.36**	**30.06**
	15	**DOG LICENCING**			
		(1) Bails & Fines (Admission of Guilt)			
		(a) Dogs			
		(Failure to licence)		**90.74**	**96.18**
		(Failure to control)		**90.74**	**96.18**
		(2) Fees			
		(a) Dog Licences			
		Dog			
		Any dog in excess of two		**48.77**	**51.70**
		(3) Tariff of Charges			
		(a) General By-Laws			
		Dog Control			
		Seizure of Dog		**30.62**	**32.46**
		Conveyance to Pound		**61.25**	**64.92**
		(4) Bystand		**61.25**	**64.92**

		(5) Loud Hailing - per day		**56.71**	**60.11**
	16	**Property rates tariff (Randage)**			
		Cartegories	**Rating cartegory**	**Tariff**	**Tariff**
		Residencial	1	**0.0100**	**0.0106**
		Commercial	2	**0.0160**	**0.0170**
		Indusrtial	3	**0.0170**	**0.0180**
		Industrial Estate Special	4	**0.0110**	**0.0117**
		Mining	5	**0.0190**	**0.0201**
		Agricultural	6	**0.0050**	**0.0027**
		Institutional	7	**0.0150**	**0.0159**
		Special Purpose	8	**-**	**-**
		Public Services Infrastructure	9	**0.0150**	**0.0159**
		Municipal Property	10	**-**	**-**

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN - COMMUNITY SAFETY AND LICENSING DEPARTMENT - 2009/2010

National KPA	IDP Objective	Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance	Corrective measure	Responsibility			Local Municipality affected
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 30 March 2009		Quarter ending 30 June 2009				Dept	Section	Individual	
										Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual						
Basic Service Delivery	Extend and upgrade Drivers licence testing centreto A grade	To provide the basic service of drivers licence ,learners license,prdp and credit card issuesand upgrade to A level	core	indentify a public private partner/or obtain bank loan as per exco resolution	construction of a drivers licence test centre grade a	prdps,learners credit cards and code b/eb licences issues	contruction of centre grade A and relocation from Sibusiwe Hall to new site	9 000 000	external	advertise for ppp and submit loan applications		sign agreement with ppp or bank		ensure process of costruction test centre starts		start process of transfer from Sibusiwe Hall to new test offices				Community safety	traffic	Head	Mandeni
						advertise and appoint 4 clerks and three law enforcement officers on contract for credit card and prdp functions whilst sourcing funding.	appointment of 2 at least two officers and 4 clerks after adjustment budget			increase test centre revenue for adjustment of budget from present average R150 000 to 250 000		ring fence addional income to cater for appointment of contract staff		request DOT to increase present 16 test per day to 30 drivers tests		advertise and appoint contract staff							
	Visible law enforcment and traffic control	increase law enforcement to reduce accidents	core	sign contract with service provider to increase monies return on fines issued from present R750 000 to R1.5 million	crime prevention, safer roads , and school safety	reduction of accidents and traffic violations/and revenue collected/gazzette trading bylaws	summones issued and financial percentage increase in notices issued	external		indentify problem areas and issue 1250 summonses-ensure payment increase from present 14% to 18%		issue 1300 summonses and increase payment from 18%to 20%		1400 summons issued and increase percentage payment from 20 % to 25 %		1500 summons issued -and increase payment to 30%							
	To purchase road painting machine and appoint two permanent road staff or replicate Sibambele painting project	To ensure roads are painted at a quicker rate and a larger volume/all adverts in municipla area are legall	core	purchase machine,appoint staff or replicate sibambele project with regard to road painting	Number of roads painted in municipal area	all tarred roads painted or marked	all tarred roads belonging to municipality painted/marked/all sinage legal and compliant	600,000	01 80 20	purchase machine,appoint internal staff or purchase equipment for Sibambele road painting project		training on machine or appointment of workers with councillors of affected wards		training of contract workers on road painting		all roads painted in affected wards				Community safety	traffic	Head	Mandeni
	Construct fire station ,identify funding for disaster management plan	obtain funding for fire station, disaster management plan/sign sla with sappi and ithala/appoint disaster management officer/fire in meantime for 09/10 fincil year	core	identify ppp to construct fire centre,gazzete fire bylaw/indentify funds private/gov disaster plan negotiate SLA with SAPPI/ITHALA	indentify ppp for fire stationSLA singned/firebylaw gazzetted/funds identifiedfor disaster plan	reduction in fires faster response to fires and disasters	zero fires /zero casualties	1000 000	external	advertise for ppp partner or loan application,apply to funders for disaster plan, advertise fire bylaw		sign sla with private business/sign agreement with bank or ppp		appoint service provider to prepare disaster management planand ensure proces of fire station		start consultation on the disaster plan with all role players and monitor progress on fire station construction.							
	Commuter facilities	Provide safe commuter facilities in Hlomendlini and Macambini	core	obtain funding from Department	funding obtained	commuter facilities built in Macambini and Hlomendlini	ilities built in Hlomendlini and	3 000 000		obtain letter of confirmation from Dot		consultation with taxi association and gazzette transport bylaw for ranks		tender advert/taxi trianing on bylaw		start construction of facilities				Community Safety	traffic	Head	Mandeni
Municipal institutional development and transformation	To build capacity, perform powers and functions to be able to deliver services as per mandate	To have a fully fledged department to ensure service delivery	core	upskill and multiskill staff, recruit scarce skills, fill vacancies	no. of staff trained no of vacancies filled	no. of staff trained no of vacancies filled	16 staff trained and 8 vacancies filled	100 000	6442	send 4 staff for traing		send 4 staff for training		send 4 staff for traing		4 officers training				HR AND PSD	HR/PSD	Head/Hr	Mandeni
Good governance and public participation	To be transparent and democratic and compliant utilising forums	Ensure community participation in community policing,transport forums		indentify all roleplayers	4 meetings per annum for each forum	ward committee and transport personel involvement	4 meetings a year for each committee	10 000	6420	rescind council reslution		identify roleplayers		first meetins/terms of referance		ensure 1st quartely meeting							

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN - MUNICIPAL MANAGER'S DEPARTMENT - 2009/2010

National KPA	IDP Objective	Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance	Corrective measure	Responsibility	
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 30 March 2009		Quarter ending 30 June 2009				Dept	Individual
										PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL				
Infrastructure and Basic Service Delivery	To improve maintenance of existing infrastructure and speed up the provision of new one infrastructural	To report on the Mid-year performance of all departments	Core	Performance Management	1 report	1 report per year	1 report	Nil	None					1 report						MM	
Financial Viability and Management	To report to Council as per applicable legislation	To submit quarterly reports to Council on the implementation of budget	Core	Budget Implementation and Monitoring	4	1 report per quarter	4 reports	Nil	None	1 report		1 report		1 report		1 report					
	To report to the public as per applicable legislation	To report performance agreements and SDBIPs	Core	Pubic participation	1 report	1 report per year	1 report	Nil	None	1report											
	To table budget to Council	To table mid-year budget assessment to Council	Core	Budget Implementation and Monitoring	1 adjustment budget	1 adjustment mid-year	1 adjustment tabled mid-year	nil	None					1 adjustment budget							
	To report as per applicable legislation	To submit monthly budget statesments to the Mayor (Exco) and Treasuries	Core	Budget Implementation and Monitoring	12 statements	12 statements	12 statements	Nil	None	3 statements		3 statements		3 statements		3 statements					
	To submit to the Auditor-General as per applicable legislation	To submit annual financial statements to the Auditor-General	Core	Budget Implementation and Monitoring	1 consolidated annual financial statements	1 consolidated annual financial statements	1 consolidated annual financial statements	nil	None	1 consolidated financial statements											
	To submit draft budget and plans as per applicable legislation	To submit draft budget and plans to the Mayor (Exco)	Core	Budget Implementation and Monitoring	1 draft budget and 1 plan	1 draft budget and 1 plan	1 draft budget and 1 plan	nil	None					1 draft budget and 1 plan							
	To ensure sound financial management	To table budget and budget related policies to Council	Core	Effective Financial Management	1 approved budget	1 approved budget	1 approved budget	nil	None							1 budget					
	To comply with applicable legislation	To submit draft SDBIPs and Performance Agreements to the Mayor and Exco	Core	Effective Financial Management	1 Draft SDBIP and Performance Agreements	1 Draft SDBIP and Performance Agreements	1 submission per year	Nil	None					1 Draft SDBIP and PAs							
	To ensure the implementation of revenue enhancing strategies	To facilitate meetings between landowners and developers	Non-core	Effective Financial Management	0 meetings	1 meeting per quarter	4 meetings per year	Nil	None	1 meeting		1 meeting		1 meeting		1 meeting					
elopment	To develop local economy and improve local employment	To set up a meeting with the Mandeni-Growth Coalition	Non-core	Job creation	2 meetings per year	1 meeting per quarter	4 meetings per year	Nil	None	1 meeting		1 meeting		1 meeting		1 meeting					

Local Economic Deve	To develop local economy and improve local employment	To attract investors into our municipality	Non-core	Job creation	None	1 meeting per term	2 meetings peryear	Nil	None	1 meeting				1meeting							
	To develop local economy and improve local employment	To facilitate meetings with Ingonyama Trust and DLGTA	Non-core	Job creation	None	1 meeting per term	2 meetings peryear	Nil	None	1 meeting				1 meeting							
	To develop local economy and improve local	To increase local employment	Non-core	Job creation	None	1 meeting per term	2 meetings peryear	Nil	None	1 meeting											
Transformation and Institutional Arrangements	To ensure that the municipality delivers its IDP efficiently	To develop and implement a turn-around strategy to ensure effective	Core	Institutional Transformation	None	1 report per quarter	4 reports per year	R600 000	1.15156E+11	1 report		1 report		1 report		1 report					
vernance and Public Participation	To ensure good governance and Public Participation	To ensure that Council sits as per applicable legislation	Core	Good Governance	4 meetings per year	1 meeting per quarter	4 meetings per year	Nil	None	1 meeting		1 meeting		1 meeting		1 meeting					
	To ensure effective governance of the municipality	To ensure that the SDBIPs are developed annually	Core	Good Governance	Annual Plan	1 Plan	1 Plan per year	Nil	None			1 SDBIP									
		To ensure that SDBIPs are revised annually	Core	Good Governance	Annual Review	1 Review	1 Review per year	Nil	None					1 Review							
		To ensure review of PMS and Organisational Scorecard	Core	Good Governance	Annual Review	1 Review	1 Review per year	Nil	None					1 Review							
	To ensure effective governance of the municipality	To ensure review and approval of the Audit Charter	Core	Good Governance	Annual Review and Approval	1 Review and Approval	1 Review and Approval per year	Nil	None						1 Review and Approval						
		To ensure review of the Risk Management Strategy	Core	Good Governance	Annual Review	1 Review	1 Review	Nil	None					1 Review							
		To formulate and implement the Audit Management Strategy	Core	Good Governance	4 reports per year	1 report per quarter	4 reports per year	Nil	None	1 report		1 report		1 Report		1 report					
		To ensure that Exco sits as per applicable legislation	Core	Good Governance	12 meetings per year	1 meeting per month	12 meetings per year	Nil	None	3 meetings		3 meetings		3 meetings		3 meetings					
		To ensure that issues raised by the Auditor-General are addressed	Core	Good Governance	4 reports per year	1 report per quarter	4 reports per year	Nil	None	1 report		1 report		1 report		1 report					
		To compile the Annual Report	Core	Compliance	1 report per year	1 report per year	1 report per year	Nil	None					1 report							
		To ensure effective compilation of the Oversight Report	Core	Compliance	1 report per year	1 report per year	1 report per year	Nil	None					1 report							

Good gov	To ensure effective governance of the municipality	To ensure that the Internal Audit functions effectively	Core	Compliance	2 reports	1 report in 2 quarters	2 reports per year	R350 000	1.10055E+11	1 report				1 report							
	To ensure compliance with applicable legislation	To ensure that the Audit Committee functions effectively	Core	Compliance	2 meetings per year	1 meeting in 2 quarters	4 meetings per year	R100 000	1.15055E+11	1 meeting		1 meeting		1 meeting		1 meeting					
	To ensure compliance with applicable legislation	To ensure that the public participates in the IDP processes	Core	Compliance	1 Review	1 Review	1 Review per year	Nil	None			1 Review									
	To ensure compliance with applicable legislation	To review the Risk Management Strategey annually	Core	Compliance	1 Review	1 Review	1 Review per year	Nil	None	1 Review											
	To ensure compliance with applicable legislation	To review the Audit Charter annually	Core	Compliance	0 Review	1 Review	1 Review per year	Nil	None	1 Review											

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2009/2010 - INTEGRATED DEVELOPMENT PLANNNING DEPARTMENT

National KPA	IDP Objective (Annexure A:Strategic Framework Matrix, Page 31)	Departmental Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance/ comments	corrective measures	Responsibility			Locality
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 31 March 2010		Quarter ending 30 June 2010				Dept	Section	Individual	
										Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual						
asic Service Delivery	To improve maintenance of existing infrastructure and speed up provision of new infrastructure	Facilitate the preparation of an Integrated Development Plan	core	Continually review IDP - after consultation with line function departments, sector departments, community other interested and affected parties	Approved IDP that is used as a planning tool	Preparation and adoption of the IDP process plan 2009/10 by end of first quarter	Appropriate council resolution to approve the reviewed IDP well aligned with the budget	R100,000,00	01 50 05	Adopted IDP process plan & submission to the Department of Local Government		8 Public participation meetings		Tabling & Adoption of the Draft IDP & Budget 2011/12		Appropriate Council Resolution addopting IDP & Budget				Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
						Ward based stakeholders consultation and Public Participation Meetings in	2 Cluster ward meeting per Traditional Authotity covering all wards within the TA			3 Cluster ward meeting per respective TA		3 Cluster ward meetings in all targeting Urban residence		Draft IDP & Budget 2011/12 Meetings		Advertisng the drft IDP & Budget for public							
						Ward based stakeholders consultation an d Public	2 Cluster ward based meeting per each surburb covering all wards within each surburb					Four cluster Meetings		Hlomendlini & Tugeal meetings									
						Ward Committees consultation Meeting	4 Ward Committee IDP consunlation Meeting			One meetings with the ward		One meetings with the ward committes		One meetings with the ward committes		One meetings with the ward committes							
						IDP Representative meeting inclusive of all interested and affected stakeholders	2 IDP Representative Forum meetings			1 IDP Representative Forum meeting		1 IDP Representative Forum meeting		Two IDP representative meetings									
						IDP Imbizo/ Roadshow	2 Meeting Imbizo/ Roadshow with all Mandeni residents to discuss IDP & Budget					1 IDP Mayoral Imbizo Meeting		1 IDP Imbizo geral public									
						IDP Technical Committee Meeting	4 IDP Technical Committee Meetings to disscuss sector/ departmenta input			1 IDP Technical Committe meetings		1 IDP Technical Committe meetings		1 IDP Technical Committe meetings		1 IDP Technical Committee meetings							
						IDP Booklet as a means to consult with the community										500 IDP booklets							
	To improve spatial structure and definition of urban functions within the Municipal area and to improve access to opportunities;	To ensure sustainable land use planning and management	core	Coordination of & continously review spatial development framework to give long term strategic direction for private and publi investment	Reviewed Spatial Development Framework Plan tabled before Council	Appropriate Council Resolution Dopting Reviewed SDF LA 80	Reviwed SDF giving overal direction to spatial development and guide investment in the Municipal area	R100,000,00	Grant Funding	Inception meeting to discuss Inception report		Table Spatial analysis report before Portfolio Committee		Table Spatial analysis report before Portfolio Committee		Table Draft SDF report & GIS Maping for approval				Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
						Comprehensive public participation trhough Community based workshop on SDF	Appropriate council resolution to approve the reviewed SDF			Establishment of the Project Steering Committee		2 PSC Meetings		1 Ward Committes Consultation SDF review									
						Appointment of service provider and facilitate project inception meeting.	Proper public consultation and compliance with the legislative provisions																
						Establishment of the Project Steering Committee	Appropriate Council resolution approving reviewed SDF																
				Preparation & implementation of the Land Use Management Systems	Approved Land Use Management System applied to all Municipal areas within the Municipality	Finilise all necessary stotory compliance and submisions to KwaZulu Natal Development Planning Commision, Department of Agriculture and Department of Local Government Affairs of Approval	Appropriate Council resolution approving a single Land Use Management System that is applicable through out the Municipal area			Statory compliance and submission to all relevant authorities for approva		Public Consultation & Statutory Adveristments		Council Resolution Approving Single Mandeni Town Planning Scheme									whole area of Mandeni
	To improve spatial structure and definition of urban functions within the Municipal area and to improve access to opportunities;	To ensure sustainable land use planning, land management and land development that promote harmonised neighbourhoods	core	Revitilisation of the Mandeni Town CBB (Urban Regeration Strategy). To designate desirable land use framework and provide clarity on what may or may not occur within the CBD	Appproved Urban Regeraneration Master Plan & Implementation Plan to guide capital investment and future development within the Town Centre	Preaparation of the bussiness for the sorcing of funds for the preparation of the Urban Regeration Plan	Approved Urban Regenaration Master Plan & Implementation Framework			Credible Bussines Plan										Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
						Appointment of service provider and facilitate project inception meeting.	Bussiness Case Planning for Capital projects identified durring the planning phase					Situational analysis, Stakeholder Consulatation and Bussiness Case Planning		Interaction with all stakeholders i.e. National Treasury to achieve credible Bussines Case									

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2009/2010 - INTEGRATED DEVELOPMENT PLANNNING DEPARTMENT

National KPA	IDP Objective (Annexure A:Strategic Framework Matrix, Page 31)	Departmental Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance/ comments	corrective measures	Responsibility			Locality
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 31 March 2010		Quarter ending 30 June 2010				Dept	Section	Individual	
										Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual						
B	To improve spatial structure and definition of urban functions within the Municipal area and to improve access to opportunities;	To ensure sustainable land use planning, land management and land development that promote harmonised neighbourhoods	core	Preparation of an Environmental Management Framework for all defined development nodes in terms of NEMA EIA Regulations 2006		Preparation of an Environmental Management Framework for all defined development nodes						One on one meeting with public & private sector to leverage further funding								Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
Municipal financial viability and management	To encourage and facilitate new development within the Municipal area with emphasis in Resort/Tourism, Cormecial Services , Affordable Housing and Inustrial Development	To ensure sustainable land use planning, land management and land development that promote harmonised neighbourhoods	core	To encourage Integrted human settlement in most housing development through Breking New Grounds programme	Concept buy from the Implementing Angents and necessary consultation with the all stakeholders, Department of Housing, Community at Technical Committee Meeting	Appropriate resolutions accepting the ammendment of scope of works of the Implmenting Agents to include affordable housing component	Progressive discussion and deleberation in all Housing Technical Commette Meetings					Appropriate resolution for the amendment of scope of works for Inyoni Housing to include affordable housing		Biletaral meetings with the Implementing Agent to fsactract the project						Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
	To encourage and facilitate new development within the Municipal area with emphasis in Resort/Tourism, Cormecial Services , Affordable Housing and Inustrial Development	To ensure sustainable land use planning, land management and land development that promote harmonised neighbourhoods	core	To explore and encorage rateble property development trhough Public Private Partnership	Efective development facilitation by engaging developers and assisting them to obtain nessary planning approvals	Prompt response & appropriate council resolutions supporting proposed developments	Proces 5 New ratable property development applications considered and approved					Approprite planning approvals for Tugela North Resort Development & Tompsons Development		Appropriate Planning Approvals for the Proposed rateble development						Office of the Municipal Manger	Developme	IDP Manager	whole area of Mandeni
Basic Service Delivery	To encourage and facilitate new development within the Municipal area with emphasis in Resort/Tourism, Cormecial Services , Affordable Housing and Inustrial Development	To ensure sustainable land use planning, land management and land development that promote harmonised neighbourhoods	core																	Office of the Municipal Manger	Development Planning/ IDP	IDP Manager	whole area of Mandeni
Local Economic Development	To ensure that all development in the area is carried out in a safe and harmonious manner	To provide a development adminidtrations control and spatial planning control service to the community & pontetial developers	core	Respond to devlopment applications timeously, i.e. Building Plans approvals, town planning queries and approvals and building inspections	Respond to all queries within 2 days	respond to queries from customers respond within allowable timeframe no. of customers helped	Proces 5 New ratable property development applications considered and approved																
Municipal institutional development and transformation	To build capacity, perform powers and functions to be able to deliver services as per mandate	D:To have a fully fledged development planning department to ensure service delivery	non-core	Prepare a bussiness plan sourcing funding for development planning capacity building	Appointment of staff andestablishment of the fullyt flaged Development Planning Unit	Number of filled vacancies	1x Development Planner & 1x Development Admistration clerk					Securing funding & immedeate filling of vacancies											
Local Economic Development	To establish economic growth and development on all economic sectors with a particular emphasis on tourism, manufacturing, agriculture and services.	To half unemployment and poverty through inmplementation of EPWP and Youth Service principles in the implmentation of projects		Fastrack development of the town in a sustainable way Social, Economical & Environmentaly	Maximum usage of local labour on all capital projects & Empowerement opportunities	No. jobs created on projects and etrepeneres through social compact agreements	No of jobs created					Preparing social compact agreement to be enetere into between the Municipality & Developers				all contract documentation to provide for employment of local labour							
Municipal financial viability and management																							
Good governance and public participation	To be transparent and democratic and compliant	Ensure stakeholder consultation in the IDP preparation and compliance with statory		Clustering of IDP Public Participatation meetings at ward, representative forum and target groups meetings i.e Church	Effective public consulatation and involvement of local people in all matters of Municipality	Establishment of the Project Steering Committee for all IDP projects	ensure project steering committees on all projects					Stakeholder Consultation through public meetings IDP				ensure project steering committees on all projects							

SERVICE DELIVERY AND BUDGET IMPLEMENTATION - LOCAL ECONOMIC DEVELOPMENT DEPT - 2009/2010

National KPA's	IDP Objective	Objective	Baseline	KPI's Key Performance Indicators	Annual Target	Budget	Vote Number 011520	Revised target	Performance – as per target								Explanation of variance	Way Forward	Responsibility	
									30-Sep-09		31-Dec-09		31-Mar-10		30-Jun-10				Department	Individual
									PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL				
LED	B. SMME / Informal market support strategy	Source funding for the Trading Centre project	The informal trading strategy and feasibility has been conducted by service providers	Consultation with the Department of Economic Development	Approved funding from DED	R -			2 Meetings with DED		2 Meetings with DED		2 Meetings with DED		Approved funding				LED Dept	Director and LED Officer
		Building of Informal Market shelters	There are currently shelters for informal market	NDF include the project and have time frames on it	Build informal market shelters	R 0			2 consultation meetings with the stakeholders		Tender issued for the project		Building of shelters		Build shelters				LED Dept	Director: LED
		Training of Informal Market	The informal traders are currently running their business in their businesses in the area	Consultation with DED to train Mandeni Informal Traders	20 Informal traders trained	R -			2 Consultation meetings with DED and DOL		20 Trained Informal market people		30 Trained Informal market people		1 Report on trained Informal market people				LED Dept	Director: LED
	B.2 Support tourism development	Employment of tourism monitors	The Municipalities currently financial supporting Community Tourism Organization (CTO)	Employment of tourism monitors to patrol the coastal area during holiday seasons	8 tourism monitors are appointed within the municipal coastal area with the intention to reduce and curb tourist attacks during holidays	R 60,000			Meeting with CTO with regards to the employment of tourism monitors		Appointment of tourism monitors during festive season		Appointment of tourism monitors during Easter holidays		Analsysis of the statics of crime as reported by the CTO and police				LED Dept	LED Officer
		Source funding for the Conference Facility / Centre at Ngwenya Nature Reserve	None	Consultation with sector departments to fund the project	Approved funds for the project	R -			2 Consultation meetings with sector Department		2 Consultation meetings with sector Department		2 Consultation meetings with sector Department		Approved funding				LED Dept	Director and LED Officer
		Promotion of Mandeni Tourisn	Little information is available in the website	Improvement of the website to show tourism potential of the area	Advertise on popular magazine/s and upgraded webiste to market tourism	R 50,000			Gather information that need to be advertised / promoted		Upgrade the website with the intention that it market tourism		Invite quotations relevant magazines on business to promote tourism		Advertised tourism areas and opportunities				LED Dept	Director : Corporate Services
		Building of Tourism Office	None	NDF include the project and have time frames on it	Built tourism office	R -			2 Consultation meetings with relevant stakeholders		2 Consultation meetings with relevant stakeholders		Construction of tourism offices		Constructed tourism offices				LED Dept	Director : Corporate Services
	Tourism	B.1 Poverty alleviation - beach cleaning and weed eradication	Partnership with KZN wild-life. 30 People were employed in the last financial year	People being employed	25 people employed for poverty alleviation	R 100,000			1 Agreement with KZN Wild Life		25 people employed		Another cycle of 25 people employed		Report on 25 people employed				LED Dept	Director : Corporate Services
	Agriculture	B.3 Purchase of One tractors to suuport small farmers	One tractor currently functional	To ensure that small farmers are assisted with ploughing of their fields.	The purchase 1 tractors	R 300,000			3 quotations		Purchasing of 1 tractor		Delivering of tractors and presentation to community		1 Final report				LED Dept	Director and LED Officer
		Job Created / employment through Municipal projects	Job are currently being created through Municipal projetcs that are on going	Reported Local permanent / temporarily employment figures from each municipal project	500 people employed through job opportunities created by variety of Municipal projects	R -			job opportunities created for 500 people		1 Statistical report on job opportunities created		2 statistical report on job opportunities created		last statistical report on 500 people benefited on jobs created through municipal projects				LED Dept	Director and LED Officer
	Strategic planning D1	Identify business (Entrepreneurship) and skills transfer for youth and woman	YAC is currently offering training opportunities	Orginsed training for these groups	200 people getting skills transfer on business and other related skills to make them attractive for the labour market	R			Getting the list of people to be trained		50 people trained		50 people trained		50 people trained				LED Dept	LED Officer
	Strategic planning D4	Empowerment of cooperatives and SMME	Request for training have been made to Dept of Labour and DED	Cooperatives and SMME receiving training	training of 100 Cooperatives and 50 SMME	R			20 Cooperatives and 25 SMME trained		50 trained Cooperatives		25 trained SMME		30 trained Cooperatives				LED Dept	Director Corporate Services and LED

SERVICE DELIVERY AND BUDGET IMPLEMENTATION - LOCAL ECONOMIC DEVELOPMENT DEPT - 2009/2010

National KPA's	IDP Objective	Objective	Baseline	KPI's Key Performance Indicators	Annual Target	Budget	Vote Number 011520	Revised target	Performance – as per target								Explanation of variance	Way Forward	Responsibility	
									30-Sep-09		31-Dec-09		31-Mar-10		30-Jun-10				Department	Individual
									PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL				
	Strategic planning D2	Set up agricultural forum	Other forum have been formulated by the Speakers office	Invite of all relavant stakeholders in agricultural sector	Formulation of agricultural sector	R			1 minutes		2 minutes		3 minutes		4 minutes				LED Dept	Director Corporate Services and LED

SERVICE DELIVERY AND BUDGET IMPLEMENTATION - CORPORATE SERVICES - 2009/2010

National KPA's	IDP Objective	Objective	Status	Baseline	KPI's Key Performance Indicators	Annual Target	Budget	Vote Number	Revised target	Performance – as per target								Explanation of variance	Way forward	Responsibility	
										30-Sep-09		31-Dec-09		31-Mar-10		30-Jun-10				Department	Individual
								11515		PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL	PROJECTED	ACTUAL				
Good Governance and Public Participation	Cascading of individual PMS to officials reporting sec 57 employees	To be able to monitor and improve performance	Core function	EPAS Policy and System have been adopted by Council	Signing of individual performance plan and assessment	Total number of signed performance plans from the Municipal Manager to Managers reporting sec 57 employees	R -			9 Signed performance plans		9 Evaluation of performance		9 Informal assessment		9 Final evaluation of all staff				Corporate Services Department	Senior: HR Officer
Municipal Institutional Development and Transformation	To ensure that the WSP is submitted to LGSETA on time	Compliance	Core function	WSP have been submitted to LGSETA in the prior year	Input received through Training Needs Form from employees	Submission of WSP to LGSETA on time	R -			1 Review of the training needs form		Analysis of the data in terms of trainings conducted		1 Draft WSP		1 Submission of WSP and ATR				Corporate Services Department	Senior: HR Officer and Manager: Corporate Services
	Implementation of training as indicated on WSP	Compliance	Core function	Several trainings were conducted prior year	Number of employees and Councillors being sent for trainings in accordance to the WSP	50% of trainings being conducted as stipulated in the WSP	R-			10% trainings being conducted		20% trainings being conducted and submitted MMR		40% trainings being conducted		50% trainings being conducted				Corporate Services Department	Manager: Corporate Services
	Ensure that EEP is submitted to DOL	Compliance	Core function	Submitted in the prior years	Consultation with relevant stakeholders amongst others unions	1 EEP submitted to DOL on time	R -			Submission of EE Plan to DOL		1 meeting of EE Forum		1 meeting of EE Forum		1 meeting of EE Forum				Corporate Services Department	Manager: Corporate Services
	D.2 Implementation of Master System Plan	Implement programmes as outline in the MSP	Core function	Mandeni MSP has been formulated	Documented milestones with target dates	50% Implementation of the set programmes for this current year from Municipal Master Systems Plan	R -			10% implementation of the programmes		40% implementation of the programmes		80% implementation of the programmes		100% implementation of the programmes				Corporate Services Department	Senior: Administration Officer
	Improvement of IT disaster recovery system	Building of the separate cooling cabinet for Servers in the computer room and installation of electrical generator	Core function	Disaster management system has been implemented	Order being approved	Put in of Computer, Server cooling cabinet and installation of electrical generator	R200 000			Put an order		1 Installation of the generator		1 Installation of the computer cabinet		1 Report				Corporate Services Department	Senior: Administration Officer
Good Governance and Public Participation	IDP LA 79	Formulate communication strategy or policy	Core function	Most of other policies are in policy	Draft policies being workshop to Councillors and unions	Adoption of communication policy	R-			Research		Draft presented at MANCO		Draft being workshop to Councillors		Adoption of the Communication policy				Corporate Services Department	Director: Corporate Services
	Strategic Planning D1	Formulate bursary policy	Core function	Most of other policies are in policy	Draft policies being workshop to Councillors and unions	Adoption of Bursary policy	R-			Research		Draft presented at MANCO		Draft being workshop to Councillors		Adoption of the Bursary Policy policy				Corporate Services Department	Manager: Corporate Services

Municipal Institutional Development and Transformation	Strategic planning D1	Have in-service training	Core function	Application are being received for in-service training	Acceptance of students to do in-service training	4 in-service training. 2 males and 2 woman	54,000			Inviting of application		Employed 2 in-service training students		Employed additional 2 students for in-service training		Feedback on their in-service training				Corporate Services Department	Manager: Corporate Services
	Strategic planning D1	Have internships	Core function	Application are being received for internships	Recruitment of people to do internships	5 employed to do finance internships	R-			Issue an advert		Employed additional two interns		1 Mentorship		1 Feedback on mentorship				Corporate Services Department	Manager: Corporate Services
	Strategic Planning D1	Have a learnership	Core function	Applications have been sent to LGSETA for Sinqanda cholera	Follow up on LGSETA for implementation	10 people put on the programme	R-			Response from LGSETA		Implementation of the programme		Continuation of the gramme		Assessment report on the implementation of the programme				Corporate Services Department	Manager: Corporate Services
	Strategic Planning A4	Formulation of HR Strategic Planning	Core function	Review of the existing HR Plan	Consultation with relevant stakeholders amongst others unions	Adopted HR strategic planning	R-			Research		Draft presented at MANCO		Draft being workshop to Councillors and presented to unions		Adoption of the HR Strategic Plan				Corporate Services Department	Director: Corporate Services

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN - FINANCE SERVICES DEPARTMENT - 2009/2010

National KPA	IDP Objective	Explanation of Ratios / KPIs	Objective	Status	Source	Municipal Strategies	Frequency	Key Performance Indicator	Baseline indicator	Annual Target	Budget	Vote Number	Performance – as per target								Comments /Explanation of variance	Corrective measure
													Quarter ending 30 September2009		Quarter ending 31 December 2009		Quarter ending 31 March 2010		Quarter ending 30 June 2010			
													Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual		
ipal Financial viability and management	Financial Statements	Credible Financial Statements must be submitted to Auditor General	To submit Financial Statement to Auditor General By 31 August	core	Sec. 126 MFMA	monthly balanced Trial Balance	Annually	acceptance by AG of submission	Submited in 2007	12 monthly Trial balance			3		3		3		3			
	Budget process & IDP alignment	MFMA Compliance to have an approved credible budget and aligned to IDP	to have Municipal Budget approved that is linked to IDP and submitted to Treasuries	core	Sec 21 MFMA	To form Budget committee	Annually	approved budget by 31 May 2009	approved in 2008/2009	approved budget			5%		15%		35%		100%			
	MPRA	The Municipalities are expected to implement the Municipal Property Rates Act as from July 2008	To implement Property Rates policy	core	MPRA	to comply with policy	ongoing	Rates policy implementation	Approved policy	Rates income as per new valuation roll	2000000		100%		100%		100%		100%			
	GRAP	The Municipality at its capacity level will be implementing the new reporting Standard : Generally Recognized Accounting Practice (GRAP)	To prepare Financial Statements (comparative figures) in terms of GRAP in the 2008/2009 reporting	core	Sec 122 MFMA	Appoint service provider	Annually	Submission of Implementation plan	none	annually submission	160000		0%		0%		0%		100%			
	Indigent Register	For the benefit of the poor, the indigent register must exist.	To compile and have an approved indigent register for implementation	core	MSA	Consult with ward Councillors	ongoing	Indigent Register	none	annualy approved register for 2008/09			100%		0%		0%		0%			
	Service debtors	The outstanding amount by the community receiving municipal services must reduce.The ratio will indicate the difficulties in collecting debtors' amounts as well as the likelihood of bad debts. A benchmark ratio off 8.3% is an ideal ratio.	To monitor the financial viability of the Mandeni Municipality	core	Cash Book / Exp	Municipal Task Team and Debt Recovery turnaround Strategy	Monthly	Outstanding Service Debtors to Revenue as defined in the Municipal Planning and Performance Management Regulations (2001) (A=B/C)	65%	70%			70%		70%		70%		70%			
	Creditors	It is a requirement that all service providers of the Municipality be paid in thirty (30) days of invoice	To pay creditors within 30 days		Income Statement	Debt Recovery turnaround Strategy	Monthly	Creditors days	150 days	30 days			30 days		30 days		30 days		30 days			
	Auditor General's Report	The AG's report may be unqualified,unqualified with other matters, qualified, disclaimer or adverce report. It is only prudent to receive an unqualified report.	to obtain an unqualified Audit Report	core	Sec. 131 MFMA	Enforce procedures	Annually	Unqualified report	qualified report	Unqualified report			100%		0		0		0			
	Budget Monitoring	It is not allowed to overspend the budget. That may amount to one or more of the following: unauthorized, fruitless or wasteful expenditure	To inform Departments of Budget perfomance monthly	core	Sec. 71 MFMA	Submit varience report to HODs	Monthly	Proof of submission to HODs	none	monthly submission			25%		50%		75%		100%			
	Salaries payments	The finance department as a service department, it is expected to ensure payroll processes are performed monthly.	For effective perfomance of the Council, all personnel to be paid on due dates monthly.	core	Sec. 66 MFMA	Review Salary Suspence Acc	Monthly	Cleared salary suspence	none	Monthly clearance			25%		50%		75%		100%			
	Cash flow monitoring	This is the management of cash available such that we avoid overdraft and investment of surplus funds not immediately required	To have sufficient cash to meet obligation and surplus cash invested.	core	Sec.13 MFMA	Review cash flow daily	daily	Signed bank statement	none	daily signing			25%		50%		75%		100%			
	External reporting	In compliance with MFMA and DoRA , the monitoring reports must be submitted to National and Provincial Treasuries and State agencies.	To submit Stotutory reporting to National and Provincial Traesuries and other State agencies before due dates	core	Sec. 71 MFMA	Review report submission monthly	Monthly	emailed reprots to lgdatabase	e-mails	monthly submission			25%		50%		75%		100%			
	Financial reporting	The Finance Department must report the finance activities to Council Structures periodically in terms of the MFMA	To manage the working capital effectively	core	Sec. 71 MFMA	Submit report to FPC monthly	Monthly	Reports to FPC	submited 1.4.08	monthly agenda			25%		50%		75%		100%			
	Departmental meetings	For the proper management and functioning of the Department, meetings must be held frequently	To conduct monthly Departmental meetings	core	Chapter 9 MFMA	Follow meeting timetable	Monthly	Menutes	28.3.2008	monthly agenda			25%		50%		75%		100%			
	Positive cash flow forecast	It is necessary that the cash flow forecast of the Council be positive to support the budget	To strive by all means possible to reflect positive cash flow forecast for the year	core	Sec 69 MFMA	Prepare monthly forecast	Monthly	Cash flow forecast schedules	none	monthly forecast			25%		50%		75%		100%			
	Conditional Grants	The conditional grants must be ring fences and be spent for only the purpose for which it was granted for and reported thereon.	To reconcile conditional grants on its use and report on its status to relevent funder	core	Sec 123 MFMA	Review report submission monthly	Monthly	DoRA reports	none	monhtly reports			25%		50%		75%		100%			
	Mid- Year Report (Sec. 72)	Section 72 of MFMA requires that the municipality report on the activities as per the Service Delivery Budget and Implementation plan in a mid financial year.	To consolidate the Mid- Year Report for Submission to Treasuries	core	Sec. 72 MFMA	follow prepared plan	Annually	Submision to Treasuries	submited 28.3.2008	Annual submission			0%		0%		100%		100%			
	Resolve Audit Queries	After Auditor General has raised issues, they must be responded on if not positively responded they must be resolved in time	To resolve all quiries to the satisfaction of AG within a reasonable time after audit	core	Sec. 131 MFMA	Report address mechanism	ongoing	responses in an annual report	oversight reporting 20.3.2008	Annual submission			0%		0%		100%		100%			

Munic	Risk Management	Assets of the Council must be insured and risk management policy implemented	To review risk management plan annually	core	MSA	Review plan annually	ongoing	Risk management plan	Submited 7.4.2008	Annual approval			100%		100%		100%		100%			
	SCM Implementation	The municipality is required to follow supply chain regulation through its policy	To ensure that demand ,disposal, selection of contractor to the provision of goods and services is achived in line with the policy	core	Chapter 11 MFMA	monthly SCM report	Monthly	Reports to FPC	submitted 04.12.2008	monthly submission			0%		0%		25%		50%			
	Audit Commettee	The audit commettee must revew the financial status of the municipality	To ensure that the audit commettee sit for finacial review of the municipality	core	Sec. 166 MFMA	Follow meeting timetable	Qaurterly	Meetings of the Commette	9.12.2008	Qaurterly			0%		0%		25%		50%			
	Municipal Support Programme	The monthly reconcilliation are done	To ensure that the monthly reconcilliation are prepared		EXCO	montly reports	Monthly	monitoring schedule	none	monthly reports			0%		0%		25%		50%			
	Website	The website must be updated with finance related matters as prescribed	To ensure that the website is updated with financial information	core	Sec. 75 MFMA	Monthly update	Monthly	current information on website		monthly reports			0%		0%		25%		50%			
	Perfomance Management	The SDBIP must be monitored and reviewed to achieve the IDP objectives	To review the SDBIP for MANCO's assessment	core		Montly SDBIP	Monthly	Monthly submission of SDBIP	none	Monthly			0%		0%		25%		50%			

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR COMMUNITY SERVICES DEPARTMENT - 2009/2010

National KPA	IDP Objective	Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance	Corrective measure	Responsibility			Local Municipality affected
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 31 March 2010		Quarter ending 30 June 2010				Dept	Section	Individual	
										Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual						
Infrastructure and Basic Service Delivery	To improve maintenance of existing infrastructure and speed up the provision of new infrastructural services to ensure that that the community has access to basic standard of living and services	To monitor progress on housing projects	Core	Fast tracking the delivery and completion of the existing low cost housing projects	1 meeting	Technical meetings to be conducted	10 technical meetings to be conducted with IA's and the Department of Housing	Nil		3 meetings to be held in July, August and September		2 meetings to be held in October and November		2 meetings to be held in February and March		3 meetings to be held in April, May and June				Technical / Community Services/ IDP		R Sewdular / NG Mncwango / S M Khanyile	Whole area of Mandeni
				To review the Housing Sector plan indicating - Infrastructure needs, GAP housing and private contribution,rental stock, land release strategy and land legal solutions			To have a revised housing sector plan	R 100,000		Formulation of Terms of Reference and advertisisng		Tender processes		Appointment of the service provider		To have reviewed housing sector plan				Technical / Community Services/ IDP		R Sewdular / NG Mncwango / S M Khanyile	Whole area of Mandeni
				Provisison of subsidized and affordable housing in urban areas			To have a database of people who are middle income earners			To do need analysis through survey										Community and Planning		N G Mncwango / S M Khanyile	Whole area of Mandeni
		To secure funding for an additional library	Non-core	To ensure the delivery of library services by assessing library service needs and facilitate provision of library services through the Municipality according to standards	1 meeting		To have an updated database and financial commitment of the proposed library	R 6,000,000		1 report to be submitted to relevant structure with updated database and 1 meeting to be held for the proposed new library		1 report to be submitted to relevant structure with the updated database and 1 meeting to be held for the proposed new library		1 report to be submitted to relevant structure with the updated database and 1 meeting to be held for the proposed new library		1 report to be submitted to relevant structure with updated database and 1 meeting to be held for the proposed new library				Community and Technical	Library Services	N G Mncwango / L M Dhlodhlo	Whole area of Mandeni
			Core	To ensure the delivery of community facilities i.e. halls, sports and recreation facilities - prepare maintenance and operations strategy			To establish community parks	R 50,000		Identify land for community parks		Get quotations for recreational equipment		Erect recreational equipment		Continuous maintenance of the facilities				Community and Technical		R Sewdular / NG Mncwango / S M Khanyile	Whole area of Mandeni
		To identify and establish proper burial site for the Municipal area		To ensure sufficient cemeteries for future demand- identify land fo additional cemeteries and prepare cemetery and creamatoria management plan			To have cemetery and crematoria management plan	R300.000.00		Prepare tender document then advertise		Tender processes		Appointment of the service provider		Final cemetery and managemnt plan				Community Services and Technical Services / Planning		R Sewdular / NG Mncwango / S M Khanyile	Whole area of Mandeni
Social and Local Economic Development	To establish economic growth and development all economic sectors with particular emphasis on tourism, manufacturing, agriculture and services		Non-core	To fasttrack the delivery of social infrastructure in support of the dispersed community				Nil		3 meetings to be held in July, August and September		2 meetings to be held in October and November		2 meetings to be held in February and March		3 meetings to be held in April, May and June				Community Services / IDP		N G Mncwango / S M Khanyile	Whole area of Mandeni
			Non-core	To secure funding towards social development and social infrastructure				Nil												Community Services	Social Services	N G Mncwango / RLZ Mwandla	Whole area of Mandeni
				To get clear social responsibilities to be rendered by the Municipality				Nil		1 meeting to be held with Social development										Community Services	Social Services	N G Mncwango / RLZ Mwandla	Whole area of Mandeni
				To get total grant amounts which is paid out within the Municipality				Ni;		1 meeting to be held to be held with SASSA and Social Development										Community Services	Social Services	N G Mncwango / RLZ Mwandla	Whole area of Mandeni
			Core	Create a platform for young people to be involved in socio economic development																Community Services	Social Services	N G Mncwango / RLZ Mwandla	Whole area of Mandeni
			Core	Provide entrepreniurship education and development programmes targetting youth and women				Budget allocation for youth programmes		Submission of programme of action to relevant structure for comments		Consulatation with relevant stakeholders and staging of business compliance workshop								Community Services	Youth Component	M F Shandu	Whole area of Mandeni
			Core	Identify job opportunities for youth and woman through service delivery				Nil		Do an audit to all service providers													
			Core	Support and mentorship programs for youth and woman owned small and medium enterprise																			
				Identify business and skills transfer opportunities for youth and women																			
Municipal Financial viability and management				To ensure alignemnt between IDP and financial planning				Various allocations		To monitor departmental allocations		To monitor		To monitor		To monitor				Community Services/ Technical Services	All sections	Manager and section heads	
				To address all audit queries						To address as and when there is audit query													

Transformation and institutional arrangements	To build capacity, perform powers and functions to be able to deliver services as per mandate	Provision of Indigent / pauper burial services to the community of Mandeni	Non-core	To attend to indigent/pauper burial applications forwarded by Councillors	Approved indigent / pauper burial policy	Number of qualifying indigen/pauper burials approved	100 qualifying burials	R 150,000		25 percent of expenditure to be used		25 percent of the expenditure to be used		25 percent of the expenditure to be used		25 percent of the expenditure to be used				Community Services	Social Services	Assistant Manager - Social Services	Whole of Mandeni area of jurisdiction
Good governance and Public Participation	To be transparent and democratic compliant	HIV/AIDS Awareness Education Program	Core	Communicate Health issues raised within the IDP to province				Nil	13015	In consultation with the Department of health to align health programmes to be offered in Mandeni										Community Services	Social Services/ Health Services	RLZ Mwandla / N N Msweli and T P Mbhele	Whole of Mandeni area
			Non-core	Facilitate the establishment and functioning of community Health structures and continously providing feedback to the Mandeni Council on progress on delivery			To have a clear database of caregivers within the area and the monitoring of the functioning of Clinic Advisory Committees	Nil		3 meetings to be held in July, August and September		3 meetings to be held in October, November and December		3 meetings to be held in January, February and March		3 meetings to be held in April, May and June				Community Services		N G Mncwango / RLZ Mwandla / N N Msweli	
		To empower youth in sports and recreation activities	Core	To coordinate and promote all sporting codes at a ward level	Coordination of all sporting codes participating in KwaNaloga games	To get full participation of the whole community of Mandeni - talent search	Coordination of ward base games as 13 sporting codes for Salga/KwaNaloga	R 400,000.00		To implement programme of action adopted by the relevant structures and coordination of ward-base games		Inter-wards games for the selection of the Municipal squad		Actual games to be held in Pietermaritzburg		Submission of programme of action to relevant structure for the preparation of the games to take place in the next FY				Community Services	Community Development / Youth Unit	N N Msweli / M F Shandu	Whole area of Mandeni
		To educate and promote environmental management activities within the Municipal area.	Core	To educate and promote tree planting to the community of Mandeni	One environmental meeting per quarter	To have an intergrated greening programme for the whole of Mandeni	To have 4 meetings per year and to celebrate calender events related to Environment	Nil	13005	1 meeting and 1 programme for Arbor month (September)		1 meeting to be held		1 meeting to be held		1 meeting to be held				Community Services/ Technical Services	Community Development	N N Msweli / S S Ndlovu	Whole area of Mandeni
		To empower and develop youth in all sectors	Core			To empower youth	To capacitate youth on various skills and offer career guidance	R 300,000	13005	Submission of programme of action to relevant structure for prioritisation and staging of Youth Summit		Coordination of Business compliance workshop and staging cultural event for youth		Coordinate career exhibition		Coordination of Youth services				Community Services	Youth Unit	N G Mncwango / M F Shandu	Whole area of Mandeni
		To coordinate special programmes to be in line with the District					To create and manage the database for vulnerable groups	R 100,000		Alignment of programmes in consultation with relevant stakeholders & staging of the International day for people living with disabilities		16 Days of Activism		Widowed and elderly people consultation forum		Children,s right celebrations				Community Services	Social Services	N G Mncwango / RLZ Mwandla	Whole area of Mandeni

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2009/2010 - TECHNICAL SERVICES DEPARTMENT

National KPA	IDP Objective (Annexure A:Strategic Framework Matrix, Page 31)	Departmental Objective	Status	Municipal Strategies	Baseline indicator	Key Performance Indicator	Annual Target	Budget	Vote Number	Performance – as per target								Explanation of variance/ comments	corrective measures	Responsibility			Locality
										Quarter ending 30 September 2009		Quarter ending 31 December 2009		Quarter ending 31 March 2010		Quarter ending 30 June 2010				Dept	Section	Individual	
										Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual						
Basic Service Delivery	To improve maintenance of existing infrastructure and speed up provision of new infrastructure services to ensure that the community has access to basic services	A4: Provide access and basic road infrastructure to every household within the Municipal area	core	Repair and maintain roads and clean and repair stormwater drains/systems and develop new/ upgrade existing road infrastructure with associated stormwater	•2000m² of road repaired/ maintained. •110m of storm Water Drains repaired/ maintained. •40m of sidewalk repaired /maintained • 40 km of gravel roads repaired /maintained	Square meters of roads repaired/maintained and meters of stormwater drains cleaned and repaired	•2000m² of road repaired/ maintained. •120m of storm Water Drains repaired/maintained. •40m of sidewalk repaired/maintained • 100 km of gravel roads repaired/maintained	2,413,681	01 50 05	500m² 30m 10m 25km		500m² 30m 10m 25km		500m² 30m 10m 25km		500m² 30m 10m 25km				Technical Services Department	Roads and Storm Water	Assistant Manager and Director	whole area of Mandeni
						maintainance programme for roads and storm water and sidewalk	1 programme per month			3 programmes		3 programmes		3 programmes		3 programmes							
						Roll out the Zibambele Roads Maintenance Programme	Zibambele Programme rolled out and expanded	1,000,000	01 50 05	Zibambele programme rolled out ensure zibambele teams have leaders													
						Register project with MIG, ensure consultation with stakeholders, procure contractor, carry out construction and monitor quality	Hlomendlini Bus Route Phase 2 (MIG Funding)	7,000,000								Road constructed							
						Register project with MIG, ensure consultation with stakeholders, procure contractor, carry out construction and monitor quality	Tugela Mouth Village Roads Upgrade (MIG Funding)	7,000,000								Roads Constructed							
						Register project with MIG, carry out planning and design.	Masomonce Bus Route	8,000,000						Planning and design done,procurement done		construction commenced							
						Register project with MIG, carry out planning and design.	Sundumbili Roads Ph 4	8,000,000						Planning and design done,procurement done		construction commenced							
Basic Service Delivery	To improve maintenance of existing infrastructure and speed up provision of new infrastructure	A3: To avoid the power outages due to deterioration of electricity reticulation network	core	repair and maintain electricity reticulation network and repair defective streetlights	7 unplanned outages for the year 133 streetlights repaired in licensed area 8 new electricity connections 9 new streetlights	least amount of unplanned outages per year	on average not more than 12 outages per year	6,008,209	01 55 05	3		3		3		3				Technical Services Department	electricity	Senior Electrician	Mandini Township which is the licensed area.
						no. of stretlights repaired and maintained	110 streetlights			30		30		25		25							
							establish a database of all streetlights in municipal area and determine those requiring attention			database of streetlights		plan and costing to repair											
							Facilitate with eskom the repair of streetlights within their licensed area and the refurbishment of their networks			1 meeting with ekom		1 meeting with ekom		1 meeting with ekom		1 meeting with ekom							
						Provide new service connections within 48 hours of receiving instruction	provide new connection within 48 hours of receiving instruction			1		1		2		1							
						no. of new streetlights	10 streetlights	100,000	5505	1		3		3		3							
							determine number and location of new streetlights			list of new streetlight requirements		lobby with eskom to install											
		To ensure all airconditioning equipment is well maintained to improve working condition of employees and		repair and maintain all airconditioning equipment in municipal buildings		Annual Repairs and maintenance plan.	annual repair and maintenance plan prepared and implemented	120,000	5505	1 Plan plus implementation		implementation of plan		implementation of plan		implementation of plan							all municipal buildings
Basic Service Delivery	To develop an integrated waste management plan for the Municipality which will ensure all waste in the area is addressed	A6: To provide all households and business with waste collection and disposal service	core	provide waste collection and disposal service to all communities	To be determined during this year to form baseline for next year. Number of households and business provided with solid waste collection and disposal service	Provide all customers on system with service paid for.	effective and efficient service to all customers as per level of service paid for.	7,000,000		uninterrupted service as per level of service		uninterrupted service as per level of service		uninterrupted service as per level of service		uninterrupted service as per level of service				Technical Services Department	Solid Waste Managemnet Section	Assistant Manager and Director	whole area of Mandeni
						implement findings of IWMP				adopt IWMP, policy and bylaws													

						reduce backlog of number of households receiving refuse collection and disposal service	reduce backlog by 2000 households									2000 additional households provided with basic level of service							
Basic Service Delivery	To ensure that all verges, parks, open spaces and recreational facilities are kept clean and tidy	A6: To keep the town clean and tidy to make it appealing to settlement and investors	core	cut the vegetation on verges, open spaces, parks and recreational facilities and keep clean and tidy	Vegetation cut 6 times pa	Vegetation cut regularly (at least once monthly) All litter picked up and disposed of	carry out verge and open space maintenance	1,877,975	01 40 05	1 time		2 times		2 times		1 time				Technical Services Department	parks and gardens	Assistant Manager and Director	whole area of Mandeni
							Equipment Purchased: 5 x brushcutters	36,000						5 x brushcutters									
Municipal financial viability and management	To ensure that all Municipal vehicles, plant & equipment are maintained and kept in a safe and usable condition and prolong their lifespan	C3: Provide all departments with the necessary transport and mechanical equipment to be able to carry out their functions	core	Ensure all drivers comply with the vehicle policy. Ensure vehicles are not abused. Ensure timeous repair and maintenance carried out.	Monthly logbooks and Monthly reports to control usage	log books kept for vehicle trips. Monthly reports on vehicle usage. Timeous maintenance and repairs of vehicles	monthly logbooks. monthly reports. Timeous maintenance of vehicle	1,910,829		3 reports 3 logsheets per vehicle		3 reports 3 logsheets per vehicle		3 reports 3 logsheets per vehicle		3 reports 3 logsheets per vehicle				Technical Services Department	Mechanical workshop	Assistant Manager and Director	whole area of Mandeni
Municipal financial viability and management	To ensure that all Municipal buildings and community facilities are maintained and kept in a safe and usable condition and prolong the lifspan of the structures	C2: Provide A working office environment that is safe and aesthetically pleasing	core	Prepare a maintenance programme for all buildings owned and operated by the Municipality	baseline to be determined during this year to form next years basis	maintenance and repair programme to ensure proper management of the assets	monthly maintenance and repair programme	1,930,006	01 20 10	3 programmes		3 programmes		3 programmes		3 programmes				Technical Services Department	Buildings	Assistant Manager and Director	whole area of Mandeni
Basic Service Delivery	To ensure all externally and internally funded capital projects are planned and implemented timeously	A4: To provide every household with basic infrastructure for socio-economic activities	core	to ensure all funds are spent on time and more funding is applied for and provision is made for O&M for sustainability	100% expenditure of grant funds from MIG	Plan and implement projects and ensure reporting in terms of DORA	Monthly cash flows and dora reports	15,190,000		3 cash flows 3 reports		3 cash flows 3 reports		3 cash flows 3 reports		3 cash flows 3 reports				Technical Services Department	Technical Administration	Director	whole area of Mandeni
				To ensure rollout of NDGP Awarded Project for Sundumbili Township Regeneration		Prepare business case for consideration by National Treasury and implement projects once approved	Implementation of projects once approved	17,000,000								Approved projects implemented							
				Establish beach facilities at Tugela Mouth Beach Phase 2		Obtain necessary development approvals, in consultation with community, implement the project	Beach facility established	3,000,000								Beach facilities built							
Local Economic Development	To ensure that all development in the area is carried out in a safe and harmonious manner	B: To provide a building control and planning control service to the community	core	Respond to devlopment applications timeously, i.e. Building Plans approvals, town planning queries and approvals and	Respond to all queries within 2 days Approve building plans once all conditions are satisfied within 1 month	respond to queries from customers respond within allowable timeframe	Respond to building control queries within 48 hours Approve building plans once all conditions are satisfied within 1 month	2,500,000		Queries responded to within 48 hours. Building plans approved within 1		Queries responded to within 48 hours. Building plans approved within 1 Month		Queries responded to within 48 hours. Building plans approved within 1		Queries responded to within 48 hours. Building plans approved within 1 Month							
Municipal institutional development and transformation	To build capacity, perform powers and functions to be able to deliver services as per mandate	D: To have a fully fledged department to ensure service delivery	non-core	upskill and multiskill staff,	number of staff trained	number of staff trained	5staff trained									5staff trained							
Local Economic Development	To establish economic growth and development on all economic sectors with a particular emphasis on tourism, manufacturing, agriculture and services.	B: To decrease unemployment and poverty		Fastrack development of the town in a sustainable way	Maximum usage of local labour on all capital projects	No. jobs created on projects	all contract documentation to provide for employment of local labour									all contract documentation to provide for employment of local labour							
Municipal financial viability and management	To ensure resouces and infrastructure yield optimum benefit	C2: To ensure good asset management and management of resources		infrastructure asset management and good budget management	infrastructure asset register. baseline to be determined during this year to form next years basis	Data collected towards infrastructure asset register	1 draft register									draft register							

Good governance and public participation	To be transparent and democratic and compliant	Ensure stakeholder consultation and compliance		consultation, compliance	stakeholder meetings. baseline to be determined during this year to form next years basis	Project steering Committeefor all projects.	ensure project steering committees on all projects									ensure project steering committees on all projects							
	To co-ordinate among service providers the installation of infrstructure to ensure integration						establish technical forum for infrastructure development (eskom, IDM, DOT,)			1 forum meeting held		1 forum meeting held		1 forum meeting held		1 forum meeting held							

FINANCIAL PLAN

1. Introduction

The implementation of the Integrated Development Plan is largely reliant on the efficiency of the financial management system, and a strategy to enhance this capacity is necessary.

The principles, Strategic Financial Framework, the Medium Term Expenditure and Revenue Framework (for the next three years) and Capital Investment Programme, are outlined in this section. The emphasis for the initial year, i.e. 2009/2010, is on projects receiving committed funding, and priority projects. It is important for the Municipality to ensure that they source funding for projects in an aggressive way in order to ensure that the implementation process is sustained.

Since the MANDENI Municipality is characterised by a substantial lack of basic services (for the major portion of the Municipality), the emphasis will fall on basic service provision, which could be funded, by all levels of government and service providers. Local economic development should be encouraged as it could have a spill over effect, which would be beneficial to the municipality as a whole, triggering more investment.

2 Arrangements

The following arrangements regarding Resources and Guidelines will receive attention:

2.1 Inventory of Resources

2.1.1 Staff

a) An organisational structure for the finance department will be regularly reviewed.
b) Job Descriptions will be kept updated for all Finance staff.
c) A Systems Procedure manual needs to be documented as guidance to staff.
d) Training of staff will be performed in terms of a Skills Development Plan.

2.1.2 Supervisory Authority

The Finance Committee deals with all financial issues.

The Municipal Manager is the Accounting Officer, and is therefore responsible for the financial management.

The Financial Manager will however be tasked with the day-to-day management of the Finance directorate in terms of his/her Performance agreement with the Municipal Manager.

An Audit Committee will perform a Monitoring and Evaluation function of External, Internal and Performance audit procedures and control systems.

2.1.3 Systems

a) Debtors Billing, Receipting, Creditors and Main Ledger is performed on the ABAKUS Data Processing System. The compatibility of the system with Council's specifications will be regularly reviewed, inclusive of support services (hardware and software), and training for staff on the applications utilized.

b) Payroll function is managed on the Payday-system, and will suffice for the next three years.

c) MAMS was introduced as Assets management system and upgrading thereof is receiving Council's attention.

d) Grant management, Investments, Cash at Bank (reconciliation), and External Loans will be managed with Control spreadsheets. Incorporation into the Financial Management System will be pursued.

e) Systems procedure manuals to all staff will be developed.

2.1.4 Accommodation

a) *Offices*: This space is restricted and extensions are being investigated.

b) *Registry*: Is shared with the other Departments in close proximity to Finance.

c) *Archives*: An archiving system will be developed to conform to legislation.

2.2 Management Guidelines

The formulation and adoption by Council of Policies and Bylaws to guide management towards the attainment of the vision and mission of the Municipality is a crucial aspect. The following policies will be reviewed on a regular basis:

a) *Supply Chain Management Policy* - conforming to National legislation (including the Preferential Procurement Policy Framework Act, Broad Based Black Economic Empowerment Act, and Municipal Finance Management Act) and Council's own vision;

b) *Banking/Investment Policy* - conforming to the guidelines supplied by the Institute of Municipal Finance Officers and the Municipal Finance Management Act;

c) *Tariff Policy* - conforming to the principles contained in the Municipal Systems Act;

d) *Rates Policy* - conforming to the principles outlined in the Property Rates Act and regulations;

e) *Credit Control and Debt Collection Policy* - in accordance with the Municipal Systems Act and Case studies in this respect;

f) *Indigent Support Policy* - from the National guidelines on this aspect;

g) *Transport Management Policy* - to promote efficient use and effective control over the use of transport;

h) *Asset Management Policy* - in terms of the Guidelines supplied by the Institute of Municipal Finance Officers and the Accounting Standards Board.

i) *Accounting policy* - to conform to the requirements of the Municipal Finance Management Act, and Generally Recognised Accounting Practice.

Legislation requires that certain policies eg. Credit control and Debt collection be supported by Bylaws, to assist enforcement.

3 Strategy

Strategies to be employed to improve the financial management efficiency and the financial position are as follows:

3.1 Financial Guidelines and Procedures

The Accounting policies will be reviewed to conform to the provisions contained in the Municipal Finance Management Act, and the Guidelines supplied by the Department of Finance and Accounting Standards Board.

Procedures to give effect to these policies will be compiled. The Procedures will be aligned with Council's policies regarding the various aspects, with reference to the applicable Job descriptions, and Terms of Reference of the various Standing Committees, to affix responsibility.

Alignment with the Performance Management System will ensure the necessary control to Council.

3.2 *Financing*

3.2.1 Operating:

The implementation of the Property Rating Act, with re-valuation, will accommodate rating throughout the Council. The income to finance the operating account is mainly from rates and electricity distribution, predominantly householders and limited industry. The refuse service is an economic account and tariffs will be maintained in this respect. The equitable share allocation from the National Government is utilized to finance the shortfall on operating account, and subsidises the provision of services.

3.2.2 Capital:

Capital is funded through revenue contributions and grant funding.

External loans will only be taken up as a last resort for finance.

Housing Developments will be funded from the funds with Provincial Housing Board approval.

3.3 Local Economic Development:

Council will embark on an extended Local Economic Development Programme, structured to facilitate financing from the Community Based Public Works Programme, Municipal Infrastructure Grants, National Lottery Distribution Trust Fund and Donor Agencies, national and international.

3.4 Revenue raising

3.4.1 Rates:

The Council commenced with a plan to update a database for the entire area in order to re-value all properties. This widens the rate-base to include all properties.

3.4.2 Tariffs:

Tariffs for all services will be reviewed to conform to the principles contained in the Tariff policy, the Indigent Support policy and the National guidelines in respect of the provisions of Free Basic Services. The Data Processing system will be reconfigured to accommodate these requirements.

3.4.3 Other Services:

The possibility to raise revenue from services not previously provided by the Council, in accordance with the Schedules to the Constitution, and the Division of Powers and Functions (Section 84(1) of the Municipal Structures Act), will be investigated.

3.5 Asset Management

The assets will be managed in terms of the applicable policy from Council. Maintenance plans will be drawn up and implemented for all major assets with an extended lifespan.

A feasibility study will be performed to establish the optimal use of all Council-owned immovable property.

The obsolescence and redundancy of assets will be regularly monitored, with adequate replacement cycles being instituted, where applicable and affordable.

3.6 *Cost-effectiveness*

The Expenditure / Procurement division will be tasked to perform costing exercises on major expenditure, goods and services, in respect of projects and continuous contracts, to ensure Council obtains maximum benefit. The applicable policies will provide the guidelines in this respect.

The ‘in-house’ provision of services will also be measured against outsourced suppliers of services.

A system to control under-utilised or unused assets and stock will be instituted, with means to obtain a benefit to Council investigated.

4 Revenue and Expenditure Forecast

4.1 Financial Position

4.1.1 Cash Position:

Council have limited cash resources available to meet its immediate needs.

Certain resources are representative of the unspent funds held by Council in respect of Government Grants. The utilization of these monies to finance operating expenses, and projects other than their directed use is not permissible.

4.1.2 Funds and Reserves:

The Accumulated funds of the Capital Development Fund and Public Improvement Fund have been utilised to finance Capital expenditure by the Rate and General Service and Electricity Service. The portion of these funds that have not been applied in this fashion is not available as cash/investments, and further advances for Capital Expenditure are not possible. These funds will be written off during the conversion to GRAP standards.

Council's Retained Surplus / Working Capital Reserve, as well as the Provisions set aside for specific purposes e.g. Bad debts, are not represented by either Cash or Investments, as a result of outstanding Debtors.

4.1.3 Debtors:

The implementation of the procedures in terms of the Credit control and Debt collection Policy will facilitate the management of cash flow, and place Council in a position to finance operation expenses. This will have to be combined with a strategy to cleanse debtor's data.

4.1.4 Rates and Tariffs

The structure of Property Rates and Tariffs will be implemented in accordance with the applicable Council Policy documents.

4.1.5 Equitable Share Allocation

Council is largely reliant on this source of revenue to finance its Operating expenses, and this dependency is likely to increase over the next five years. Increased allocations in terms of the Division of Revenue Act were published for the next two years.

4.1.6 Depreciation

The Depreciation cost in the Expenditure forecast was equated to the reports generated from the assets management system. Loans are redeemed over the estimated life of the assets funded, and depreciation from sources other than revenue will be financed, in operating account, from contributions from Capital Reserves.

4.2 Operating Expenses

Medium Term Revenue and Expenditure Framework			
OPERATING EXPENDITURE	**Budget Year 2009/10**	**Budget Year 2010/11**	**Budget Year 2011/12**
	Budget R	**Budget R**	**Budget R**
Operating Expenditure by Type			
Employee related costs	23,951,334	25,872,965	27,942,803
Remuneration of Councillors	6,539,763	7,062,944	7,627,980
Bad debts	-	-	-
Collection costs	-	-	-
Depreciation	2,636,509	2,778,880	2,906,709
Repairs and maintenance	3,907,956	4,118,985	4,308,458
Interest paid	422,056	444,847	465,310
Bulk purchases - Electricity	5,125,500	5,402,277	5,650,782
Contracted services	7,769,200	8,188,737	8,565,419
Grants and subsidies paid	8,497,500	8,614,553	9,214,464
General Expenses	15,351,664	16,180,654	16,924,964
Contributions	1,972,034	5,192,255	11,163,108
Total Operating Expenditure	**76,173,516**	**83,857,097**	**94,769,997**

4 Operating Income

Medium Term Revenue and Expenditure Framework			
	Budget Year 2009/10	**Budget Year 2010/11**	**Budget Year 2011/12**
REVENUE BY SOURCE	**Budget R**	**Budget R**	**Budget R**
Property rates	19,653,495	20,714,784	21,667,664
Property rates - penalties imposed and collection charges	500,000	527,000	551,242
Service charges revenue from tariff billings	12,945,622	13,644,686	14,272,341
Rental of facilities and equipment	152,000	160,208	167,578
Interest earned - external investments	500,000	527,000	551,242
Interest earned - outstanding debtors	-	-	-
Fines	745,500	785,757	821,902
Licenses and permits	4,000,000	4,216,000	4,409,936
Government grants & subsidies	37,096,447	42,631,943	51,596,549
Other revenue	580,452	649,720	731,544
Total Revenue By Source	**76,173,516**	**83,857,098**	**94,769,998**

5. CAPITAL INVESTMENT PROGRAMME

FUNCTIONAL SECTOR	PROGRAMME & PROJECT DESCRIPTION	FUNDING SOURCE	TOTAL	2009/2010 COMMITTED	2010/2011 COMMITTED	2011/2012 COMMITTED
Spatial & Land Use Management	Mandeni Town Centre Urban Regeneration	Grants	135,000,000	17,700,000	50,000,000	67,300,000
Housing Development	Inyoni Slums Clearance Project 2 000 Units	DoH	58,451,196	31,329,060	13,561,068	13,561,068
Housing Development	Hlomendlini Housing project Phase 2B	DoH	300,000	300,000		
Housing Development	Hlomendlini Housing project Phase 1	DoH	10,712,655	10,712,655		
Housing Development	Macambini Extension1 Phase 2	DoH	12,205,926	12,205,926		
Housing Development	Masomonce/Manda Farm Housing Initiative	DoH	6,150,063	6,150,063		
Housing Development	Kwamathons Ward 5 Rural Housing Projects	DoH	6,150,063	6,150,063		
Housing Development	Sikhonyane	DoH	21,535,280	17,393,880	4,141,400	
Finance and Administration	Furniture and Office equipment	Revenue	934,500	934,500		
Municipal Maintenance	Plant and Equipment	Revenue	7,129,000	119,000	5,510,000	1,500,000
Roads and Stormwater	Roads	Grants	54,500,570	15,800,000	23,295,153	15,405,417
Electricity Supply	Electrical Infrastructure	Grants	920,000	920,000		
			313,989,253	**119,715,147**	**96,507,621**	**97,766,485**

Appendix A

Forms to be completed by all metropolitan, local and district municipalities

RETURN FOR 2009/10

MUNICIPALITY	**KZ291 Mandeni**	**PROVINCE**	**KZ KWAZULU-NATAL**
WEB ADDRESS	**www.mandeni.gov.za**	GRADE [1]	**3**
E-MAIL ADDRESS	**ceo@mandeni.gov.za**		

A. GENERAL INFORMATION

Postal address:		**Deputy Mayor/Executive Mayor:**	
P.O. Box	P.O. Box 144	Name	Cllr ROSHNI SINGH
City / Town	MANDENI	Telephone number	032 457 0418
Postal Code	4490	Cell number	084 247 0404
Street address		Fax number	032 456 2504
Building		E-mail address	roshni.singh@mandeni.gov.za
Street No. & Name	2 KINGFISHER RD	**Municipal Manager:**	
City / Town	MANDENI	Name	Dr. MB NGUBANE
Postal Code	4490	Telephone number	032 456 8200
General Contacts		Cell number	082 552 5198
Telephone number	032 456 2504	Fax number	032 456 2504
Fax number	032 456 8200	E-mail address	mpilo.ngubane@mandeni.gov.za
Speaker:		**Financial Manager**	
Name	Cllr ZP MAKHOBA	Name	Mr R N Hlongwa
Telephone number	032 456 8200	Telephone number	032 456 8247
Cell number	073 914 6757	Cell number	082 464 6059
Fax number	032 456 2504	Fax number	032 456 2504
E-mail address	zibuse.makhoba@mandeni.gov.za	E-mail address	cfo@mandeni.gov.za
Mayor/Executive Mayor:			
Name	Cllr BL MAGWAZA		
Telephone number	032 456 8200		
Cell number	083 956 5207		
Fax number	032 456 2504		
E-mail address	mayor@mandeni.gov.za		

1 Grade in terms of the Remuneration of Public Office Bearers Act.

Save file as: AppA_Muncde_ccyy.XLS
ccyy = Financial Year End
Muncde = Municipality Code
(e.g. AppA_GT411_2007.XLS)

B. CAPITAL BUDGET

2009/10 Budget Return

		A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
	EXPENDITURE [2]						
1	**INFRASTRUCTURE**						
2	Land and buildings				0.00%		
3	Roads, pavements, bridges & stormwater	11,881,978	11,881,978	15,800,000	32.97%	25,182,107	39,866,870
4	Water reservoirs & reticulation				0.00%		
5	Car parks, bus terminals & taxi ranks	3,000,000	3,000,000	3,000,000	0.00%		
6	Electricity reticulation	460,000	460,000	920,000	100.00%		
7	Sewerage purification & reticulation				0.00%		
8	Housing	43,279,806	43,279,806	45,000,000	3.97%	35,000,000	35,000,000
9	Street lighting				0.00%		
10	Refuse sites				0.00%		
11	Gas				0.00%		
12	Other				0.00%		
13	**Sub-total** ***(lines 2-12)***	58,621,784	58,621,784	64,720,000	10.40%	60,182,107	74,866,870
14	**COMMUNITY**						
15	Establishment of parks & gardens				0.00%		
16	Sport fields	1,300,000	1,300,000		-100.00%		
17	Community halls				0.00%		
18	Libraries				0.00%		
19	Recreation facilities				0.00%		
20	Clinics			14,700,000	0.00%	50,000,000	67,300,000
21	Museums & art galleries				0.00%		
22	Other	1,600,000	1,600,000	300,000	-81.25%		
23	**Sub-total** ***(lines 15-22)***	2,900,000	2,900,000	15,000,000	417.24%	50,000,000	67,300,000

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[2] Show only expenditure of which funds are secured; otherwise, it must be gazetted or written confirmation of allocation must have been obtained.

B. CAPITAL BUDGET **2009/10 Budget Return**

		A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
	EXPENDITURE [6]						
24	**OTHER ASSETS**						
25	Other motor vehicles				0.00%	1,800,000	
26	Plant & equipment	2,780,500	2,780,500	607,000	-78.17%	210,000	
27	Office equipment	288,600	288,600	446,500	54.71%		
28	Abattoirs				0.00%		
29	Markets				0.00%		
30	Airports				0.00%		
31	Security Measures	450,000	450,000		-100.00%		
32	Other				0.00%		
33	**Sub-total** ***(Lines 25-32)***	3,519,100	3,519,100	1,053,500	-70.06%	2,010,000	0
34	**SPECIALISED VEHICLES**						
35	Refuse				0.00%		
36	Fire				0.00%		
37	Conservancy				0.00%		
38	Ambulances				0.00%		
39	Buses				0.00%		
40	**Sub-total** ***(Lines 35-39)***	0	0	0	0.00%	0	0
41	**TOTAL** ***(13+23+33+40)***	65,040,884	65,040,884	80,773,500	24.19%	112,192,107	142,166,870
				0		0	0

6 Show only expenditure of which funds are secured; otherwise, it must be gazetted or written confirmation of allocation must have been obtained.

B. CAPITAL BUDGET

2009/10 Budget Return

		A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
42	**SOURCES OF FINANCE: [10]**						
43	**Grants and subsidies from National Government:**						
44	a) Allocated 2009/10			30,500,000	0.00%	71,682,107	95,671,400
45	b) Carry over from previous years				0.00%		
46	**Sub-total** ***(Lines 44-45)***	0	0	30,500,000	0.00%	71,682,107	95,671,400
47	**Grants and subsidies from Provincial Government:**						
48	a) Allocated 2009/10			45,000,000	0.00%	35,000,000	35,000,000
49	b) Carry over from previous years	60,761,784	60,761,784	3,000,000	-95.06%		
50	**Sub-total** ***(Lines 48-49)***	60,761,784	60,761,784	48,000,000	-21.00%	35,000,000	35,000,000
51	**Grant and subsidies from District Municipalities: [11]**						
52	a) Allocated 2009/10				0.00%		
53	b) Carry over from previous years				0.00%		
54	**Sub-total** ***(Lines 52-53)***	0	0	0	0.00%	0	0
55	**TOTAL** ***(46+50+54)***	60,761,784	60,761,784	78,500,000	29.19%	106,682,107	130,671,400
56	External Loans				0.00%		
57	Internal Advances				0.00%		
58	Contribution from revenue [12]	4,279,100	4,279,100	2,273,500	-46.87%	5,510,000	11,495,470
59	Public contributions/donations				0.00%		
60	Other Ad Hoc Financing Sources				0.00%		
61	Other				0.00%		
62	**TOTAL** ***(Lines 55-61)***	65,040,884	65,040,884	80,773,500	24.19%	112,192,107	142,166,870

10 Show only funding that has been secured; otherwise, it must be gazetted or written confirmation of allocation must have been obtained.

11 Must correspond with allocations to local municipalities in district municipalities' budget.

12 Must correspond with contributions to fixed assets under Form C (Operating Budget) on page 6.

C. OPERATING BUDGET

2009/10 Budget Return

	A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
EXPENDITURE :						
Allocations to local municipalities [15]				0.00%		
Salaries, wages and allowances	27,409,298	27,462,361	30,491,097	11.24%	32,935,910	35,570,783
General expenditure -						
Electricity bulk purchases	3,825,000	3,825,000	5,125,500	34.00%	5,402,277	5,650,782
Water bulk purchases				0.00%		
Sewer payments				0.00%		
Contributions to municipalities for functions & services				0.00%		
Other	25,614,169	25,439,504	33,649,131	31.37%	35,124,372	36,943,735
Repairs and maintenance	2,621,000	2,971,002	3,907,956	49.10%	4,118,985	4,308,458
Capital charges -						
External interest	1,430,223	1,430,226	422,056	-70.49%	444,847	465,310
Redemption of external debt	1,163,972	1,163,971	254,276	-78.15%	268,007	280,335
Internal interest and redemption	161,058	160,078		-100.00%		
Contributions to fixed assets	4,279,100	3,179,109	2,273,500	-46.87%	5,510,000	11,495,470
Contributions to special funds				0.00%		
Provisions for working capital	50,000	50,000	50,000	0.00%	52,700	55,124
Total Gross budgeted expenditure	66,553,820	65,681,251	76,173,516	14.45%	83,857,098	94,769,997
Less amounts reallocated				0.00%		
TOTAL: Net budgeted expenditure	66,553,820	65,681,251	76,173,516	14.45%	83,857,098	94,769,997

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15 Only to be completed by district municipalities and must correspond with the total allocations under Form D (Allocations To Local Municipalities).

C. OPERATING BUDGET

2009/10 Budget Return

	A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
INCOME :		[16]				
Regional Levies				0.00%		
Property rates	18,646,580	18,274,014	19,653,495	5.40%	20,714,784	21,667,664
Electricity	6,119,000	6,119,000	8,199,460	34.00%	8,642,231	9,039,774
Water				0.00%		
Sanitation				0.00%		
Refuse removal	4,503,000	4,103,000	4,746,162	5.40%	5,002,455	5,232,568
Contributions by municipalities for functions & services				0.00%		
Grants [17]	34,153,950	34,953,950	37,096,447	8.62%	42,631,943	51,596,549
Interest and investment income:						
External	400,000	400,000	500,000	25.00%	527,000	551,242
Internal	425,000			-100.00%		
Other	2,306,290	1,831,287	5,977,952	159.20%	6,338,685	6,682,200
Surplus funds appropriated				0.00%		
TOTAL	66,553,820	65,681,251	76,173,516	14.45%	83,857,098	94,769,997
Surplus/(Deficit)	0	0	0	0.00%	0	0

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16 Actual income and not levied income should be shown.

17 Should match with what is gazetted or written confirmation if not gazetted.

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D. ALLOCATIONS TO LOCAL MUNICIPALITIES

2009/10 Budget Return

	A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
	20		19&21			
New allocations				0.00%		
Projects brought forward:						
Allocated 2010/11 budget						
Allocated 2009/10 budget						
Allocated 2008/09 budget						
Allocated 2007/08 budget				0.00%		
Allocated previous financial years				0.00%		
Total	0	0	0	0.00%	0	0

E. BREAKDOWN OF RECOVERABLE COSTS RELATING TO SERVICES

2009/10 Budget Return

	Approved Estabishment staff no.	Budgeted staff no.	Staff cost R	A Total cost R	B Income R	B-A Nett R
Property rates						0
Electricity						0
Water						0
Sewerage/Sanitation						0
Refuse removal						0
Health services						0
Housing services						0
Other						0
TOTAL	0	0	0	0	0	0

19 Must correspond with allocations to local municipalities under Form C.

20 The information furnished in the return for 2008/09 should be given.

21 A list of new allocation and a progress report on projects carried forward must be provided balancing with this column.

F. MONTHLY ACCOUNT FOR HOUSEHOLD - Large Household [22]

2009/10 Budget Return

	A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
			[23]			
Rates and services charges:						
- Property rates	223.65		237.07	6.00%	253.67	270.16
- Electricity: Basic levy	93.12		116.40	25.00%	145.50	181.88
Consumption	448.80		511.63	14.00%	583.26	
- Water: Basic levy				0.00%		
Consumption				0.00%		
Sanitation				0.00%		
Refuse removal	85.72		90.86	6.00%	105.40	111.73
Other				0.00%		
VAT on Services	87.87	0.00	100.65	14.54%	116.78	41.10
TOTAL	939.16	0.00	1,056.61	12.51%	1,204.61	604.86

G. MONTHLY ACCOUNT FOR HOUSEHOLD - Small Household [24]

2009/10 Budget Return

	A BUDGET 2008/09 R	B EXPECTED 2008/09 R	C BUDGET 2009/10 R	C/A INCREASE / (DECREASE) %	BUDGET 2010/11 R	BUDGET 2011/12 R
			[25]			
Rates and services charges						
- Property rates	67.10		71.13	6.00%	76.11	80.68
- Electricity: Basic levy	93.12		116.40	25.00%	145.50	
Consumption	157.50		179.55	14.00%	204.69	233.35
- Water: Basic levy				0.00%		
Consumption				0.00%		
Sanitation				0.00%		
Refuse removal	85.72		90.86	6.00%	96.31	102.09
Other				0.00%		
VAT on Services	47.09	0.00	54.15	15.01%	62.51	46.96
TOTAL	450.53	0.00	512.09	13.67%	585.13	463.08

22 Use as basis 1 000m² erf, 150m² improvements, 1 000 units electricity and 30kl water.

23 Increases necessary later due to financing the budget expenditure must be included.

24 Use as basis 300m² erf, 48m² improvements, 498 units electricity and 25kl water.

25 Increases necessary later due to financing the budget expenditure must be included.

H. LIQUIDITY DATA

2009/10 Budget Return

	A 30 JUNE 2007 R	B 30 JUNE 2008 R	C 30 JUNE 2009 R	C/B INCREASE / (DECREASE) %	30 JUNE 2010 R	30 JUNE 2011 R
Cash/Bank Balance:						
Surplus	3,236,182	2,092,482	2,103,410	0.52%	1,709,210	3,000,000
Deficit				0.00%		
Working capital:						
Provision for bad debts to be written off	26,287,495	28,787,498	31,525,189	9.51%	34,523,235	37,000,000
Provision for working capital				0.00%		
Accumulated provision for working capital				0.00%		
Debtors outstanding:						
Longer than 90 days	56,715,143	58,961,550	39,244,097	-33.44%	39,973,596	41,000,000
61 to 90 days	62,165	47,414	314,595	563.51%	141,391	200,000
31 to 60 Days	874,769	1,373,099	1,047,912	-23.68%	1,098,593	1,500,000
30 days or less	2,333,872	1,700,082	5,100,329	200.00%	3,044,761	5,000,000
TOTAL DEBTORS OUTSTANDING	59,985,949	62,082,145	45,706,933	-26.38%	44,258,341	47,700,000
Creditors outstanding:						
Longer than 90 days	794,089	625,000	522,671	-16.37%		
61 to 90 days	868,488	2,800,000	1,360,199	-51.42%		
31 to 60 Days	581,774		370,462	0.00%		
30 days or less	2,364,108		1,331,650	0.00%		
TOTAL CREDITORS OUTSTANDING	4,608,459	3,425,000	3,584,982	4.67%	0	0

I. EXTERNAL INVESTMENTS BY CATEGORY						2009/10 Budget Return
	A 30 JUNE 2007 R	B 30 JUNE 2008 R	C 30 JUNE 2009 R	C/B INCREASE / (DECREASE) %	30 JUNE 2010 R	30 JUNE 2011 R
Unlisted:						
Municipal stock				0.00%		
Assurance stock				0.00%		
Long Term Deposits	1,491,214	1,445,105	3,433,260	137.58%	3,300,000	3,300,000
Short Term Deposits				0.00%		
Call Deposits				0.00%		
Other				0.00%		
Listed:						
Other Municipal Stock				0.00%		
Other				0.00%		
TOTAL EXTERNAL INVESTMENTS	1,491,214	1,445,105	3,433,260	137.58%	3,300,000	3,300,000

J. REMUNERATION PACKAGES

2009/10 Budget Return

	A BUDGET 2008/09 [26]	B EXPECTED 2008/09	C BUDGET 2009/10	C/A INCREASE / (DECREASE)	BUDGET 2010/11	BUDGET 2011/12
Municipal Manager						
Salary	701,201	701,201	825,867	17.78%	807,835	856,305
Travel expenses/allowances	24,000	24,000		-100.00%	30,000	30,000
Entertainment				0.00%		
Other	105,845	105,845	126,621	19.63%	143,817	152,446
TOTAL	831046	831046	952488	14.61%	981,652	1,038,751
Senior Managers						
Number	3	3	3			
Salary [27]	1,566,630	1,566,630	1,709,649	9.13%	1,806,680	1,915,080
Travel expenses/allowances [27]	27,000	27,000	27,000	0.00%	30,000	30,000
Entertainment [27]				0.00%		
Other [27]	236,421	236,421	263,865	11.61%	608,244	644,717
TOTAL	1,830,051	1,830,051	2,000,514	9.31%	2,444,924	2,589,797

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26 The information furnished in the return for 2008/09 should be given.

27 Total of: All managers one level below municipal manager.

K. COUNCILLOR ALLOWANCES

2009/10 Budget Return

	Number	Salary per Councillor R	Pension per Councillor R	Medical Aid per Councillor R	Housing allowance R	Use of Personnal Facilities R	Cell-/Telephone Allowance R	Travelling Allowance R
Speaker								
Full-time	1	311,219			27,644		16,943	109,963
Part-Time								
Executive Mayor / Mayor								
Full-time								
Part-Time	1	213,963			34,766		10,570	75,600
Deputy Executive Mayor / Mayor								
Full-time								
Part-Time	1	171,171			27,820		10,570	56,699
Member of the Executive /Mayoral Committee	4	160,473			26,080		10,570	56,699
Chairperson of a sub-council								
Councillors determined in terms of section 20 of Act 117 of 98								
Councillors designated as fulltime in terms of section 18(4) of Act 117 of 98								
Councillors proportionally elected								
Councillor appointed by councils of respective local municipalities								
Councillors representing district management areas								
Traditional leaders								
Councillors receiving sitting allowances	32	116,706			18,926		10,570	41,236

L. FREE BASIC SERVICES (FBS) — 2009/10 Budget Return

This information is required to assess the implementation of Free Basic Services

Please complete each section applicable.
Each question requiring an answer is marked with a number. E.g. "G.1" refers to "General, question 1"
Items without a question number will calculate automatically from other questions.
The summary table under the "General" heading must reflect all FBS provided to households (HH) in the municipal area.
FBS for Water, Sanitation, Electricity / Energy and Refuse have detailed sections. The totals will automatically populate the summary table.

	GENERAL			
G.7	Definition of Poor Household			
G.8	Source of Definition of Poor Household			
		2009/10	**2010/11**	**2011/12**
G.1	Total number of people in municipal area	138,736	138,736	138,736
G.2	Total number of poor people in municipal area	62,986	62,986	62,986
G.3	Total number of households in municipal area	31,217	31,217	31,217
G.4	Total number of poor households in municipal area	14,173	14,173	14,173

	Summary table of FBS Provided in municipal area	**2009/10**		**2010/11**		**2011/12**	
		Number HH	**Cost R**	**Number HH**	**Cost R**	**Number HH**	**Cost R**
G.5	FBS provided for property rates (e.g. rebates for indigents etc)	4,672	746,352	4,672	794,864	4,672	842,556
	FBS provided for water	0	0	0	0	0	0
	FBS provided for sanitation	0	0	0	0	0	0
	FBS provided for Electricity / Energy	1,264	402,520	1,264	458,873	1,264	486,405
	FBS provided for Refuse	909,500	8,000	952,247	8,000	996,050	1,039,876
G.6	Other FBS provided (any other FBS not included above)						
	Total FBS provided in municipal area (total social package)	915,436	1,156,872	958,183	1,261,737	1,001,986	2,368,837
	Total cost per HH per annum for all FBS		1		1		2

104,865

FREE BASIC SERVICES FOR WATER (see separate section for sanitation) **2009/10 Budget Return**

		2009/10	2010/11	2011/12
W.1	Are you authorised to provide the service			
W.2	Monthly unit used for definition of free basic service			
W.3	Free monthly units (enter a number corresponding to the unit above)			
	Method of identifying poor households (choose Y or N for each of the options below)			
W.4	Technical targeting (in terms of systems in place, e.g. prepaid meter)			
W.5	Application by customer (usually related to poverty measurement)			
W.6	Free basic to all households, increase rates for higher usage)			
W.7	Geographic targeting (e.g. poor areas)			
W.8	No. of households with piped water inside dwelling			
W.9	No. of households with piped water inside yard (but not in dwelling)			
W.10	No. of households using public tap (community stand:distance > 200m from dwelling)			
W.11	No. of households using public tap (community stand:distance < 200m from dwelling)			
W.12	No. of households with other water supply (borehole, spring, rain-water tank etc)			
W.13	No. of households with no water supply			
	Total No. of households (must agree to total No. of households in municipal area -G.3)	0	0	0
		Incorrect	**Incorrect**	**Incorrect**

Summary of Water FBS Provided

(HH = No. of HH receiving FBS, Cost = cost of providing FBS, Complete W.13 only, Other values will populate from detail)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

		2009/10		2010/11		2011/12	
		Number HH	Cost R	Number HH	Cost R	Number HH	Cost R
W.14	FBS provided by municipality (incl. wholly owned entities)						
	FBS provided by another Municipality	0	0	0	0	0	0
	FBS provided by public entities and private institutions	0	0	0	0	0	0
	Total FBS benefits in Municipal area	0	0	0	0	0	0
	Cost per HH per annum		0		0		0

Detail of Water FBS from Other Providers

(HH = No. of HH receiving FBS, Cost = cost of providing FBS)

(Select whether Service Agreement has been signed or not)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

Water FBS Provided by another municipality

(select the demarcation code from list for each municipality that provides Water FBS in your municipal area)

		Demarcation Code	Agreement Signed (Y/N)	2009/10		2010/11		2011/12	
				Number HH	Cost R	Number HH	Cost R	Number HH	Cost R
W.15	FBS provided by								
W.16	FBS provided by								
W.17	FBS provided by								
W.18	FBS provided by								
W.19	FBS provided by								
W.20	FBS provided by								
W.21	FBS provided by								
	TOTAL			0	0	0	0	0	0

Water FBS Provided By Public Entity

(Complete each one applicable)

			2009/10 Number HH	2009/10 Cost R	2010/11 Number HH	2010/11 Cost R	2011/12 Number HH	2011/12 Cost R
W.22	FBS provided by Water Board							
W.23	FBS provided by DWAF							
W.24	FBS provided by Other							
	TOTAL		0	0	0	0	0	0
W.25	**Water FBS Provided by Private Entity**							
	(Includes Public Private Partnerships (PPP))							

FREE BASIC SERVICES FOR SANITATION - SEWERAGE

2009/10 Budget Return

		2009/10	**2010/11**	**2011/12**
S.1	Are you authorised to provide the service			
S.2	How is sanitation generally billed to the consumer (separate tariff of part of another)			
S.3	How is Free Basic Service for Sanitation Provided			
	Method of identifying poor households (choose Y or N for each of the options below)			
S.4	Technical targeting (in terms of systems in place, e.g. prepaid meter)			
S.5	Application by customer (usually related to poverty measurement)			
S.6	Free basic to all households, increase rates for higher usage)			
S.7	Geographic targeting (e.g. poor areas)			
S.8	No. of households with flush toilet (connected to sewerage)			
S.9	No. of households with flush toilet (with septic tank)			
S.10	No. of households with chemical toilet			
S.11	No. of households with pit latrine (ventilated or not)			
S.12	No. of households with bucket latrine			
S.13	No. of households with other toilet provisions			
S.14	No. of households with no toilet provisions			
	Total No. of households (agrees to total No. of households in municipal area - G.3)	0	0	0
		Incorrect	Incorrect	Incorrect

Summary of Sanitation FBS Provided

(HH = No. of HH receiving FBS, Cost = cost of providing FBS, Complete S.13 only, Other values will populate from detail)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

		2009/10		**2010/11**		**2011/12**	
		Number HH	**Cost R**	**Number HH**	**Cost R**	**Number HH**	**Cost R**
S.15	FBS provided by municipality (incl. wholly owned entities)						
	FBS provided by another Municipality	0	0	0	0	0	0
	FBS provided by public entities and private institutions	0	0	0	0	0	0
	Total FBS benefits in Municipal area	0	0	0	0	0	0
	Cost per HH per annum		0		0		0

Detail of Sanitation FBS from Other Providers

(HH = No. of HH receiving FBS, Cost = cost of providing FBS)

(Select whether Service Agreement has been signed or not)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

Sanitation FBS Provided by another municipality

(select the demarcation code from list for each municipality that provides Sanitation FBS in your municipal area)

			Agreement	**2009/10**		**2010/11**		**2011/12**	
		Demarcation Code	**Signed (Y/N)**	**Number HH**	**Cost R**	**Number HH**	**Cost R**	**Number HH**	**Cost R**
S.16	FBS provided by								
S.17	FBS provided by								
S.18	FBS provided by								
S.19	FBS provided by								
S.20	FBS provided by								
S.21	FBS provided by								
S.22	FBS provided by								
	TOTAL			0	0	0	0	0	0
	Sanitation FBS Provided By Public Entity								
	(Complete each one applicable)								
S.23	FBS provided by Water Board								
S.24	FBS provided by DWAF								
S.25	FBS provided by Other								
	TOTAL			0	0	0	0	0	0
S.26	**Sanitation FBS Provided by Private Entity**								
	(Includes Public Private Partnerships (PPP)								

FREE BASIC SERVICES FOR ELECTRICITY / ENERGY (completed by category A and B municipalities only)

2009/10 Budget Return

		2009/10
E.1	Monthly unit used for definition of free basic service for Electricity	
E.2	Free monthly units for electricity (enter a number corresponding to the unit above)	
	Method of identifying poor households (choose Y or N for each of the options below)	
E.3	Technical targeting (in terms of systems in place, e.g. prepaid meter)	
E.4	Application by customer (usually related to poverty measurement)	
E.5	Free basic to all households, increase rates for higher usage)	
E.6	Geographic targeting (e.g. poor areas)	
	Do you provide free basic energy for (select Yes or No for each. multiple allowed.)	
E.7	Coal	
E.8	Gas	
E.9	Paraffin	
E.10	Candle	
E.11	Solar	
E.12	Other	

Summary of Electricity / Energy FBS Provided

(HH = No. of HH receiving FBS, Cost = cost of providing FBS, Complete E.13 only, Other values will populate from detail)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

		2009/10		**2010/11**		**2011/12**	
		Number HH	**Cost R**	**Number HH**	**Cost R**	**Number HH**	**Cost R**
E.13	FBS provided by municipality (incl. wholly owned entities)	1,264	402,520	1,264	458,873	1,264	486,405
	FBS provided by another Municipality	0	0	0	0	0	0
	FBS provided by public entities and private institutions	0	0	0	0	0	0
	Total FBS benefits in Municipal area	1,264	402,520	1,264	458,873	1,264	486,405
	Cost per HH per annum		318		363		385

Detail of Electricity / Energy FBS from Other Providers

(HH = No. of HH receiving FBS, Cost = cost of providing FBS)

(Select whether Service Agreement has been signed or not)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

Electricity / Energy FBS Provided by another municipality

(select the demarcation code from list for each municipality that provides Electricity / Energy FBS in your municipal area)

		Demarcation Code	**Agreement Signed (Y/N)**	**2009/10**		**2010/11**		**2011/12**	
				Number HH	**Cost R**	**Number HH**	**Cost R**	**Number HH**	**Cost R**
E.14	FBS provided by								
E.15	FBS provided by								
E.16	FBS provided by								
E.17	FBS provided by								
E.18	FBS provided by								
E.19	FBS provided by								
E.20	FBS provided by								
	TOTAL			0	0	0	0	0	0

Electricity / Energy FBS Provided By Public Entity

(Complete each one applicable)

E.21	FBS provided by Eskom							
E.22	FBS provided by Non-Grid Provider							
E.23	FBS provided by Other							
	TOTAL		0	0	0	0	0	0
E.24	**Electricity / Energy FBS Provided by Private Entity**							
	(Includes Public Private Partnerships PPP)							

FREE BASIC SERVICES FOR REFUSE - SOLID WASTE (completed by category A and B municipalities only) **2009/10 Budget Return**

		2009/10	2010/11	2011/12
R.1	How is refuse generally billed to the consumer (separate tariff of part of another)	Refuse Tariff		
R.2	How is Free Basic Service for refuse Provided	None		
	Method of identifying poor households (choose Y or N for each of the options below)			
R.3	Technical targeting (in terms of systems in place, e.g. prepaid meter)	Yes		
R.4	Application by customer (usually related to poverty measurement)	No		
R.5	Free basic to all households, increase rates for higher usage)	Yes		
R.6	Geographic targeting (e.g. poor areas)	Yes		
R.7	No. of households with refuse removed at least once a week	31,217	31,217	31,217
R.8	No. of households with refuse removed less than once a week			
R.9	No. of households using communal refuse dump			
R.10	No. of households using own refuse dump			
R.11	No. of households with other rubbish disposal			
R.12	No. of households with no rubbish disposal			
	Total No. of households (must agree to total No. of households in municipal area - G.3)	31,217	31,217	31,217

Summary of Refuse FBS Provided

(HH = No. of HH receiving FBS, Cost = cost of providing FBS, Complete R.13 only, Other values will populate from detail)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

		2009/10		2010/11		2011/12	
		Number HH	Cost R	Number HH	Cost R	Number HH	Cost R
R.13	FBS provided by municipality (incl. wholly owned entities)	909,500	8,000	952,247	8,000	996,050	1,039,876
	FBS provided by another Municipality	0	0	0	0	0	0
	FBS provided by public entities and private institutions	0	0	0	0	0	0
	Total FBS benefits in Municipal area	909,500	8,000	952,247	8,000	996,050	1,039,876
	Cost per HH per annum		0		0		1

Detail of Refuse FBS from Other Providers

(HH = No. of HH receiving FBS, Cost = cost of providing FBS)

(Select whether Service Agreement has been signed or not)

2009/10 figures mandatory, leave 2010/11 and 2011/12 blank if information not available

Refuse FBS Provided by another municipality

(select the demarcation code from list for each municipality that provides Refuse FBS in your municipal area)

		Demarcation Code	Agreement Signed (Y/N)	2009/10 Number HH	2009/10 Cost R	2010/11 Number HH	2010/11 Cost R	2011/12 Number HH	2011/12 Cost R
R.14	FBS provided by								
R.15	FBS provided by								
R.16	FBS provided by								
R.17	FBS provided by								
R.18	FBS provided by								
R.19	FBS provided by								
R.20	FBS provided by								
	TOTAL			0	0	0	0	0	0
R.21	**Refuse FBS Provided by Private Entity**								
	(Include Public Private Partnerships PPP)								

M. PROPERTY RATES	**2009/10 Budget Return**

This information is being collected to assess readiness for implementation of the proposed new legislation on property rates

Please complete each section applicable.
Where a drop down list is provided, please select one of the alternatives.
All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
Rates in the Rand should be expressed to 6 decimal places maximum

GENERAL	
Are municipal by laws in place to give effect to rates policy ? (Y/N)	Yes
Is a municipal valuer appointed? (Y/N)	Yes
Number of assistant valuers used (Full Time Equivalents - FTE - expressed as a fraction)	
Number of data collectors used (FTE)	
Number of internal valuers used (FTE)	
Number of external valuers used (FTE)	
Number of additional valuers required to implement new system (FTE)	
Is a valuation appeal board established? (Y/N)	
How long will it take to implement a new valuation role? (select one)	
Is the residential rate used to determine rate for other categories? (Y/N)	

Summary for All Property Categories	
Total number of properties	10,616
Total Value used for rating 2009/10 (Rand)	40,912,664
Total Land Value 2009/10 (Rand)	0
Total Value of Improvements 2009/10 (Rand)	0
Total Market Value 2009/10 (Rand)	3,025,415,500
Total Rate Revenue Budget 2009/10 (Rand)	40,912,664
Total Rate Revenue Expected to Collect 2009/10 (Rand)	28,638,866
Expecteded Collection Rate 2009/10 (%)	70.00%
Total Rate Revenue Budget 2008/09 (Rand)	11,371,858
Total Rate Revenue Expected to Collect 2008/09 (Rand)	7,789,723
Expected Collection Rate 2008/09 (%)	68.50%

PROPERTY RATES BY CATEGORY **2009/10 Budget Return**

	Residential	Vacant Land	Business & Commercial	Industrial
Do you currently levy property rates on this category? (Y/N)	Yes	Yes	Yes	Yes
Total number of properties for category	3,739	917	592	60
Are all properties currently valued? (Y/N)	Yes	Yes	Yes	Yes
Estimated number of properties not valued. (answer if N to above)				
Number of Appeals in 2008/09	0	0	0	0
Number of supplemental assessments	0	0	0	0
Number of Appeals finalised in 2008/09	0	0	0	0
Years since last valuation (select one)	5	5	5	5
Frequency of valuation (select one)	5	5	5	5
Method of valuation used for category (select one)	Market Value	Market Value	Market Value	Market Value
Base of valuation (select one)	Other	Other	Other	Other
Do you use a combination of rating types - uniform, variable, flat, other? (Y/N)	Yes	Yes	Yes	Yes
Do you use a flat rate as part of your indigent policy to target lower valued properties? (Y/N)	No	No	No	No
Other than the flat rate (above) is the balance rated by uniform rate or variable rate? (select one)	Variable	Variable	Variable	Variable
Most common rate (average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026)	0.010000	0.010000	0.019000	0.019000
Total Value used for rating 2009/10 (Rand)	6,146,430	0	1,800,089	10,013,608
Total Land Value 2009/10 (Rand)				
Total Value of Improvements 2009/10 (Rand)				
Total Market Value 2009/10 (Rand)	684,723,000			527,032,000
Exemptions/reductions/rebates (based on)	% reduction on value to be rated	% reduction on value to be rated	% reduction on value to be rated	% reduction on value to be rated
Budgeted Income forgone 2009/10 through exemptions/reductions/rebates (Rand)				
Total Rate Revenue Budget 2009/10 (Rand)	6,146,430		1,800,089	10,013,608
Total Rate Revenue Expected to Collect 2009/10 (Rand)	4,302,501		1,260,062	7,009,526
Expecteded Collection Rate 2009/10 (%)	70.00%	0.00%	70.00%	70.00%
Total Rate Revenue Budget 2008/09 (Rand)	8,841,858		2,530,000	
Total Rate Revenue Expected to Collect 2008/09 (Rand)	6,056,673		1,733,050	
Expected Collection Rate 2008/09 (%)	68.50%	0.00%	68.50%	0.00%

PROPERTY RATES BY CATEGORY	2009/10 Budget Return			
	Public benefit organizations (i.e. Private schools, churches	**State-owned**	**Communal land/State trust land**	**Public service infrastructure**
Do you currently levy property rates on this category? (Y/N)	No	Yes	No	Yes
Total number of properties for category		19		53
Are all properties currently valued? (Y/N)	No	Yes	No	Yes
Estimated number of properties not valued. (answer if N to above)				
Number of Appeals in 2008/09	0	0	0	0
Number of supplemental assessments	0	0	0	0
Number of Appeals finalised in 2008/09	0	0	0	0
Years since last valuation (select one)		5		5
Frequency of valuation (select one)		5		5
Method of valuation used for category (select one)		Market Value		Market Value
Base of valuation (select one)		Other		Other
Do you use a combination of rating types - uniform, variable, flat, other? (Y/N)	No	Yes	No	Yes
Do you use a flat rate as part of your indigent policy to target lower valued properties? (Y/N)	No	No	No	No
Other than the flat rate (above) is the balance rated by uniform rate or variable rate? (select one)		Variable	Variable	Variable
Most common rate (average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026)	0.000000	0.015000	0.000000	0.015000
Total Value used for rating 2009/10 (Rand)	0	493,452	0	3,560,330
Total Land Value 2009/10 (Rand)				
Total Value of Improvements 2009/10 (Rand)				
Total Market Value 2009/10 (Rand)		109,656,000		1,879,000
Exemptions/reductions/rebates (based on)		% reduction on value to be rated		% reduction on value to be rated
Budgeted Income forgone 2009/10 through exemptions/reductions/rebates (Rand)				
Total Rate Revenue Budget 2009/10 (Rand)	0	493,452	0	3,560,330
Total Rate Revenue Expected to Collect 2009/10 (Rand)		345,416		2,492,231
Expecteded Collection Rate 2009/10 (%)	0.00%	70.00%	0.00%	70.00%
Total Rate Revenue Budget 2008/09 (Rand)				
Total Rate Revenue Expected to Collect 2008/09 (Rand)				
Expected Collection Rate 2008/09 (%)	0.00%	0.00%	0.00%	0.00%

PROPERTY RATES BY CATEGORY	2009/10 Budget Return		
	Agricultural	Mining Properties	Other
Do you currently levy property rates on this category? (Y/N)	Yes	Yes	Yes
Total number of properties for category	443	1	4,792
Are all properties currently valued? (Y/N)	Yes	Yes	Yes
Estimated number of properties not valued. (answer if N to above)			
Number of Appeals in 2008/09	0	0	0
Number of supplemental assessments	0	0	0
Number of Appeals finalised in 2008/09	0	0	0
Years since last valuation (select one)	5	5	5
Frequency of valuation (select one)	5	5	5
Method of valuation used for category (select one)	Market Value	Market Value	Market Value
Base of valuation (select one)	Other	Other	Other
Do you use a combination of rating types - uniform, variable, flat, other? (Y/N)	Yes	Yes	Yes
Do you use a flat rate as part of your indigent policy to target lower valued properties? (Y/N)	No	No	No
Other than the flat rate (above) is the balance rated by uniform rate or variable rate? (select one)	Variable	Variable	Variable
Most common rate (average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026)	0.005000	0.019000	0.010000
Total Value used for rating 2009/10 (Rand)	411,988	433,200	18,053,567
Total Land Value 2009/10 (Rand)			
Total Value of Improvements 2009/10 (Rand)			
Total Market Value 2009/10 (Rand)	329,590,000	22,800,000	1,349,735,500
Exemptions/reductions/rebates (based on)	% reduction on value to be rated	% reduction on value to be rated	% reduction on value to be rated
Budgeted Income forgone 2009/10 through exemptions/reductions/rebates (Rand)			
Total Rate Revenue Budget 2009/10 (Rand)	411,988	433,200	18,053,567
Total Rate Revenue Expected to Collect 2009/10 (Rand)	288,392	303,240	12,637,498
Expecteded Collection Rate 2009/10 (%)	70.00%	70.00%	70.00%
Total Rate Revenue Budget 2008/09 (Rand)			
Total Rate Revenue Expected to Collect 2008/09 (Rand)			
Expected Collection Rate 2008/09 (%)	0.00%	0.00%	0.00%

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